

2010

GENERAL OPERATING

BUDGET





CITY MANAGER'S OFFICE

CITY OF NEWARK

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October 30, 2009

Newark City Council
City of Newark, Delaware

2010 GENERAL OPERATING BUDGET MESSAGE

Mayor Funk and Members of City Council:

On behalf of the City staff, I am pleased to submit the City Manager's recommended 2010 Budget for your review and consideration. The budget represents, in financial terms, the City's operating plan for the next year. As such, it depicts the ongoing services the City will provide to its residents and businesses and how those services will be funded from various revenue sources. In essence, the budget presents what staff believes to be the City's highest priorities for the coming year and the most efficient means to accomplish those priorities.

2010 – Challenges and Initiatives

Impact of Financial Policies

The 2010 operating budget process began earlier this year when the Council considered and adopted financial policies. These policies provide guidance as to the proper management of the City's fiscal resources.

The policies included provisions requiring proper cost allocation among the city's various funds. The major impact of this policy will be that the utility funds will be charged for those services provided to them by the general fund (e.g. accounting, personnel, purchasing).

Another policy of significance is that fees charged for services will be cost based. This policy has led to a revision of recreation fees earlier this year. In this proposed budget, the creation of a storm water utility will result in the charging of storm water fees to those properties which contribute storm water to our storm water system. The budget also includes a fee for the collection of dumpsters to those businesses currently receiving that service for no charge.

The financial policies also establish the need for cash reserves so that we have working capital to pay our bills and available cash to respond to emergencies. The City's reserves have

fallen to unacceptably low levels which will require many years to build up. This budget makes a relatively small effort to increase reserves. Reserves remain below acceptable levels and well below historical levels. Much more will need to be done in future years.

The policies also emphasize the discrete funds of the City. This change will improve the reporting of our financial condition. Inter-fund transfers will be explicitly budgeted.

Challenges

As the Council has examined our financial condition, several challenges have been identified. Rising operating costs continue to impact the City. Inflationary pressures act on a number of different expenditure areas. Health care cost increases are actually running ahead of general inflation. The City's contractually obligated funding of post retirement benefits continues to increase.

At the same time that costs are increasing, the general fund is seeing relatively flat revenue streams. These revenues are not seeing an increasing trend over time. The recession has impacted the City in a couple of significant ways. Transfer taxes have declined dramatically over the past couple of years. Utility usage is down due to economic effects and the impact of cooler and wetter weather.

The University of Delaware's anticipated purchase of the Chrysler site will remove that property from the City's tax base. In addition, the University has stopped using the City's solid waste transfer station and is reducing the subvention payment to the City. These actions will result in a decrease of over \$550 thousand in recurring general fund revenue.

Another challenge is the City's depressed cash reserves. Over the past several years, the cash reserves declined markedly due to the subsidization of electric rates and the cost of litigation related to the reservoir. In 2005 alone, the City's reserves decreased by approximately \$9 million.

The City has had an ongoing reliance on the utility funds. Those funds' revenues are more volatile due to weather and the economy. Utility margins can be squeezed by competitive pressures. Utility transfers to the general fund and capital fund have ranged from \$10 million to \$12 million annually over the last few years and will exceed \$14 million in 2010.

The Council has evaluated the importance of the services provided to our citizens. In addition, the residents were surveyed this year to determine the importance they place on the services currently delivered. In both cases, the Council and the citizens value highly the current service levels. In the residents' survey, the vast majority of services were rated as very important by 50% or more of the respondents. Several services received a very important rating by less than 50% of respondents. Among these services, this budget eliminates city funding for the Newark trolley. The print edition of the city newsletter will be eliminated and an electronic version will be available via email and the City's website. Recreation fees have been increased in order that those benefiting from these leisure opportunities offered by the City will pay more of the cost.

Initiatives

In response to the challenges faced in the proposed budget, expenditures were examined for reduction. In the proposed budget, eight- full time equivalent positions will be cut resulting in the largest reduction in City staff levels in over 30 years. This will save \$650 thousand. The City's health plan benefits will be changed resulting in cost savings of over \$260 thousand. Materials and supplies and other expenses are being reduced.

The Council looked at possible revenue sources to help diversify the city's funding. Since so much of the city's land area is occupied by nontaxable property, revenue sources outside of the property tax are beneficial to diversification. This budget proposes to establish a storm water utility which will reduce the reliance on the property tax rate for funding of storm water related expenditures. Since the City currently charges businesses for dumpster collection, this budget proposes to charge those businesses operating apartment complexes for dumpster collection also.

In the sewer utility, the budget proposes to increase sewer rates by 25% effective February 1, 2010 in order to cover the costs associated with the sewer utility. This utility has experienced the loss of a large customer (i.e. Chrysler) and lower consumption. In addition, it will be paying for the services it receives from the general fund.

The water fund's margin is depressed in this budget due to higher capital expenditures related to maintenance of the water system. The electric fund margin will be near the level identified in the financial policies.

Finally, last year's proposed budget forecast the need for a total property tax rate increase over two years of 20 cents. Last year the Council adopted a 2.25 cent increase. Since then, the economic downturn has hit, the University has taken actions that will result in significant reductions in city revenues, and our contractual obligations remain. With the cost reductions and revenue diversification noted above, it will not be necessary to achieve the full 17.75 cent increase that last year's proposed budget forecast. Instead, a 9 cent tax rate increase is proposed. This rate will support those services rated very important by the residents and will make some small improvement in the cash reserves.

The 2010 Budget in Summary

The proposed budget for 2010, including the Capital Improvements Program, results in an annual surplus of \$1.5 million. While acceptable, this surplus makes little progress in reaching the reserve goals set with the adoption of the City's financial policies in April of 2009. This is due, in large part, to the structural challenges outlined above, to an atypically large capital program and to the current weakness in the economy. The major components of the consolidated budget are as follows:

	<u>2009</u>	<u>2010</u>	<u>Percent Increase (Decrease)</u>
Operating Budget	\$ 30,116,070	\$ 31,169,243	3.5%
Capital Budget	3,628,425	4,145,860	14.3
Debt Service	1,923,893	1,748,648	(9.1)
Unappropriated Surplus	<u>823,082</u>	<u>1,543,343</u>	<u>87.5</u>
Total	<u>\$ 36,491,470</u>	<u>\$ 38,607,094</u>	<u>5.8%</u>

Within the operating budget, revenues are up 5.8% to \$38.6 million. Utility contributions are up 5.9%, or \$1.4 million, due primarily to the restoration of water margins. Property tax revenues increase 18.1% as a result of the recommended increase in the tax rate (revenues from this increase only occur in the second half of the year) and changes in the tax base. Two new revenue streams are included in the 2010 budget. Storm Water Utility charges will approximate \$350 thousand. Fees for the collection of refuse at apartment complexes will add an additional \$350 thousand. Also contributing to the increase is the inclusion in the budget, for the first time, of \$909 thousand from law enforcement and CDBG grants.

Partially offsetting these revenue increases are several factors. Most significantly, transfer tax revenues are forecasted to fall dramatically from \$1.9 million to \$.8 million. This reflects the continued depressed state of the real estate market and the economy in general. Revenues associated with Municipal Street Aid, typically around \$550 thousand, have been deleted from operating revenues and are now treated as a capital grant. Transfer station revenues have dropped \$150 thousand due to the discontinuance of its use by the University of Delaware.

Operating expenses increase 3.5% to \$31.2 million. Personnel expenses, which comprise the bulk of our operating expenses, rise 2.3% because of increased contributions to the pension and retiree health care trusts and inflationary pressures on health care and other costs. These increases were offset, in part, by reduced staffing levels and cost management. There are no planned wage increases other than those to which the City is already contractually obligated.

The net capital improvements program increases significantly to \$4.1 million, an increase of \$518 thousand over 2009. This increase reflects increased maintenance investment in the street department and the water and sewer utilities. These increased investments should lower both operating and capital costs in future years. The capital program for 2010 was previously approved by City Council on August 24, 2009. Since that time, certain projects have been rescheduled for 2010. These projects are funded with the capital reserves established in 2009.

The debt service expense, primarily related to the bonds issued to fund the water reservoir, declines 9.1% or \$175 thousand. The decline is attributable to making the final payment on Bond Issue 8a (Series 2004) in the first half of 2010.

The annual surplus is projected to be \$1.5 million. In order to achieve the financial goals established by City Council earlier this year, the operating surplus will need to be significantly higher in future years. An operating surplus in the range of \$2 to \$3 million would be required to

meet the goals within a five year time frame. In terms of cash, the proposed budget increases the cash position during the course of the year by only \$1.4 million to \$12.6 million. However, between the beginning of 2009 and the end of 2010, the cash position actually declines by \$1.8 million. As recently as 2005, the City had cash reserves in excess of \$21 million. An acceptable, long term target for cash reserves would be in the range of \$25 to \$30 million. Such a cash position would support a strong credit rating.

2010 Budget in Detail

Operating Revenues

	<u>2009</u>	<u>2010</u>	<u>Percent Increase (Decrease)</u>
Net Utility Revenue	\$ 23,256,160	\$ 24,637,864	5.9%
Property Tax	4,065,300	4,800,472	18.1
Realty Transfer Tax	1,859,000	800,000	(57.0)
Other Taxes and Fees	566,510	546,740	(3.5)
Fines	1,653,200	1,919,700	16.1
Permits & Licenses	1,236,100	1,173,500	(5.1)
Park Fees	598,200	616,000	3.0
Commercial Refuse	197,600	389,100	96.9
Stormwater Management	-	350,000	
Parking	1,201,200	1,376,500	14.6
Street Aid	548,000	-	(100.0)
Investment Income	508,600	291,600	(42.7)
Subventions	204,000	180,000	(11.8)
Other Revenue	597,600	1,525,618	155.3
Total	\$ 36,491,470	\$ 38,607,094	5.8%

Utility contributions of \$24.6 million, an increase of 5.9%, are premised on all three utilities earning acceptable operating margins. The electric utility is expected to return about 20% without any need for rate changes. The water utility, based on new rates which become effective October 1, 2009, is expected to earn about 10%. This return is somewhat depressed due to the abnormally high capital expenditures planned for 2010. Future water returns should approach 15-20%. The sewer utility will require a roughly 25% rate increase, effective February 1, 2010, to achieve an acceptable return. The sewer rates may also need to be adjusted in July 2010 for changes in the New Castle County sewer rates. However, that potential change is not included in the proposed budget.

As discussed above, property tax revenues are projected to increase by \$700 thousand to \$4.8 million. This is due to the proposed 9 cent increase in the tax rate and changes in the assessed tax base. We project that the assessed tax base will fall from \$835 million in 2009 to \$768 million in 2010. This is a result of the anticipated acquisition of the Chrysler site by the University of Delaware, rendering the property tax exempt. Realty transfer taxes are expected to fall 57% to \$800 thousand. This is due to the depressed economy and reflects the level of transfer

tax revenues that we are currently projecting for 2009. If the Chrysler site were sold to an entity subject to the transfer tax, the estimate for 2010 would be several hundred thousand dollars higher.

Fine revenue is budgeted to increase 16.1% reflecting our 2009 experience which includes higher fine levels and increased violations. Commercial Refuse/Transfer Station revenues are projected to increase by 96.9% as a result of two factors. First, beginning in 2010, apartment complexes will be charged a fee for dumpster pickup. This results in an increase of \$350 thousand. Partially offsetting this is a decline in transfer station revenues of \$150 thousand as a result of the University of Delaware's decision to no longer use the City's transfer station. As previously mentioned, it is the City's plan to establish a Storm Water Utility in 2010. This will generate \$350 thousand next year. In future years, we expect to present the Storm Water Utility as a separate fund as both the expenses and revenues associated with it grow. Parking lot and parking meter revenues are budgeted to increase 18.5% and 8.4% respectively, reflecting higher rates. Due to uncertainty about its availability, Municipal Street Aid funds have been deleted from operating revenues and are treated as capital grants in 2010. These funds were not available in 2009 because of State budgetary constraints.

Also included in the budget for the first time are funds from the law enforcement and CDBG grants totaling \$909 thousand. Previously, these revenues, and the offsetting expenses, were not budgeted. Interest income declines \$217 thousand, or 42.7%, due to continued low cash reserves and low interest rates.

Operating Expenses

Operating expenses are projected to increase by 3.5% to \$31.2 million next year:

	<u>2009</u>	<u>2010</u>	<u>Percent Increase (Decrease)</u>
Personnel Services	\$ 22,814,570	\$ 23,328,734	2.3%
Materials & Supplies	2,109,330	2,035,849	(3.5)
Contractual Services	3,899,160	4,481,075	14.9
Equipment Depreciation	1,022,060	1,093,470	7.0
Other Expenses	270,950	230,115	(15.1)
Total	<u>\$ 30,116,070</u>	<u>\$ 31,169,243</u>	<u>3.5%</u>

Personnel expenses, comprised of wages and benefits, increase 2.3% overall. Wages decrease 1.0%. No wage rate increases are budgeted except for the 2% increase contractually committed to the police union. There is also a decrease of six full time positions and four part-time positions. This results in a net decrease of 8 full-time equivalent positions. This staffing reduction represents a savings of roughly \$650 thousand.

The benefits component of personnel expense increases 11.2%. Health care costs are projected to increase a fairly modest, by historical standards, 3.8%. This was achieved by

modifying the plan benefits and avoiding what would have been a 13.9% increase. This constitutes a savings of over \$260 thousand. The major drivers of the increase are an additional \$300 thousand for retiree health care costs and an increase of \$300 thousand for pension contribution. These increased contributions are based on actuarial recommendations. It is important to note that the pension plan remains seriously underfunded as a result of poor portfolio performance in 2008. We anticipate that pension contributions beyond 2010 will continue to increase.

Materials and Supplies decrease 3.5% reflecting stringent cost management across all departments more than offsetting some modest inflationary pressures.

Contractual Services increase 14.9%. In large part, this reflects the inclusion of expenses paid for by the CDBG grant. Also, funds have been included for conservation advancement, an economic development study, and increased maintenance expense in the Water and Sewer utilities.

Depreciation expense increases 7.0%, reflecting the higher level of vehicle purchases over the last few years. Other expenses also decline 15.1%. This is due largely to cost management efforts across all departments.

The Capital Improvements Program

Gross capital expenditures for 2010 total \$7.1 million. Of this amount, \$4.1 million will come from current resources. Other funding will be provided by the use of capital and equipment replacement reserves, grants and other sources. In terms of the use of current resources, this represents an increase of \$518 thousand over 2009.

<u>Expenditures</u>	<u>2009</u>	<u>2010</u>
Electric	\$767,400	\$791,400
Water	670,850	2,491,500
Sewer	1,240,000	595,000
Public Works	1,654,200	2,012,600
Police	255,000	422,000
Parks & Recreation	392,500	129,875
Parking	50,000	240,000
Other Departments	232,000	422,110
Total	<u>\$5,261,950</u>	<u>\$7,104,485</u>
<u>Funding Sources</u>		
Gross Capital Improvements	\$5,261,950	\$7,104,485
Less: Use of Reserves	(20,000)	(17,325)
Equipment Replacement	(416,100)	(670,500)
Grants	(617,625)	(1,753,000)
Bond Issues	(147,800)	(147,800)
Other Sources	(432,000)	(370,000)
Total	<u>\$3,628,425</u>	<u>\$4,145,860</u>

For all other detail on the 2010 program, please refer to the budget document approved by Council on August 24, 2009.

Fund by Fund Commentary

General Fund

The General Fund, in which the typical municipal services are accounted for, is heavily dependent on transfers from the Enterprise Funds to maintain a positive fund balance. Absent these transfers, the General Fund would experience a nearly \$10 million operating deficit in 2010. The Fund is being adversely affected in 2010 by the decline in transfer tax revenues and rising benefit costs.

Other Governmental Funds

Other governmental funds include the Street Fund, Capital Fund, various grant and miscellaneous funds. The Street Fund is used to budget and account for the City's street maintenance program. All capital projects associated with General Fund activities are budgeted and accounted for in the Capital Fund. These two funds are typically supported by transfers from the enterprise funds.

Enterprise Funds

The Enterprise Funds are comprised of the Electric, Water, Sewer and Parking Funds. These funds are intended to be self-supporting and also contribute to the General Fund via operating transfers.

The Electric Fund is projected to have a \$13.3 million operating surplus, before transfers, in 2010. This is in line with the target included in the City's financial policies. The electric rates were increased effective September 1, 2009 by adjusting the Purchased Power Cost Adjustment component of the overall rates. Wholesale power costs are anticipated to be stable in 2010 for the City as the result of purchase contracts already entered into by its sole supplier, the Delaware Municipal Electric Corporation (DEMEC). Consequently, no rate adjustments are anticipated in 2010.

The Water Fund is projected to have a \$774 thousand operating surplus, before transfers, in 2010. This surplus is somewhat below the target established by the City's financial policies and is due to an unusually large capital program in 2010. The water rates effective October 1, 2009 should be sufficient to achieve acceptable surpluses in future years when capital expenditures are more typical. Operating expenditures for maintenance activities were increased in 2010 to reduce future costs.

The Sewer Fund is projected to have an \$862 thousand operating surplus, before transfers, in 2010 which is in line with the City's financial goals. This results, in large part, from a 25% rate increase scheduled for February 2010. The need for the rate increase derives from increased

capital expenditures, recovery of General Fund overheads, and lower consumption as the result of the Chrysler plant shutdown.

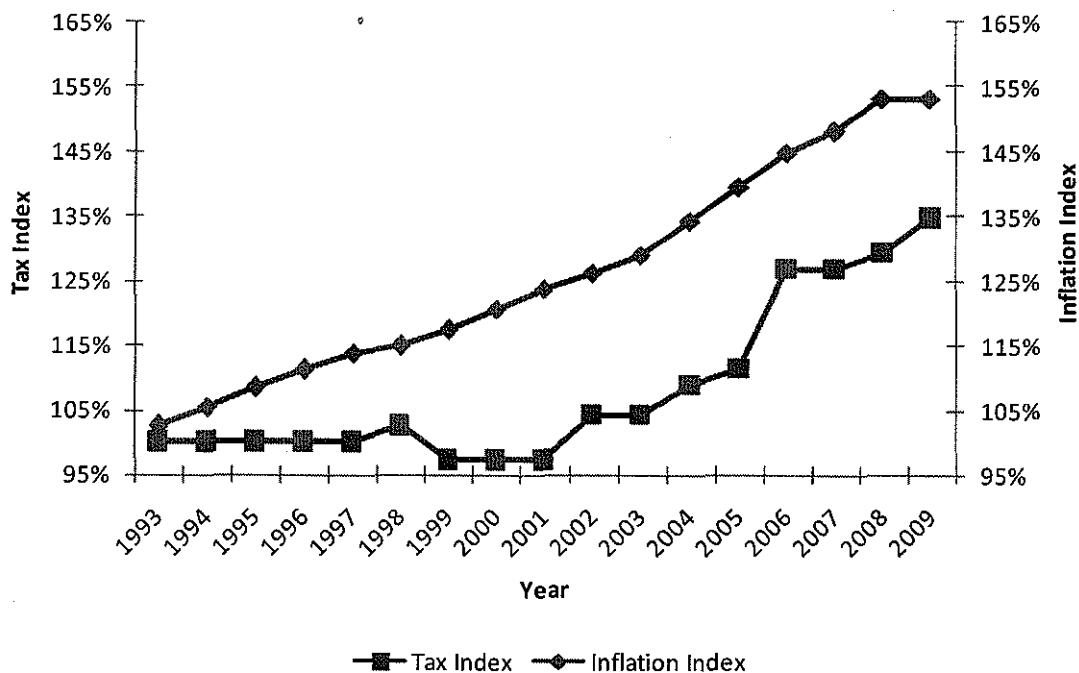
The Parking Fund will experience a small operating deficit, before transfers, in 2010 due to an atypically high capital program which includes \$190 thousand for lot resurfacing. This deficit is offset by a transfer from the Electric Fund.

The Tax Increase in Perspective

Inflation

The bulk of the City's expenditures are subject to inflationary pressures. However, our property tax revenues have not kept pace. As a result, the City's "bottom line" has suffered. In that regard, the chart below provides a comparison of our regional inflation rates with increases in taxes over time. As you can see, since 1993 through last year's budget, we have, on average, fallen behind about three-quarter percent for each year over the time period. The considerable number of years with no tax increase (and a decrease in one year) means we have to recover revenues foregone in the past.

Tax Rate and Inflation Index



Years Covered: 1993-2008 Average Tax Increase: 1.96% Average Inflation Rate*: 2.54% Forecasted Inflation for 2009: 0%
 • Philadelphia-Wilmington-AC, CPI, Bureau of Labor Statistics

The Impact on Home-Owners

In terms of the impact of the recommended tax increase in 2009, we have provided below, samples of the annual dollar impact on typical Newark homeowners. The impact of the 9 cent increase would be as follows:

<u>Type of Housing</u>	<u>2010 Increase</u>
Single-family detached dwelling	\$89
Single-family townhome	\$50
Multi-family condominium apartment unit	\$44

Still Competitive

Finally, to put the tax increase in perspective, we compare the proposed 2010 rate of 64.58 cents per \$100 of assessed value to other nearby municipalities. The proposed rate is below that of all the larger towns in Northern New Castle County, including Wilmington, New Castle, Elsmere and Newport. Additionally, it is also below the tax rate of 70.18 cents for the unincorporated areas of the County. Moreover, the City provides refuse collection, snow removal and leaf collection at no additional charge. Typically, residents in the County outside the City pay about \$300 per year for refuse collection alone, in addition to their property taxes.

Moving Forward

Future budgets will remain challenging for some time. One way to meet these challenges is to grow our property tax base in the future. When new construction occurs in Newark, the city benefits from the new property taxes paid on the new buildings as they are completed. It will be important for the city to focus on economic development as a means of increasing the property tax base in the future.

Another avenue to meet these challenges would be to develop other sources of revenue. One source would be the establishment of a rental receipts tax. This tax is in use in the beach communities in Delaware where it is a significant revenue source. These communities have charter language which permits them to levy this tax. In order for Newark to utilize this tax, the city's Charter will have to be amended by the legislature.

Budget Presentation and Schedule

The 2010 Budget document is arranged to comply with generally accepted accounting principles. Each operating budget is assigned to a fund group. The order in which they appear is Consolidated, General Fund, Other Governmental Funds, Enterprise Funds, and other miscellaneous funds. As in the past, consolidated revenue and expenditure summaries are presented in the front of the document, and each operating budget includes tables, statistics and annual reports for its individual department or division.

The following schedule for processing the 2010 Budget is proposed to meet the requirements of the City Charter:

Presentation to Council	October 30, 2009
Council Scheduling of Public Hearing	November 9, 2009
Public Hearing	November 23, 2009
Adoption*	December 14, 2009

*Council may, at its discretion, adopt the budget immediately after the public hearing on November 23, 2009.

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The preparation and compilation of the 2010 Budget was the result of much hard work and tough decisions by the entire City staff. In particular, Wilma Garriz, Assistant Finance Director, and Jim Smith, Accountant, did an excellent job. In addition, I would like to thank Assistant to the City Manager Charles Zusag for his assistance in preparing personnel and related materials for the budget. Of course, we all owe thanks to Dennis McFarland for working with the City's department directors, the City Manager's Office, and the Finance Department staff to supervise and coordinate budget preparation and completion.

Respectfully submitted,


Kyle Sonnenberg
City Manager

CITY OF NEWARK, DELAWARE
2010 CONSOLIDATED BUDGET SUMMARY - ALL FUNDS
SUMMARY OF REVENUE AND EXPENSES

	ACTUAL 2005	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	BUDGET 2010	CHANGE FROM 2009 BUDGET
Revenue							
Utilities Contributions	\$6,025,739	\$16,023,039	\$18,063,417	\$18,599,403	\$23,256,160	\$24,637,864	5.9%
Property and Realty Taxes	6,390,628	6,149,068	7,746,570	7,660,732	6,490,810	6,147,212	-5.3%
Property Tax Rate	\$0.4500	\$0.5233	\$0.5233	\$0.5333	\$0.5558	\$0.6458	16.2%
Fees for Service	4,461,291	4,872,133	5,371,469	5,267,461	4,886,300	5,474,800	12.0%
Intergovernmental Revenue	1,333,568	1,240,480	922,649	1,072,842	935,400	1,390,818	48.7%
Other Revenue	1,309,427	1,106,380	1,210,786	1,012,279	922,800	606,400	-34.3%
Total Operating Revenue	\$19,520,653	\$29,391,100	\$33,314,891	\$33,612,717	\$36,491,470	\$38,257,094	4.8%
Expenditures							
Personnel Services	\$18,269,614	\$18,799,456	\$19,480,396	\$21,214,472	\$22,814,570	\$23,328,734	2.3%
Materials and Supplies	1,552,293	1,645,751	1,718,220	1,943,650	2,109,330	2,035,849	-3.5%
Contractual Services	3,501,683	3,547,842	3,382,714	4,022,279	3,899,160	4,481,075	14.9%
Equipment Depreciation	1,135,757	1,230,861	1,214,327	982,221	1,022,060	1,093,470	7.0%
Other Expenses	217,508	224,996	191,982	273,601	270,950	230,115	-15.1%
Total Operating Expenses	\$24,676,855	\$25,448,906	\$25,987,639	\$28,436,223	\$30,116,070	\$31,169,243	3.5%
Capital Improvements							
Gross Capital Improvements	N/A	N/A	N/A	\$6,108,806	\$5,261,950	\$7,104,485	35.0%
Less: Use of Reserves	N/A	N/A	N/A	(3,552,007)	(20,000)	(17,325)	-13.4%
Equipment Replacement	N/A	N/A	N/A	(546,913)	(416,100)	(670,500)	61.1%
Grants	N/A	N/A	N/A	(568,264)	(617,625)	(1,753,000)	183.8%
Bond Issues	N/A	N/A	N/A	0	(147,800)	(147,800)	0.0%
Other Sources	N/A	N/A	N/A	(50,000)	(432,000)	(370,000)	-14.4%
Net Capital Improvements	\$1,794,100	\$1,131,748	\$2,544,656	\$1,391,622	\$3,628,425	\$4,145,860	14.3%
Debt Service	\$2,035,894	\$2,009,153	\$1,991,933	\$1,965,622	\$1,923,893	\$ 1,748,648	-9.1%
Net Current Surplus	(8,986,196)	801,293	2,790,663	1,819,250	823,082	1,193,343	45.0%
TOTAL EXPENDITURES AND SURPLUS	\$19,520,653	\$29,391,100	\$33,314,891	\$33,612,717	\$36,491,470	\$38,257,094	4.8%

CITY OF NEWARK, DELAWARE
2010 CONSOLIDATED BUDGET SUMMARY - ALL FUNDS
OPERATING REVENUES

	ACTUAL 2005	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	BUDGET 2010	CHANGE FROM 2009 BUDGET
Utility Revenue							
Electric	\$34,757,794	\$47,530,269	\$49,471,064	\$53,309,275	\$57,595,600	\$58,175,700	1.0%
Water	4,642,096	4,482,722	4,761,388	4,285,440	5,521,200	6,430,300	16.5%
Sewer	3,293,429	5,266,181	5,022,212	4,533,899	5,407,300	5,302,200	-1.9%
Total Revenue	\$42,693,319	\$57,279,172	\$59,254,664	\$62,128,614	\$68,524,100	\$69,908,200	2.0%
Less: Utilities Purchased	36,667,580	41,256,133	41,191,247	43,529,211	45,267,940	45,270,336	0.0%
Total Utility Contributions	\$6,025,739	\$16,023,039	\$18,063,417	\$18,599,403	\$23,256,160	\$24,637,864	5.9%
Tax Revenue							
Realty Transfer Tax	\$2,291,841	\$1,842,126	\$2,962,355	\$2,764,929	\$1,859,000	\$800,000	-57.0%
Property Tax	3,581,083	3,779,786	4,225,176	4,317,593	4,065,300	4,800,472	18.1%
Penalties	36,977	19,310	39,175	23,773	29,000	29,000	0.0%
Emergency Communication Fees	45,000	73,269	50,546	60,329	69,000	69,000	0.0%
Business License Fees	151,927	152,176	150,547	148,934	152,000	148,000	-2.6%
Franchise Tax	283,800	282,401	318,771	345,174	316,510	300,740	-5.0%
Total	\$6,390,628	\$6,149,068	\$7,746,570	\$7,660,732	\$6,490,810	\$6,147,212	-5.3%
Fees for Service							
Fines	\$1,384,288	\$1,602,326	\$1,712,314	\$1,828,571	\$1,653,200	\$1,919,700	16.1%
Permits and Licenses	1,332,288	1,308,294	1,681,158	1,311,508	1,236,100	1,173,500	-5.1%
Park Fees	542,053	574,454	585,475	614,836	598,200	616,000	3.0%
Commercial Refuse & Transfer Sta.	172,334	214,499	193,430	202,812	197,600	389,100	96.9%
Parking Lots	650,746	754,143	754,259	807,394	737,300	873,500	18.5%
Parking Meters	379,582	418,417	444,833	502,340	463,900	503,000	8.4%
Total	\$4,461,291	\$4,872,133	\$5,371,469	\$5,267,461	\$4,886,300	\$5,474,800	12.0%
Intergovernmental Revenue							
Subventions	\$204,000	\$204,000	\$204,000	\$204,000	\$204,000	\$180,000	-11.8%
Local School District	37,500	37,525	39,015	42,380	46,300	49,000	5.8%
Municipal Street Aid	517,281	511,270	546,484	562,612	548,000	0	-100.0%
Unicity Bus	129,007	130,900	133,150	137,150	137,100	139,200	1.5%
Community Development Block Grants	0	0	0	0	0	404,144	100.0%
Law Enforcement Grants-Special Fund	0	0	0	0	0	505,174	100.0%
Miscellaneous Grants and Contributions	0	0	0	126,700	0	113,300	100.0%
State Bond Bill - Streets	445,780	356,785	0	0	0	0	100.0%
Total	\$1,333,568	\$1,240,480	\$922,649	\$1,072,842	\$935,400	\$1,390,818	48.7%
Other Revenue							
Interest Received	\$669,251	\$487,116	\$688,073	612,853	\$508,600	291,600	-42.7%
Miscellaneous	465,268	447,457	355,849	169,126	243,900	146,700	-39.9%
Reimbursable Overtime	173,231	166,376	166,742	212,361	168,800	166,600	-1.3%
Assessments	1,677	5,431	122	17,939	1,500	1,500	0.0%
Total	\$1,309,427	\$1,106,380	\$1,210,786	\$1,012,279	\$922,800	\$606,400	-34.3%
Total Operating Revenue	\$19,520,653	\$29,391,100	\$33,314,891	\$33,612,717	\$36,491,470	\$38,257,094	4.8%

CITY OF NEWARK, DELAWARE
2010 CONSOLIDATED BUDGET SUMMARY - ALL FUNDS
OPERATING EXPENDITURES

	ACTUAL 2005	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	BUDGET 2010	CHANGE FROM 2009 BUDGET
Electric Department	\$3,052,782	\$3,185,672	\$3,080,919	\$3,447,573	\$3,673,390	\$3,858,204	5.0%
Water Department	2,309,804	2,519,639	2,511,497	3,035,845	2,867,140	2,954,694	3.1%
Sewer Department	298,865	279,562	290,622	300,729	324,260	499,558	54.1%
Refuse Division	2,343,137	2,447,245	2,355,258	2,359,985	2,610,320	2,580,961	-1.1%
Street Division	2,184,207	2,056,675	2,112,303	1,853,823	2,139,420	2,185,236	2.1%
Engineering Division	933,735	935,334	938,608	1,009,077	1,150,290	1,111,839	-3.3%
Code Enforcement Division	1,007,070	965,127	1,001,174	1,114,025	1,206,890	1,099,647	-8.9%
Police Department	7,287,012	7,664,429	8,095,456	8,793,024	9,431,180	9,624,570	2.1%
Finance Department	620,897	642,650	635,430	721,359	823,900	935,085	13.5%
Planning Department	681,053	716,098	720,824	823,487	901,060	840,374	-6.7%
Municipal Parking	465,794	495,238	544,715	640,484	639,740	751,025	17.4%
Administration Department	746,532	711,279	728,420	900,955	986,070	883,116	-10.4%
Legislative	943,104	1,064,002	1,146,361	1,404,402	1,062,190	1,003,500	-5.5%
Alderman's Court	350,712	314,316	332,564	368,687	404,670	441,004	9.0%
Parks and Recreation	2,264,051	2,310,246	2,382,988	2,611,368	2,750,550	2,590,121	-5.8%
Community Development	0	0	0	0	0	292,034	100.0%
Law Enforcement Fund	0	0	0	0	0	305,174	100.0%
Special Parks Fund	0	0	0	0	0	18,100	100.0%
Self Insurance Fund	0	0	0	0	0	145,000	100.0%
Less: Inter-Dept. Electric Sales	(811,900)	(858,606)	(889,500)	(948,600)	(855,000)	(950,000)	11.1%
TOTAL OPERATING EXPENDITURES	\$24,676,855	\$25,448,906	\$25,987,639	\$28,436,223	\$30,116,070	\$31,169,243	3.5%

CITY OF NEWARK, DELAWARE
2010 CONSOLIDATED BUDGET SUMMARY
TOTALS FOR FUND TYPES

	GENERAL FUND	OTHER GOVERNMENTAL FUNDS	ENTERPRISE FUNDS	OTHER FUNDS	2010 TOTALS
Projected Fund Balance - January 1, 2010	<u>\$ 1,478,162</u>	<u>\$ 6,182,925</u>	<u>\$ 47,080,829</u>	<u>\$ 1,589,354</u>	<u>\$ 56,331,270</u>
Revenue					
Utility Sales	\$ -	\$ -	\$ 69,646,900	\$ -	\$ 69,646,900
Utility Purchases	-	-	(45,270,336)	-	(45,270,336)
Utility Gross Margin	\$ -	\$ -	\$ 24,376,564	\$ -	\$ 24,376,564
Utility Other Service Revenue	-	-	261,300	-	261,300
Utilities Contributions	\$ -	\$ -	\$ 24,637,864	\$ -	\$ 24,637,864
Tax Revenue & Emergency Communication Fees	6,078,212	69,000	-	-	6,147,212
Fees for Service	4,601,300	-	873,500	-	5,474,800
Intergovernmental Revenue	458,700	932,118	-	-	1,390,818
Other Revenue	313,800	91,400	183,000	18,200	606,400
Net Transfers	9,825,282	4,074,718	(14,030,000)	130,000	-
Total Operating Revenue	<u>\$ 21,277,294</u>	<u>\$ 5,167,236</u>	<u>\$ 11,664,364</u>	<u>\$ 148,200</u>	<u>\$ 38,257,094</u>
Expenditures					
Personnel Services	\$ 16,857,441	\$ 1,341,857	\$ 4,665,672	\$ 463,763	\$ 23,328,734
Materials and Supplies	591,241	236,118	527,150	681,340	2,035,849
Contractual Services	2,569,601	316,866	1,244,498	350,110	4,481,075
Equipment Depreciation	788,460	86,320	206,430	12,260	1,093,470
Other Expenses	127,630	6,990	93,495	2,000	230,115
Inter-Dept Charges	175,844	812,393	376,236	(1,364,473)	-
Total Operating Expenses	<u>\$ 21,110,217</u>	<u>\$ 2,800,544</u>	<u>\$ 7,113,481</u>	<u>\$ 145,000</u>	<u>\$ 31,169,243</u>
Capital Improvements					
Gross Capital Improvements	\$ -	\$ 3,114,385	\$ 3,970,100	\$ 20,000	\$ 7,104,485
Less: Addition (Use) of Reserves	-	336,325	(333,650)	(20,000)	(17,325)
Equipment Replacement	-	(599,800)	(70,700)	-	(670,500)
Grants	-	(883,000)	(870,000)	-	(1,753,000)
Bond Issues	-	(147,800)	-	-	(147,800)
Other Sources	-	-	(370,000)	-	(370,000)
Net Capital Improvements	<u>\$ -</u>	<u>\$ 1,820,110</u>	<u>\$ 2,325,750</u>	<u>\$ -</u>	<u>\$ 4,145,860</u>
Debt Service	\$ -	\$ 374,718	\$ 1,373,930	\$ -	\$ 1,748,648
Net Current Surplus	167,077	171,864	851,203	3,200	1,193,343
Total Expenditures and Surplus	<u>\$ 21,277,294</u>	<u>\$ 5,167,236</u>	<u>\$ 11,664,364</u>	<u>\$ 148,200</u>	<u>\$ 38,257,094</u>
Other Increase (Decrease) in Fund Balance	<u>-</u>	<u>(1,294,275)</u>	<u>(504,350)</u>	<u>(20,000)</u>	<u>(1,818,625)</u>
Budgeted Fund Balance - December 31, 2010	<u>\$ 1,645,239</u>	<u>\$ 5,060,514</u>	<u>\$ 47,427,682</u>	<u>\$ 1,572,554</u>	<u>\$ 55,705,988</u>
Projected Cash Balance - January 1, 2010	\$ 1,361,666	\$ 4,408,474	\$ 4,198,295	\$ 1,232,209	\$ 11,200,644
Net Current Surplus	167,077	171,864	851,203	3,200	1,193,343
Real Estate Tax Collections	160,343	-	-	-	160,343
Other Collections	126,357	-	261,300	-	387,657
Capital Projects Paid From Reserves	-	(959,275)	(774,350)	(20,000)	(1,753,625)
Non-Cash Items:					
Depreciation	788,460	86,320	206,430	12,260	1,093,470
Budgeted Cash Balance - December 31, 2010	<u>\$ 2,603,903</u>	<u>\$ 3,707,383</u>	<u>\$ 4,742,878</u>	<u>\$ 1,227,669</u>	<u>\$ 12,281,832</u>

CITY OF NEWARK, DELAWARE
2010 CONSOLIDATED BUDGET SUMMARY
OTHER GOVERNMENTAL FUNDS

	STREET FUND	COMMUNITY DEVELOPMENT FUND	LAW ENFORCEMENT FUND	PARKS SPECIAL FUND
Projected Fund Balance - January 1, 2010	<u>\$ 1,042,183</u>	<u>\$ -</u>	<u>\$ 504,352</u>	<u>\$ 152,085</u>
Revenue				
Utility Sales	\$ -	\$ -	\$ -	\$ -
Utility Purchases	-	-	-	-
Utility Gross Margin	\$ -	\$ -	\$ -	\$ -
Utility Other Service Revenue	-	-	-	-
Utilities Contributions	\$ -	\$ -	\$ -	\$ -
Tax Revenue & Emergency Communication Fees	-	-	69,000	-
Fees for Service	-	-	-	-
Intergovernmental Revenue	-	404,144	505,174	22,800
Other Revenue	1,100	-	-	-
Net Transfers	2,200,000	-	-	-
Total Operating Revenue	<u>\$ 2,201,100</u>	<u>\$ 404,144</u>	<u>\$ 574,174</u>	<u>\$ 22,800</u>
Expenditures				
Personnel Services	\$ 1,089,743	\$66,348	\$185,766	\$ -
Materials and Supplies	126,420	-	97,598	12,100
Contractual Services	69,160	224,186	19,320	4,200
Equipment Depreciation	86,320	-	-	-
Other Expenses	1,200	1,500	2,490	1,800
Inter-Dept Charges	812,393	-	-	-
Total Operating Expenses	<u>\$ 2,185,236</u>	<u>\$ 292,034</u>	<u>\$ 305,174</u>	<u>\$ 18,100</u>
Capital Improvements				
Gross Capital Improvements	\$ -	\$ 112,110	\$ 200,000	\$ -
Less: Addition (Use) of Reserves	-	-	-	-
Equipment Replacement	-	-	-	-
Grants	-	-	-	-
Bond Issues	-	-	-	-
Other Sources	-	-	-	-
Net Capital Improvements	<u>\$ -</u>	<u>\$ 112,110</u>	<u>\$ 200,000</u>	<u>\$ -</u>
Debt Service	\$ -	\$ -	\$ -	\$ -
Net Current Surplus	15,864	-	69,000	4,700
Total Expenditures and Surplus	<u>\$ 2,201,100</u>	<u>\$ 404,144</u>	<u>\$ 574,174</u>	<u>\$ 22,800</u>
Other Increase (Decrease) in Fund Balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Budgeted Fund Balance - December 31, 2010	<u>\$ 1,058,047</u>	<u>\$ -</u>	<u>\$ 573,352</u>	<u>\$ 156,785</u>
Projected Cash Balance - January 1, 2010	\$ 188,292	\$ 65,453	\$ 556,646	\$ 8,142
Net Current Surplus	15,864	-	69,000	4,700
Capital Projects Paid From Reserves	-	-	-	-
Non-Cash Items:				
Depreciation	86,320	-	-	-
Budgeted Cash Balance - December 31, 2010	<u>\$ 290,476</u>	<u>\$ 65,453</u>	<u>\$ 625,646</u>	<u>\$ 12,842</u>

CITY OF NEWARK, DELAWARE
2010 CONSOLIDATED BUDGET SUMMARY
OTHER GOVERNMENTAL FUNDS - CONTINUED

DEBT SERVICE FUND	CAPITAL FUND	B.F. #6 FUND	TOTALS
<u>\$ 46,619</u>	<u>\$ 4,286,886</u>	<u>\$ 150,800</u>	<u>\$ 6,182,925</u>
\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -
-	-	-	69,000
-	-	-	-
-	-	-	932,118
-	87,300	3,000	91,400
<u>374,718</u>	<u>1,500,000</u>	<u>-</u>	<u>4,074,718</u>
<u>\$ 374,718</u>	<u>\$ 1,587,300</u>	<u>\$ 3,000</u>	<u>\$ 5,167,236</u>
\$ -	\$ -	\$ -	\$ 1,341,857
-	-	-	236,118
-	-	-	316,866
-	-	-	86,320
-	-	-	6,990
<u>-</u>	<u>-</u>	<u>-</u>	<u>812,393</u>
<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 2,800,544</u>
\$ -	\$ 2,654,475	\$ 147,800	\$ 3,114,385
-	336,325	-	336,325
-	(599,800)	-	(599,800)
-	(883,000)	-	(883,000)
-	-	(147,800)	(147,800)
<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>\$ -</u>	<u>\$ 1,508,000</u>	<u>\$ -</u>	<u>\$ 1,820,110</u>
\$374,718	\$ -	\$ -	\$ 374,718
<u>-</u>	<u>79,300</u>	<u>3,000</u>	<u>171,864</u>
<u>\$ 374,718</u>	<u>\$ 1,587,300</u>	<u>\$ 3,000</u>	<u>\$ 5,167,236</u>
<u>-</u>	<u>(1,146,475)</u>	<u>(147,800)</u>	<u>(1,294,275)</u>
<u>\$ 46,619</u>	<u>\$ 3,219,711</u>	<u>\$ 6,000</u>	<u>\$ 5,060,514</u>
\$ 46,619	\$ 3,392,522	\$ 150,800	\$ 4,408,474
-	79,300	3,000	171,864
-	(811,475)	(147,800)	(959,275)
<u>-</u>	<u>-</u>	<u>-</u>	<u>86,320</u>
<u>\$ 46,619</u>	<u>\$ 2,660,347</u>	<u>\$ 6,000</u>	<u>\$ 3,707,384</u>

CITY OF NEWARK, DELAWARE
2010 CONSOLIDATED BUDGET SUMMARY
ENTERPRISE FUNDS

	<u>ELECTRIC FUND</u>	<u>WATER FUND</u>	<u>SEWER FUND</u>	<u>PARKING FUND</u>	<u>TOTALS</u>
Projected Fund Balance - January 1, 2010	<u>\$ 16,280,585</u>	<u>\$ 20,617,818</u>	<u>\$ 7,602,327</u>	<u>\$ 2,580,099</u>	<u>\$ 47,080,829</u>
Revenue					
Utility Sales	\$ 57,963,700	\$ 6,394,200	\$ 5,289,000	\$ -	\$ 69,646,900
Utility Purchases	(41,580,426)	(20,000)	(3,669,910)	-	(45,270,336)
Utility Gross Margin	\$ 16,383,274	\$ 6,374,200	\$ 1,619,090	\$ -	\$ 24,376,564
Utility Other Service Revenue	212,000	36,100	13,200	-	261,300
Utilities Contributions	\$ 16,595,274	\$ 6,410,300	\$ 1,632,290	\$ -	\$ 24,637,864
Tax Revenue & Emergency Communication Fees	-	-	-	-	-
Fees for Service	-	-	-	873,500	873,500
Intergovernmental Revenue	-	-	-	-	-
Other Revenue	102,600	27,800	34,700	17,900	183,000
Net Transfers	(12,930,000)	(600,000)	(700,000)	200,000	(14,030,000)
Total Operating Revenue	<u>\$ 3,767,874</u>	<u>\$ 5,838,100</u>	<u>\$ 966,990</u>	<u>\$ 1,091,400</u>	<u>\$ 11,664,364</u>
Expenditures					
Personnel Services	\$ 2,358,873	\$ 1,705,447	\$ 145,385	\$ 455,967	\$ 4,665,672
Materials and Supplies	168,770	301,000	19,750	37,630	527,150
Contractual Services	528,215	415,950	158,630	141,703	1,244,498
Equipment Depreciation	96,750	65,130	-	44,550	206,430
Other Expenses	84,570	4,650	-	4,275	93,495
Inter-Dept Charges	(328,974)	462,517	175,793	66,900	376,236
Total Operating Expenses	<u>\$ 2,908,204</u>	<u>\$ 2,954,694</u>	<u>\$ 499,558</u>	<u>\$ 751,025</u>	<u>\$ 7,113,481</u>
Capital Improvements					
Gross Capital Improvements	\$ 643,600	\$ 2,491,500	\$ 595,000	\$ 240,000	\$ 3,970,100
Less: Use of Reserves	(48,400)	(265,250)	(20,000)	-	(333,650)
Equipment Replacement	(49,700)	(21,000)	-	-	(70,700)
Grants	-	(870,000)	-	-	(870,000)
Bond Issues	-	-	-	-	-
Other Sources	(100,000)	-	(270,000)	-	(370,000)
Net Capital Improvements	<u>\$ 445,500</u>	<u>\$ 1,335,250</u>	<u>\$ 305,000</u>	<u>\$ 240,000</u>	<u>\$ 2,325,750</u>
Debt Service	\$ -	\$ 1,373,930	\$ -	\$ -	\$ 1,373,930
Net Current Surplus	414,170	174,226	162,432	100,375	851,203
Total Expenditures and Surplus	<u>\$ 3,767,874</u>	<u>\$ 5,838,100</u>	<u>\$ 966,990</u>	<u>\$ 1,091,400</u>	<u>\$ 11,664,364</u>
Other Increase (Decrease) in Fund Balance	<u>(198,100)</u>	<u>(286,250)</u>	<u>(20,000)</u>	<u>-</u>	<u>(504,350)</u>
Budgeted Fund Balance - December 31, 2010	<u>\$ 16,496,655</u>	<u>\$ 20,505,794</u>	<u>\$ 7,744,759</u>	<u>\$ 2,680,474</u>	<u>\$ 47,427,682</u>
Projected Cash Balance - January 1, 2010	\$ 2,453,766	\$ 597,534	\$ 544,626	\$ 602,369	\$ 4,198,295
Net Current Surplus	414,170	174,226	162,432	100,375	851,203
Other Collections	261,300	-	-	-	261,300
Capital Projects Paid From Reserves	(198,100)	(286,250)	(290,000)	-	(774,350)
Non-Cash Items:					
Depreciation	96,750	65,130	-	44,550	206,430
Budgeted Cash Balance - December 31, 2010	<u>\$ 3,027,886</u>	<u>\$ 550,640</u>	<u>\$ 417,058</u>	<u>\$ 747,294</u>	<u>\$ 4,742,878</u>

CITY OF NEWARK, DELAWARE
2010 CONSOLIDATED BUDGET SUMMARY
OTHER FUNDS

	INTERNAL SERVICE FUND	SELF INSURANCE FUND	TOTAL 2010 BUDGET
Projected Fund Balance - January 1, 2010	<u>\$ 640,273</u>	<u>\$ 949,081</u>	<u>\$ 1,589,354</u>
Revenue			
Utility Sales	\$ -	\$ -	\$ -
Utility Purchases	-	-	-
Utility Gross Margin	\$ -	\$ -	\$ -
Utility Other Service Revenue	-	-	-
Utilities Contributions	\$ -	\$ -	\$ -
Tax Revenue & Emergency Communication Fees	-	-	-
Fees for Service	-	-	-
Intergovernmental Revenue	-	-	-
Other Revenue	-	18,200	18,200
Net Transfers	-	130,000	130,000
Total Operating Revenue	<u>\$ -</u>	<u>\$ 148,200</u>	<u>\$ 148,200</u>
Expenditures			
Personnel Services	\$ 463,763	\$ -	\$ 463,763
Materials and Supplies	681,340	-	681,340
Contractual Services	205,110	145,000	350,110
Equipment Depreciation	12,260	-	12,260
Other Expenses	2,000	-	2,000
Inter-Dept Charges	(1,364,473)	-	(1,364,473)
Total Operating Expenses	<u>\$ -</u>	<u>\$ 145,000</u>	<u>\$ 145,000</u>
Capital Improvements			
Gross Capital Improvements	\$ 20,000	\$ -	\$ 20,000
Less: Use of Reserves	(20,000)	-	(20,000)
Equipment Replacement	-	-	-
Grants	-	-	-
Bond Issues	-	-	-
Other Sources	-	-	-
Net Capital Improvements	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Debt Service	\$ -	\$ -	\$ -
Net Current Surplus	-	3,200	3,200
Total Expenditures and Surplus	<u>\$ -</u>	<u>\$ 148,200</u>	<u>\$ 148,200</u>
Other Increase (Decrease) in Fund Balance	<u>(20,000)</u>	<u>-</u>	<u>(20,000)</u>
Budgeted Fund Balance - December 31, 2010	<u>\$ 620,273</u>	<u>\$ 952,281</u>	<u>\$ 1,572,554</u>
Projected Cash Balance - January 1, 2010	\$ 140,863	\$ 1,091,346	\$ 1,232,209
Net Current Surplus	-	3,200	3,200
Capital Projects Paid From Reserves	(20,000)	-	(20,000)
Non-Cash Items:			
Depreciation	12,260	-	12,260
Budgeted Cash Balance - December 31, 2010	<u>\$ 133,123</u>	<u>\$ 1,094,546</u>	<u>\$ 1,227,669</u>

**CITY OF NEWARK, DELAWARE
CONSOLIDATED BUDGET - 2010**

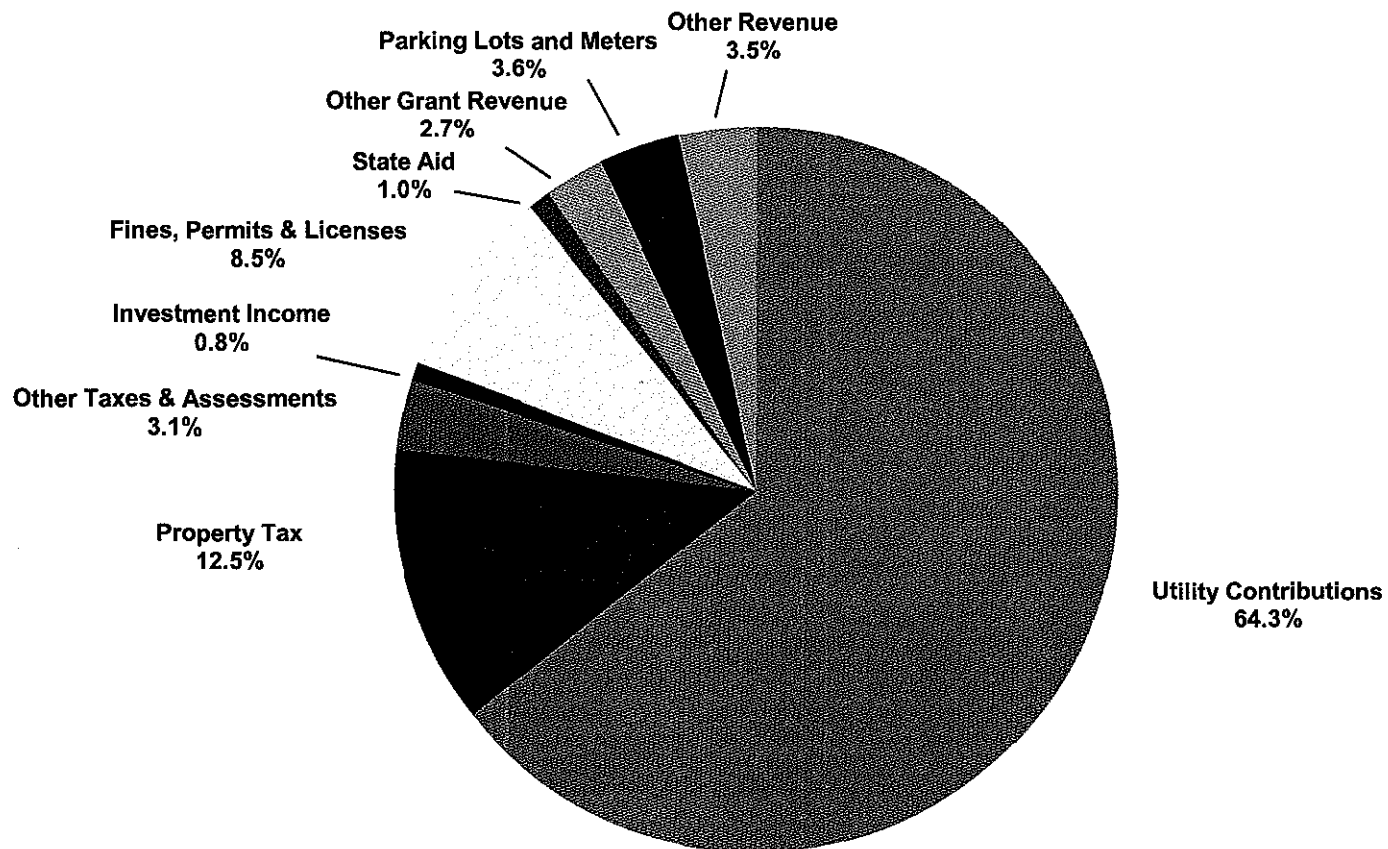
BUDGET AT A GLANCE

	<u>ACTUAL 2008</u>	<u>BUDGET 2009</u>	<u>BUDGET 2010</u>
<u>WHERE IT COMES FROM</u>			
Utility Contributions	55.3%	63.6%	63.8%
Property Tax	12.7%	11.1%	12.4%
Other Taxes and Assessments	9.5%	6.2%	3.1%
Investment Income	1.8%	1.4%	0.8%
Fines, Permits & Licenses	9.8%	8.3%	8.4%
State Aid	2.8%	2.6%	1.0%
Other Grant Revenue	0.4%	0.0%	2.6%
Parking Lots and Meters	3.9%	3.3%	3.6%
Other Revenue	3.6%	3.3%	4.3%
TOTAL	<u>100%</u>	<u>100%</u>	<u>100%</u>

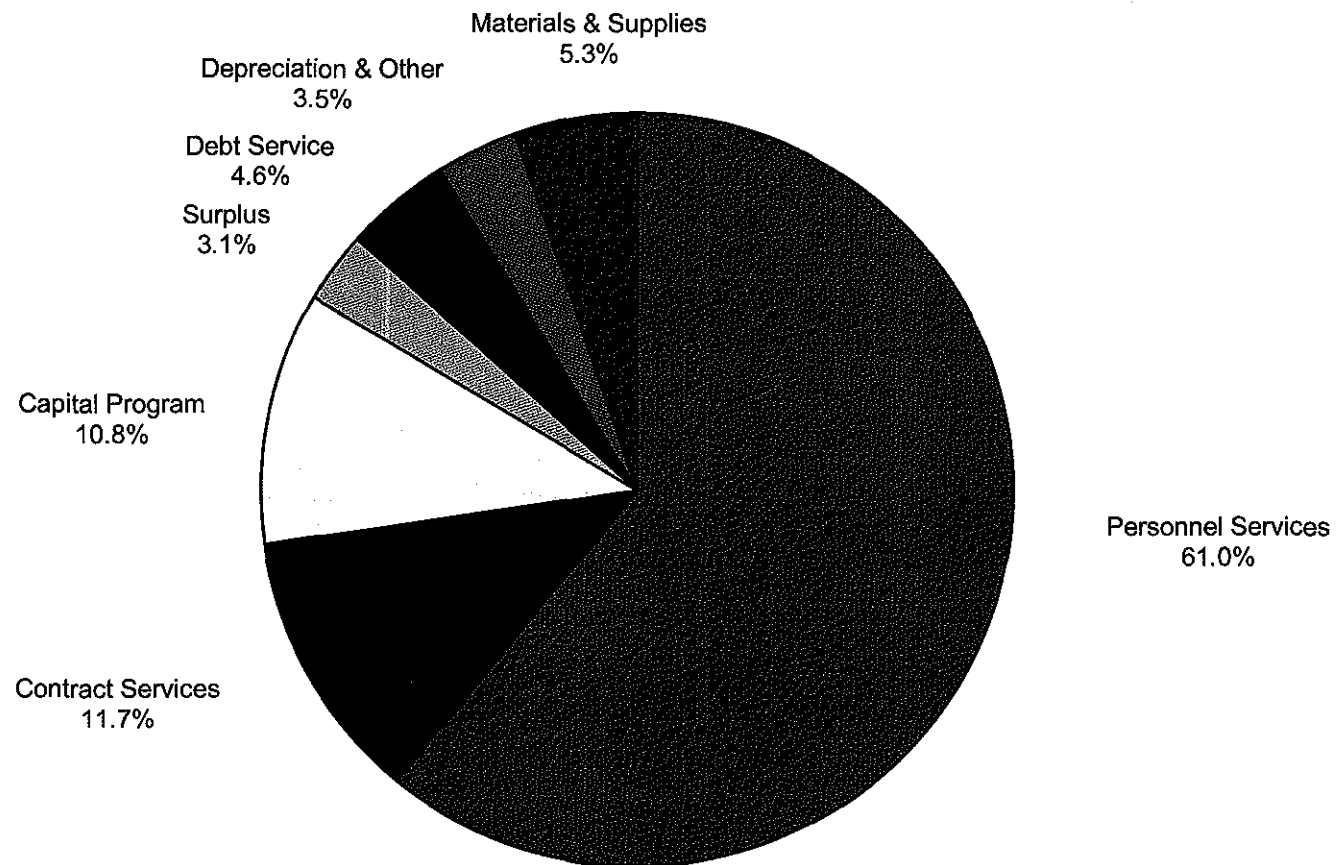
WHERE IT GOES

Personnel Services	63.0%	62.6%	60.4%
Contractual Services	12.0%	10.7%	11.6%
Materials & Supplies	5.8%	5.8%	5.3%
Capital Program	4.1%	9.9%	10.7%
Net Surplus	5.4%	2.3%	4.0%
Debt Service	5.8%	5.3%	4.5%
Equipment Depreciation & Other	3.7%	3.5%	3.4%
TOTAL	<u>100%</u>	<u>100%</u>	<u>100%</u>

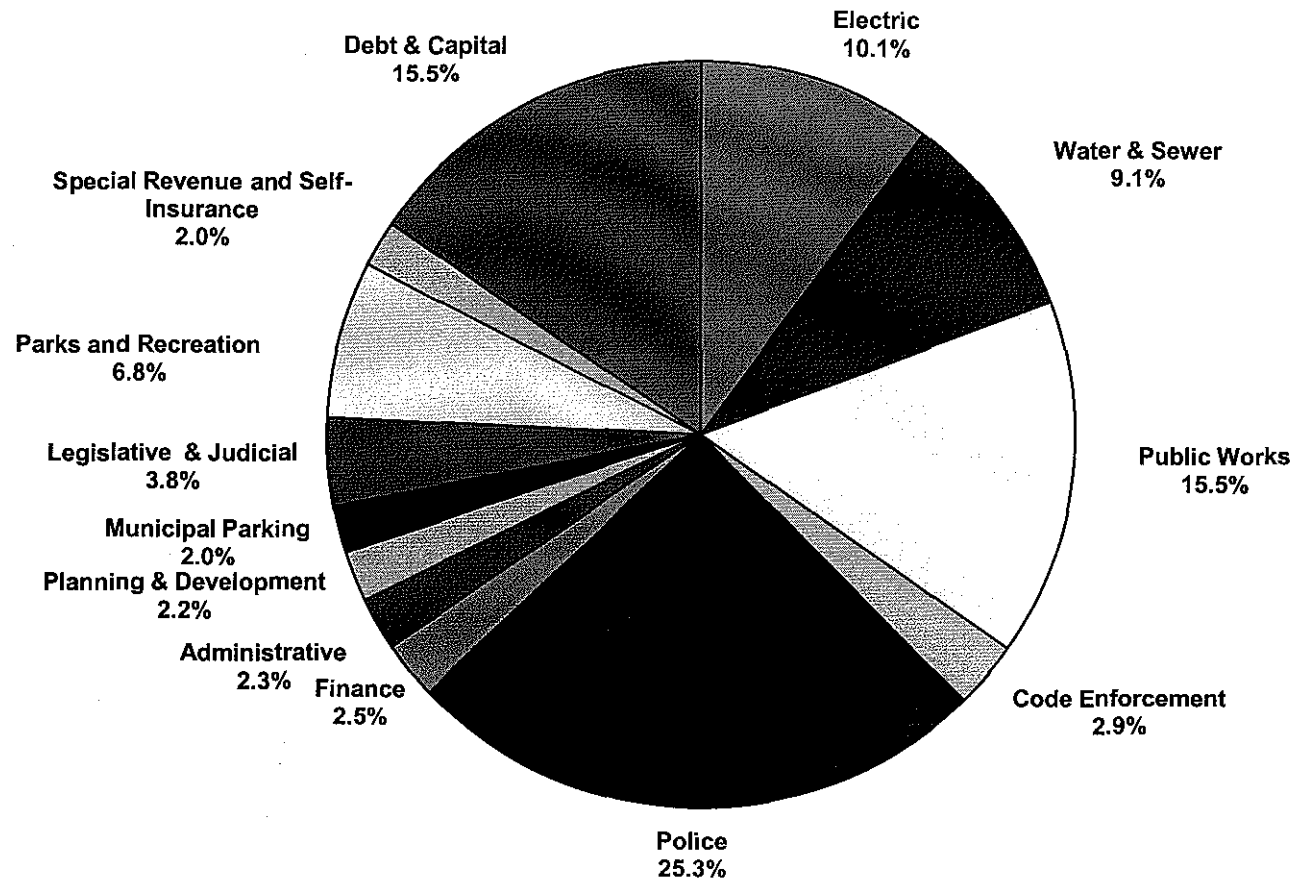
REVENUES BY TYPE 2010 BUDGET



EXPENDITURE BY FUNCTION 2010 BUDGET



**EXPENDITURES BY DEPARTMENT
2010
BUDGET**



2010 PERSONNEL LEVELS

	2000		2001		2002		2003		2004		2005		2006		2007		2008		2009		2010	
	Equiv		Equiv		Equiv		Equiv		Equiv		Equiv		Equiv		Equiv		Equiv		Equiv		Equiv	
	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT
Electric	20	-	20	-	20	-	20	-	20	-	21	-	21	-	21	-	21	-	21	-	22	-
Water & Sewer	19	-	19	-	19	-	19	-	19	-	19	-	19	-	19	-	19	-	19	-	17	-
Sewer	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2	-
Refuse	17	-	17	-	17	-	17	-	16	-	16	-	15	-	15	-	14	-	13	-	13	-
Street	12	-	12	-	12	0.5	12	0.5	12	0.5	12	0.5	12	0.5	12	0.5	12	0.5	12	0.5	12	0.5
Maintenance	6	-	6	-	6	-	6	-	6	-	6	-	6	-	6	-	6	-	6	-	5	-
Engineering	11	-	12	-	12	-	12	-	11	-	11	-	11	-	11	-	11	-	10	0.5	10	0.5
Code Enforcement	11	2.0	11	2.0	11	1.5	11	1.5	11	1.5	11	1.5	11	1.5	11	1.5	11	1.5	11	1.0	10	1.0
Police	73	2.5	74	2.5	77	2.5	77	2.5	77	2.0	76	3.5	81	4.5	81	5.5	81	6.0	86	5.0	83	4.0
Finance	18	1.0	18	1.5	18	1.5	18	1.5	18	1.5	18	1.5	18	1.5	18	1.5	18	1.5	18	1.5	17	1.5
Planning	6	-	6	-	6	-	6	-	6	-	6	-	6	-	6	-	6	-	6	-	4	0.5
Parking	3	1.0	3	1.0	3	0.5	3	0.5	3	0.5	3	0.5	3	0.5	3	0.5	4	0.5	4	0.5	4	0.5
Administration	5	0.5	5	0.5	5	0.5	5	0.5	5	0.5	5	0.5	5	0.5	5	0.5	6	0.5	6	0.5	6	-
Legislative	3	0.5	3	0.5	3	0.5	3	1.0	3	1.0	3	1.0	3	0.5	3	0.5	3	0.5	3	0.5	3	0.5
Judicial	3	0.5	3	0.5	3	0.5	3	0.5	3	0.5	3	1.5	3	1.5	3	1.5	3	1.5	3	1.5	3	1.5
Parks & Recreation	14	4.0	14	4.0	14	4.0	15	4.0	15	4.0	15	4.0	15	4.0	16	3.5	16	4.0	16	4.0	17	3.0
Total	221	12.0	223	12.5	226	12.0	227	12.5	225	12.0	225	14.5	229	15.0	230	16.0	231	16.5	234	15.5	228	13.5

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

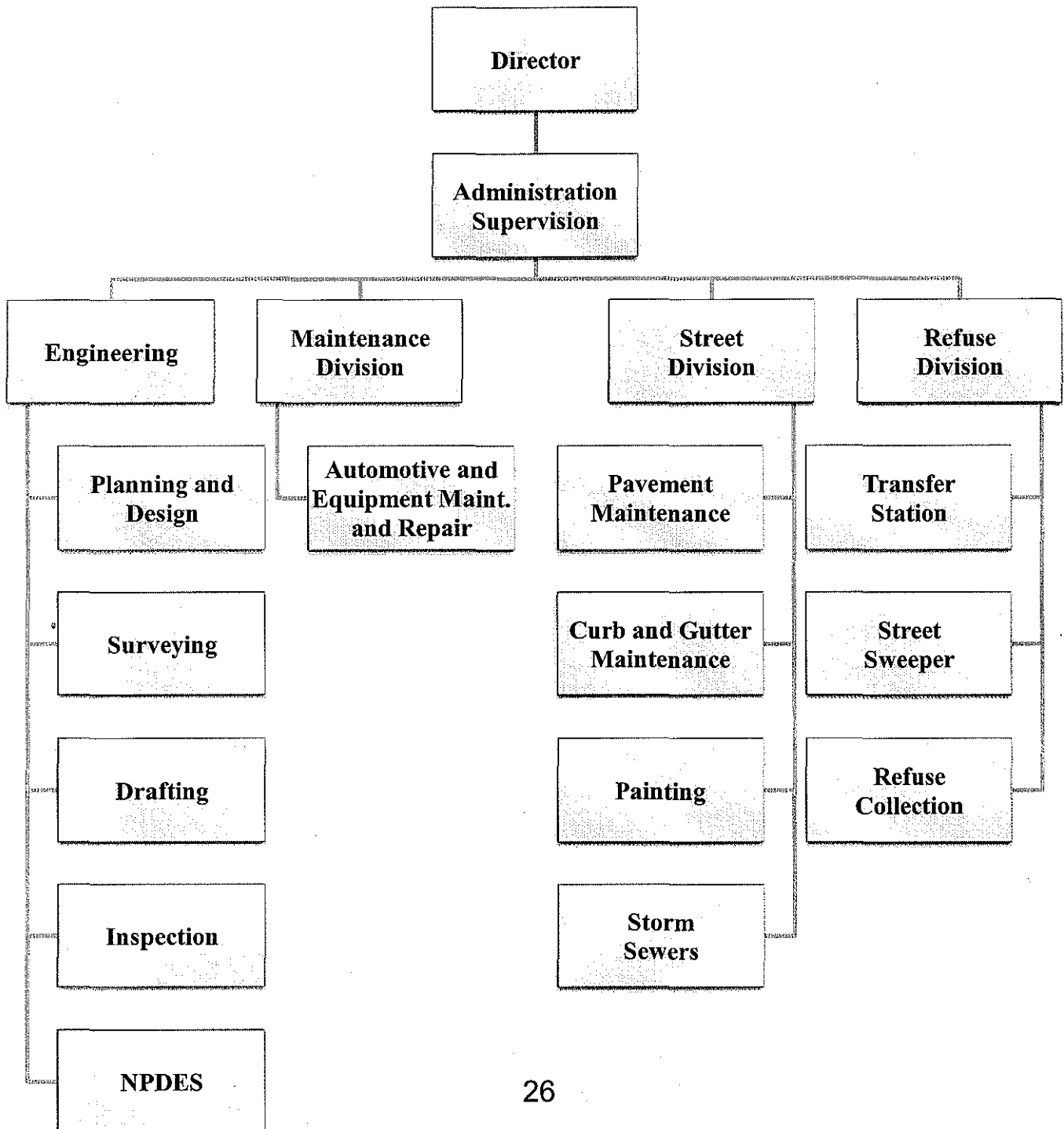
GENERAL FUND

Public Works – Refuse Division

	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
REVENUE						
Commercial Refuse Collection	\$32,704	\$41,040	\$43,275	\$40,200	\$34,000	\$389,100
Transfer Station Receipts	181,795	152,390	159,537	157,400	-	-
Total Revenue	\$214,499	\$193,430	\$202,812	\$197,600	\$34,000	\$389,100
OPERATING EXPENSES						
Personnel Services	\$1,062,525	\$1,032,228	\$1,058,122	\$1,141,950	\$1,061,175	\$1,149,256
Materials and Supplies	11,548	15,026	17,771	29,250	21,400	14,090
Contractual Services	763,657	663,764	596,191	756,190	700,790	699,455
Other Charges	226,393	257,312	251,956	241,460	241,460	271,580
Subtotal	\$2,064,123	\$1,968,330	\$1,924,040	\$2,168,850	\$2,024,825	\$2,134,381
Inter-Dept. Charges	383,122	386,928	435,945	441,470	364,169	446,580
Total Operating Expenses	\$2,447,245	\$2,355,258	\$2,359,985	\$2,610,320	\$2,388,994	\$2,580,961

CITY OF NEWARK, DELAWARE

PUBLIC WORKS



REFUSE DIVISION
2010 ESTIMATED WAGE AND SALARY BUDGET

POSITION	BUDGET ACCT	2009					2010				
		GRADE STEP	ANNUAL				GRADE STEP	ANNUAL			
			REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT	FT POS		REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT	FT POS
TRANS STA OPER	6240	8- 5	48,199	1,505	49,704	1.0	8- 5	48,549	1,585	50,134	1.0
REFUSE DRIVER II	6240	8- 5	47,899	951	48,850	1.0	8- 5	47,899	1,030	48,929	1.0
DRIVER/COLLECTOR	6240	8- 5	48,549	1,743	50,292	1.0	8- 5	48,549	1,823	50,372	1.0
DRIVER/COLLECTOR	6240	8- 5	48,199	1,506	49,705	1.0	8- 5	48,549	1,585	50,134	1.0
DRIVER/COLLECTOR	6240	8- 5	48,199	1,506	49,705	1.0	8- 5	48,549	1,585	50,134	1.0
DRIVER/COLLECTOR	6240	8- 5	48,199	1,347	49,546	1.0	8- 5	48,199	1,426	49,625	1.0
DRIVER/COLLECTOR	6240	8- 5	47,899	1,109	49,008	1.0	8- 5	48,199	1,189	49,388	1.0
DRIVER/COLLECTOR	6240	8- 5	47,549	0	47,549	1.0	8- 5	47,899	792	48,691	1.0
SWEEPER OPERATOR	6240	7- 5	46,048	838	46,886	1.0	7- 5	46,048	914	46,962	1.0
REFUSE DRIVER I	6240	6- 5	45,346	1,996	47,342	1.0	6- 5	45,346	2,069	47,415	1.0
REFUSE DRIVER I	6240	6- 5	44,996	1,109	46,105	1.0	6- 5	44,996	1,183	46,179	1.0
REFUSE COLLECTOR	6240	3- 5	41,621	0	41,621	1.0	3- 5	41,621	0	41,621	1.0
REFUSE COLLECTOR	6240	3- 5	41,621	0	41,621	1.0	3- 5	41,621	0	41,621	1.0
FULL TIME SUBTOTALS			604,324	13,610	617,934	13.0		606,024	15,182	621,206	13.0
SEASONAL P/T (2)	6610		52,000		52,000			29,000		29,000	
OVERTIME	6620		85,700		85,700			60,000		60,000	
SHIFT DIFFERENTIAL	6621		0		0			0		0	
HOLIDAY PREMIUM	6622		0		0			0		0	
WEEKEND PREMIUM	6623		0		0			0		0	
OTHER SUBTOTALS			137,700	0	137,700	0.0		89,000	0	89,000	0.0
REFUSE DIVISION TOTALS			742,024	13,610	755,634	13.0		695,024	15,182	710,206	13.0

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

GENERAL FUND

Expenditures:

Public Works – Refuse Division

PERSONNEL SERVICES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
6240 Refuse Workers	\$622,995	\$607,459	\$608,514	\$604,320	\$578,650	\$606,024
6580 Service Award	9,950	11,644	12,837	13,610	13,610	15,182
6590 Sick Pay	2,158	2,118	2,057	2,300	2,325	2,500
6610 Seasonal	32,927	37,607	46,413	26,000	36,160	29,000
6620 Overtime	60,922	56,846	47,753	85,700	31,240	60,000
6920 Unemployment Comp. Ins.	2,574	3,034	3,825	4,470	4,400	4,900
6930 Social Security Taxes	55,197	53,750	54,079	52,630	47,330	54,520
6940 City Pension Plan	77,708	84,748	89,091	120,680	120,680	118,310
6950 Term Life Insurance	3,939	3,853	3,181	3,290	3,190	3,190
6960 Group Hospitalization Ins.	179,858	158,144	159,887	175,370	172,320	182,030
6961 Long-Term Disability Ins.	0	1,710	1,188	1,750	1,170	1,750
6962 Dental Insurance	14,297	11,315	10,237	13,720	11,960	14,590
6963 Flexible Spending Account	0	0	0	0	30	100
6965 Post-Employment Benefits	0	0	19,060	38,110	38,110	57,160
6970 Workmens Compensation Ins.	0	0	0	0	0	0
TOTAL PERSONNEL SERVICES	\$1,062,525	\$1,032,228	\$1,058,122	\$1,141,950	\$1,061,175	\$1,149,256

MATERIALS AND SUPPLIES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
7110 Safety Shoes and Supplies	\$2,653	\$1,929	\$2,300	\$3,850	\$2,500	\$3,080
7130 Tools, Field Sup., & Small Eq.	735	214	471	1,000	500	750
7140 Uniforms	3,418	3,066	3,721	3,800	3,000	3,110
7270 Station Maintenance	1,567	8,090	1,533	6,400	3,500	3,150
7460 Street Cleaning	1,800	900	1,980	2,700	2,600	2,700
7462 Recycling Supplies	0	0	6,905	10,000	8,500	1,000
7550 Miscellaneous Supplies	1,375	827	861	1,500	800	300
TOTAL MATERIALS & SUPPLIES	\$11,548	\$15,026	\$17,771	\$29,250	\$21,400	\$14,090

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

GENERAL FUND

Expenditures:

Public Work -- Refuse Division

CONTRACTUAL SERVICES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
8020 Advertising	\$0	\$0	\$0	\$0	\$0	\$0
8030 Casualty Insurance	31,996	24,115	26,732	36,990	36,990	33,760
8050 Telephone	855	495	448	900	500	600
8190 Refuse Disposal-Landfill	701,301	612,882	548,388	681,400	634,000	633,195
8200 Printing & Reproduction	767	0	0	1,000	800	1,000
8250 Building & Grounds Maintenance	49	0	300	0	0	0
8270 Station Maintenance	19,906	17,694	11,459	27,400	20,000	22,400
8311 Vehicle Accidents	0	0	0	0	0	0
8480 Communication Equip. Maint.	1,433	1,078	1,814	1,000	1,000	1,000
8550 Misc. Contracted Services	7,350	7,500	7,050	7,500	7,500	7,500
TOTAL CONTRACTUAL SERVICES	\$763,657	\$663,764	\$596,191	\$756,190	\$700,790	\$699,455

OTHER CHARGES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
9060 Depreciation Expense	\$225,667	\$257,312	\$250,888	\$240,460	\$240,460	\$270,680
9070 Training	726	0	1,068	1,000	1,000	900
TOTAL OTHER CHARGES	\$226,393	\$257,312	\$251,956	\$241,460	\$241,460	\$271,580

INTER-DEPT. CHARGES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
Vehicles and Equipment	\$286,558	\$287,687	\$334,794	\$339,700	\$262,262	\$346,970
Billings & Accounting	33,515	35,776	39,536	43,450	44,464	40,090
Printing and Reproduction	245	271	242	320	260	250
Electric Used - Transfer Station	4,687	4,700	5,200	4,750	4,750	5,520
Other Indirect Charges	58,117	58,494	56,173	53,250	52,433	53,750
TOTAL INTER-DEPT. CHARGES	\$383,122	\$386,928	\$435,945	\$441,470	\$364,169	\$446,580

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

GENERAL FUND

Public Works -- Engineering Division

	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
OPERATING EXPENSES						
Personnel Services	\$879,791	\$901,749	\$957,932	\$1,048,560	\$929,208	\$1,034,474
Materials and Supplies	11,789	10,676	17,319	20,120	16,300	31,990
Contractual Services	17,534	16,501	20,051	44,550	26,400	38,320
Other Charges	21,001	10,053	7,632	9,960	9,310	15,465
Subtotal	\$930,115	\$938,979	\$1,002,934	\$1,123,190	\$981,218	\$1,120,249
Inter-Dept. Charges	5,219	(371)	6,143	27,100	34,268	(8,410)
Total Operating Expenses	\$935,334	\$938,608	\$1,009,077	\$1,150,290	\$1,015,486	\$1,111,839

**ENGINEERING DEPARTMENT
2010 ESTIMATED WAGE AND SALARY BUDGET**

POSITION	BUDGET ACCT	2009					2010				
		GRADE STEP	ANNUAL				GRADE STEP	ANNUAL			
			REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT	FT POS		REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT	FT POS
PUBLIC WORKS DIRECTOR	6020	31- I	110,651	2,933	113,584	1.0	31- I	107,446	3,026	110,472	1.0
PUBLIC WORKS SUPT.	6020	21- I	75,311	4,211	79,522	1.0	21- I	73,147	4,209	77,356	1.0
ENGINEERING ASSISTANT	6030	18- I	67,063	2,202	69,265	1.0	18- I	65,139	2,245	67,384	1.0
SPEC PROJ. COORD.	6030	17- G	62,353	3,783	66,136	1.0	17- G	60,566	3,773	64,339	1.0
STORM. PROG. COORD.	6030	18- G	63,807	0	63,807	1.0	17- G	59,566	0	59,566	1.0
CHIEF SURVEYOR	6210	15- G	56,723	0	56,723	1.0	15- G	55,422	0	55,422	1.0
SURVEY INST. TECHNICIAN	6030	11- E	44,830	0	44,830	1.0	11- F	45,265	0	45,265	1.0
UTILITY INSPECTOR	6210	14- G	55,193	1,727	56,920	1.0	14- G	53,954	1,765	55,719	1.0
UTILITY INSPECTOR	6210	14- G	54,893	1,091	55,984	1.0	14- G	53,304	1,147	54,451	1.0
PUB. WKS. DISPATCHER	6080	10- G	46,623	855	47,478	1.0	10- G	45,265	905	46,170	1.0
FULL TIME SUBTOTALS			637,447	16,802	654,249	10.0		619,074	17,070	636,144	10.0
CLERK TYPIST	6080	D	24,000		24,000	0.5	E	21,000		21,000	0.5
INTERN	6610		6,800		6,800			0		0	
OVERTIME	6620		48,000		48,000			25,000		25,000	
OTHER SUBTOTALS			78,800	0	78,800	0.5		46,000	0	46,000	0.5
ENGINEERING DEPARTMENT TOTALS			716,247	16,802	733,049	10.5		665,074	17,070	682,144	10.5

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

GENERAL FUND

Expenditures:

Public Works -- Engineering Division

PERSONNEL SERVICES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
6020 Supervisory	\$169,054	\$170,807	\$185,607	\$185,960	\$166,700	\$180,593
6030 Engineering/Technical	200,518	209,783	226,746	238,050	203,900	230,536
6080 Clerical	74,877	79,281	58,079	70,620	41,780	66,265
6210 Inspectors	155,030	160,375	172,357	166,810	153,870	162,680
6570 Flex Pay	2,547	2,768	0	0	0	0
6580 Service Award	11,461	13,579	15,556	16,800	16,800	17,070
6590 Sick Pay	7,689	7,957	7,410	7,800	8,838	9,000
6600 Part-time	0	0	16,211	6,800	19,600	0
6610 Seasonal	0	0	0	0	0	0
6620 Overtime	23,828	24,563	20,032	39,000	11,820	25,000
6920 Unemployment Comp. Ins.	1,607	1,892	2,339	3,210	3,500	3,750
6930 Social Security Taxes	48,808	50,161	52,684	51,990	45,220	52,750
6940 City Pension Plan	76,120	82,389	87,275	118,220	118,220	120,840
6950 Term Life Insurance	5,558	3,729	2,982	3,080	2,970	2,970
6960 Group Hospitalization Ins.	92,581	85,829	85,570	92,490	91,400	96,000
6961 Long-Term Disability Ins.	1,420	1,432	970	1,470	940	1,470
6962 Dental Insurance	8,693	7,204	5,444	8,920	6,250	9,490
6963 Flexible Spending Account	0	0	0	0	60	60
6965 Post-Employment Benefits	0	0	18,670	37,340	37,340	56,000
6970 Workmens Compensation Ins.	0	0	0	0	0	0
TOTAL PERSONNEL SERVICES	\$879,791	\$901,749	\$957,932	\$1,048,560	\$929,208	\$1,034,474

MATERIALS AND SUPPLIES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
7110 Safety Shoes & Supplies	\$150	\$488	\$420	\$680	\$500	\$680
7130 Tools, Field Sup., & Small Eq.	1,367	2,038	5,141	3,000	2,000	2,300
7140 Uniforms	640	0	624	1,140	900	760
7150 Office Supplies	3,448	3,547	4,082	6,000	4,500	9,750
7160 Books, Periodicals, Etc.	86	0	0	150	0	0
7401 Stormwater Program	5,652	4,165	6,903	8,450	8,000	17,800
7480 Communication Equip. Maint.	0	0	0	300	0	300
7550 Miscellaneous Supplies	446	438	149	400	400	400
TOTAL MATERIALS & SUPPLIES	\$11,789	\$10,676	\$17,319	\$20,120	\$16,300	\$31,990

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

GENERAL FUND

Expenditures:

Public Works – Engineering Division

CONTRACTUAL SERVICES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
8020 Advertising	\$1,020	\$2,101	\$1,074	\$1,800	\$1,800	\$1,200
8030 Casualty Insurance	10,465	7,905	12,349	20,550	16,000	16,670
8050 Telephone	4,024	4,428	4,913	5,000	4,500	5,000
8120 Outside Engineering	0	0	0	500	0	500
8311 Vehicle Accidents	0	0	0	0	0	0
8401 Stormwater Program	850	1,050	628	15,400	3,000	14,200
8480 Communication Equip. Maint.	271	95	158	300	100	300
8550 Misc. Contracted Services	904	922	929	1,000	1,000	450
TOTAL CONTRACTUAL SERVICES	\$17,534	\$16,501	\$20,051	\$44,550	\$26,400	\$38,320

OTHER CHARGES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
9020 Mileage & Small Bus. Expense	\$65	\$40	\$6	\$100	\$50	\$50
9040 Dues & Conference Expense	2,584	899	2,549	3,800	3,800	3,505
9060 Depreciation Expense	17,425	9,114	3,661	3,660	3,660	8,610
9070 Training	927	0	1,416	2,400	1,800	3,300
TOTAL OTHER CHARGES	\$21,001	\$10,053	\$7,632	\$9,960	\$9,310	\$15,465

INTER-DEPT. CHARGES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
Vehicles and Equipment	\$22,710	\$20,394	\$19,803	\$24,110	\$18,105	\$20,560
Buildings and Grounds	31,785	32,319	32,515	40,450	37,571	40,540
Billings & Accounting	44,687	47,701	52,715	57,930	59,285	14,000
Printing and Reproduction	475	525	470	610	505	490
Other Indirect Expenses	(94,438)	(101,310)	(99,360)	(96,000)	(81,198)	(84,000)
TOTAL INTER-DEPT. CHARGES	\$5,219	(\$371)	\$6,143	\$27,100	\$34,268	(\$8,410)

CITY OF NEWARK, DELAWARE
Activities Measurements --- Public Works Department

	<u>2006</u>	<u>2007</u>	<u>2008</u>
Performance Indicators:			
Refuse Division			
Tons Collected	14,462	12,846	11,624
Cost/Ton (Collected & Disposed)	\$142.73	\$153.76	\$170.82
Overtime	\$60,922	\$56,846	\$47,753
Street Division & Contracted			
Miles of Street	65.26	65.26	65.26
Patches (s. f.)	31,050	38,689	53,962
Curbs Replaced (l.f.) and Installed	13,448	10,293	10,031
Sidewalks (City Crews & Contracted)			
4" (s.f.)	35,166	41,337	23,203
6" (s.f.)	10,483	8,698	6,768
Leaves Collected (c.y.)	14,640	15,200	15,200
Snow / Ice Hours	494	1,039	161
Maintenance Division			
Cars	64	66	67
Trucks	74	73	76
Buses	3	3	3
Other	47	47	50
Trailers (Refuse Stationary Equipment)	4	4	4
Wells, PD, City Hall	14	14	14
Total	206	207	214

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

GENERAL FUND

Planning Department-Code Enforcement Division

	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
REVENUE						
Building Permits & Licenses	<u>\$1,298,128</u>	<u>\$1,258,087</u>	<u>\$1,254,312</u>	<u>\$1,216,300</u>	<u>\$1,189,300</u>	<u>\$1,153,100</u>
OPERATING EXPENSES						
Personnel Services	\$858,988	\$901,674	\$982,799	\$1,059,510	\$969,820	\$974,235
Materials and Supplies	9,737	8,006	13,276	12,450	12,120	8,860
Contractual Services	17,841	20,003	31,829	31,790	32,750	31,260
Other Charges	<u>18,348</u>	<u>9,692</u>	<u>14,388</u>	<u>13,710</u>	<u>9,210</u>	<u>15,300</u>
Subtotal	\$904,914	\$939,375	\$1,042,292	\$1,117,460	\$1,023,900	\$1,029,655
Inter-Dept. Charges	<u>60,213</u>	<u>61,799</u>	<u>71,733</u>	<u>89,430</u>	<u>68,070</u>	<u>69,992</u>
Total Operating Expenses	<u>\$965,127</u>	<u>\$1,001,174</u>	<u>\$1,114,025</u>	<u>\$1,206,890</u>	<u>\$1,091,970</u>	<u>\$1,099,647</u>

**CODE ENFORCEMENT DIVISION
2010 ESTIMATED WAGE AND SALARY BUDGET**

POSITION	BUDGET ACCT	2009					2010				
		GRADE STEP	ANNUAL				GRADE STEP	ANNUAL			
			REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT	FT POS		REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT	FT POS
BUILDING DIRECTOR	6020	28- I	97,790	0	97,790	1.0					
CODES INSPECT. SUPVR	6020	21- D	72,424	2,273	74,697	1.0	20- I	70,373	2,312	72,685	1.0
CODE ENF. OFFICER	6260	17- G	61,703	1,227	62,930	1.0	17- G	59,916	1,291	61,207	1.0
CODE ENF. OFFICER	6260	17- G	61,703	1,227	62,930	1.0	17- G	59,916	1,291	61,207	1.0
CODE ENF. OFFICER	6260	17- D	54,543	0	54,543	1.0	17- E	57,275	0	57,275	1.0
FIRE MARSHAL	6260	17- F	61,353	0	61,353	1.0	17- G	59,566	0	59,566	1.0
FIRE PREVENT. INSPECTOR	6260	14- G	55,193	1,727	56,920	1.0	14- G	53,604	1,765	55,369	1.0
PROP. MAINT. INSPECTOR II	6260	12- G	50,778	1,177	51,955	1.0	14- G	53,604	1,324	54,928	1.0
PROP. MAINT. INSPECTOR I	6260	12- G	50,428	0	50,428	1.0	12- G	48,959	0	48,959	1.0
PROP. MAINT. INSPECTOR I	6260	12- E	46,623	0	46,623	1.0	12- F	47,075	0	47,075	1.0
SECRETARY I	6080	10- C	39,853	0	39,853	1.0	10- D	40,240	0	40,240	1.0
FULL TIME SUBTOTALS			652,391	7,631	660,022	11.0		550,528	7,983	558,511	10.0
PART-TIME CLERK	6080	G	20,000	698	20,698	0.5	G	18,400	706	19,106	0.5
PART-TIME CLERK	6080	G	20,000	320	20,320	0.5	G	18,400	339	18,739	0.5
OVERTIME	6620		5,000		5,000			5,000		5,000	
OTHER SUBTOTALS			45,000	1,018	46,018	1.0		41,800	1,045	42,845	1.0
CODE ENFORCEMENT DIVISION TOTALS			697,391	8,649	706,040	12.0		592,328	9,027	601,355	11.0

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

GENERAL FUND

Expenditures:

Planning Department-Code Enforcement Division

PERSONNEL SERVICES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
6020 Supervisory	\$130,128	\$150,867	\$166,133	\$170,210	\$150,650	\$70,373
6080 Clerical	40,416	29,633	38,060	39,850	35,400	77,040
6260 Code Enforcement	358,039	393,509	432,511	442,320	391,770	439,915
6570 Flex Pay	2,157	2,594	0	0	0	0
6580 Service Award	6,429	6,592	7,696	8,650	8,650	9,027
6590 Sick Pay	3,050	3,551	4,036	4,150	4,150	4,150
6600 Part-Time	58,614	49,955	38,593	40,000	35,850	0
6620 Overtime	3,652	3,320	3,908	5,000	350	5,000
6920 Unemployment Comp. Ins.	2,244	2,351	2,798	3,630	3,700	3,920
6930 Social Security Taxes	45,833	48,731	52,355	51,060	46,800	46,320
6940 City Pension Plan	68,115	74,292	78,100	105,790	105,790	106,620
6950 Term Life Insurance	2,923	3,157	3,081	3,080	3,230	3,230
6960 Group Hospitalization Ins.	114,611	121,170	129,452	137,840	139,320	143,080
6961 Long-Term Disability Ins.	1,291	1,395	1,008	1,410	1,030	1,410
6962 Dental Insurance	21,486	10,557	8,358	13,110	9,670	13,940
6963 Flexible Spending Account	0	0	0	0	50	100
6965 Post-Employment Benefits	0	0	16,710	33,410	33,410	50,110
6970 Workmens Compensation Ins.	0	0	0	0	0	0
TOTAL PERSONNEL SERVICES	\$858,988	\$901,674	\$982,799	\$1,059,510	\$969,820	\$974,235

MATERIALS AND SUPPLIES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
7110 Safety Shoes & Supplies	\$359	\$423	\$525	\$800	\$770	\$800
7130 Tools, Field Sup., & Small Eq. (1)	229	270	777	3,300	3,000	500
7140 Uniforms	1,168	192	914	850	850	1,100
7150 Office Supplies	5,879	5,621	4,765	5,000	5,000	5,260
7160 Books, Periodicals, Etc. (1)	1,882	1,223	1,063	2,000	2,000	1,000
7550 Miscellaneous Supplies	220	277	5,232	500	500	200
TOTAL MATERIALS & SUPPLIES	\$9,737	\$8,006	\$13,276	\$12,450	\$12,120	\$8,860

(1) 2009 included charges for Emergency Management Expenses.

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

GENERAL FUND

Expenditures:

Planning Department-Code Enforcement Division

	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
CONTRACTUAL SERVICES						
8020 Advertising	\$72	\$110	\$54	\$300	\$250	\$200
8030 Casualty Insurance	10,943	8,270	16,788	25,790	23,000	21,860
8040 Merchant Fees and Discounts	0	0	0	0	3,500	3,500
8050 Telephone	5,359	6,033	5,377	5,150	5,000	5,000
8120 Consulting	0	4,069	0	0	0	0
8250 Building & Grounds Maintenance	0	0	0	0	0	0
8300 Machinery & Equip. Maintenance	550	975	1,273	300	500	200
8301 Computer System Maintenance	0	0	4,368	0	0	0
8550 Misc. Contracted Services	917	546	3,969	250	500	500
TOTAL CONTRACTUAL SERVICES	\$17,841	\$20,003	\$31,829	\$31,790	\$32,750	\$31,260

	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
OTHER CHARGES						
9020 Mileage & Small Bus. Expense	\$0	\$0	\$8	\$250	\$250	\$250
9040 Dues & Conference Expense	2,157	735	2,347	5,000	2,500	4,000
9060 Depreciation Expense	15,223	7,299	8,018	4,460	4,460	9,550
9070 Training (1)	968	1,658	4,015	4,000	2,000	1,500
TOTAL OTHER CHARGES	\$18,348	\$9,692	\$14,388	\$13,710	\$9,210	\$15,300
(1) 2009 included charges for Emergency Management Expenses.						

	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
INTER-DEPT. CHARGES						
Vehicles and Equipment	\$21,595	\$21,340	\$17,943	\$25,260	\$19,268	\$18,540
Buildings and Grounds	15,613	15,876	26,777	19,870	18,456	19,920
Billings & Accounting	22,343	23,851	26,358	43,450	29,642	30,852
Printing and Reproduction	662	732	655	850	704	680
Other Indirect Charges	0	0	0	0	0	0
TOTAL INTER-DEPT. CHARGES	\$60,213	\$61,799	\$71,733	\$89,430	\$68,070	\$69,992

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

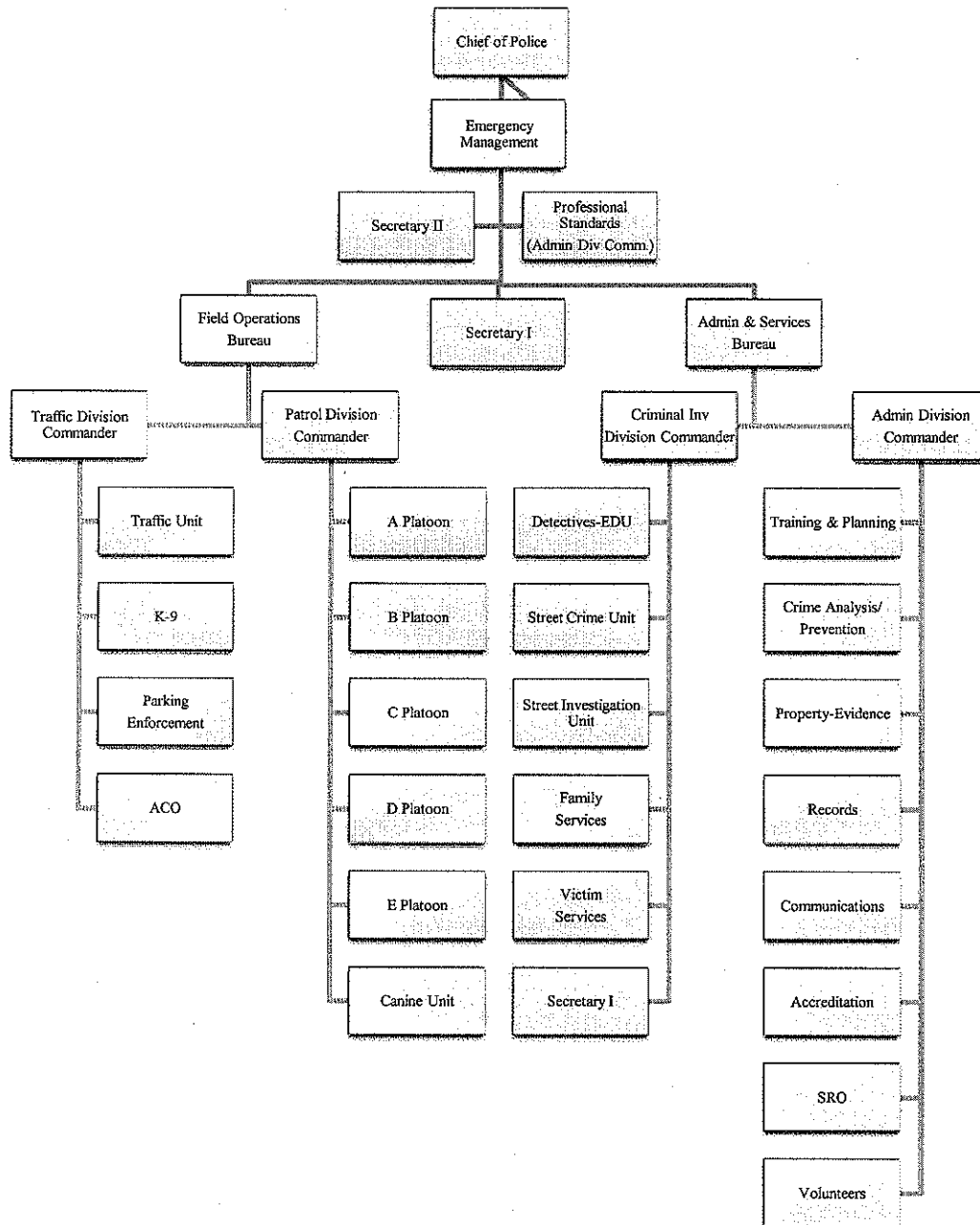
GENERAL FUND

Police Department

	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
OPERATING EXPENSES						
Personnel Services	\$6,435,283	\$6,906,499	\$7,582,896	\$7,999,290	\$7,093,321	\$8,159,510
Materials and Supplies	180,968	143,941	164,928	179,450	171,122	138,570
Contractual Services	287,388	239,016	331,346	377,050	337,467	341,060
Other Charges	311,046	296,245	158,548	283,840	283,054	354,620
Subtotal	\$7,214,685	\$7,585,701	\$8,237,718	\$8,839,630	\$7,884,964	\$8,993,760
Inter-Dept. Charges	449,744	509,755	555,306	591,550	545,717	630,810
Total Operating Expenses	\$7,664,429	\$8,095,456	\$8,793,024	\$9,431,180	\$8,430,681	\$9,624,570

CITY OF NEWARK, DELAWARE

POLICE DEPARTMENT



POLICE DEPARTMENT
2010 ESTIMATED WAGE AND SALARY BUDGET

POSITION	2009					2010				
	GRADE STEP	ANNUAL				GRADE STEP	ANNUAL			
		REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT	FT POS		REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT	FT POS
CHIEF OF POLICE	31- 1	110,000	0	110,000	1.0	31- 1	106,796	0	106,796	1.0
CAPTAIN	10- 7	87,610	4,475	92,085	1.0	10- 7	87,626	4,620	92,246	1.0
CAPTAIN	10- 7	87,610	3,609	91,219	1.0	10- 7	87,626	3,754	91,380	1.0
LIEUTENANT	8- 7	80,310	3,040	83,350	1.0	8- 7	80,325	3,173	83,498	1.0
LIEUTENANT	8- 7	80,310	2,776	83,086	1.0	8- 7	80,325	2,909	83,234	1.0
LIEUTENANT	8- 7	80,310	2,644	82,954	1.0	8- 7	80,325	2,776	83,101	1.0
LIEUTENANT	8- 7	80,310	3,040	83,350	1.0	8- 7	80,325	3,173	83,498	1.0
SERGEANT	5- 7	73,626	2,542	76,168	1.0	5- 7	73,640	2,663	76,303	1.0
SERGEANT	5- 7	73,626	2,421	76,047	1.0	5- 7	73,640	2,542	76,182	1.0
SERGEANT	5- 7	73,276	1,695	74,971	1.0	5- 7	73,640	1,816	75,456	1.0
SERGEANT	5- 6	69,849	1,390	71,239	1.0	5- 7	73,290	1,574	74,864	1.0
SERGEANT	5- 6	70,499	1,390	71,889	1.0	5- 7	73,290	1,574	74,864	1.0
SERGEANT	5- 7	73,626	2,784	76,410	1.0	5- 7	72,990	1,453	74,443	1.0
MASTER CORPORAL	4- 7	67,506	3,104	70,610	1.0	4- 7	67,519	3,215	70,734	1.0
MASTER CORPORAL	4- 7	67,506	2,328	69,834	1.0	4- 7	67,519	2,439	69,958	1.0
MASTER CORPORAL	4- 7	67,506	2,328	69,834	1.0	4- 7	67,519	2,439	69,958	1.0
MASTER CORPORAL	4- 7	67,506	2,217	69,723	1.0	4- 7	67,519	2,328	69,847	1.0
MASTER CORPORAL	4- 7	67,506	2,217	69,723	1.0	4- 7	67,519	2,328	69,847	1.0
MASTER CORPORAL	4- 7	67,506	2,106	69,612	1.0	4- 7	67,519	2,217	69,736	1.0
MASTER CORPORAL	4- 7	67,506	2,106	69,612	1.0	4- 7	67,519	2,217	69,736	1.0
MASTER CORPORAL	4- 7	66,856	1,219	68,075	1.0	4- 7	67,169	1,441	68,610	1.0
MASTER CORPORAL	4- 7	66,856	1,219	68,075	1.0	4- 7	66,869	1,330	68,199	1.0
MASTER CORPORAL	4- 7	66,856	1,108	67,964	1.0	4- 7	66,869	1,220	68,089	1.0
CORPORAL	3- 7	64,182	2,001	66,183	1.0	3- 7	10,699	351	11,050	0.0
CORPORAL	3- 7	64,182	1,895	66,077	1.0	3- 7	64,195	2,001	66,196	1.0
CORPORAL	3- 7	64,182	1,580	65,762	1.0	3- 7	64,195	1,685	65,880	1.0
CORPORAL	3- 7	63,832	1,580	65,412	1.0	3- 7	64,195	1,685	65,880	1.0
CORPORAL	3- 7	63,832	1,264	65,096	1.0	3- 7	64,195	1,369	65,564	1.0
CORPORAL	3- 7	63,532	1,264	64,796	1.0	3- 7	63,845	1,369	65,214	1.0
CORPORAL	3- 7	63,532	1,264	64,796	1.0	3- 7	63,845	1,369	65,214	1.0
CORPORAL	3- 7	63,532	1,158	64,690	1.0	3- 7	63,845	1,264	65,109	1.0
CORPORAL	3- 7	63,532	1,158	64,690	1.0	3- 7	63,545	1,264	64,809	1.0
CORPORAL	3- 7	63,532	1,158	64,690	1.0	3- 7	63,845	1,264	65,109	1.0
CORPORAL	3- 7	63,532	1,158	64,690	1.0	3- 7	63,545	1,264	64,809	1.0
CORPORAL	3- 7	63,532	1,053	64,585	1.0	3- 7	63,545	1,159	64,704	1.0
CORPORAL	3- 7	63,532	0	63,532	1.0	3- 7	63,545	0	63,545	1.0
CORPORAL	3- 7	63,532	0	63,532	1.0	3- 7	63,545	0	63,545	1.0
CORPORAL	3- 7	63,532	0	63,532	1.0	3- 7	63,545	0	63,545	1.0
CORPORAL	3- 7	63,532	0	63,532	1.0	3- 7	63,545	0	63,545	1.0
CORPORAL	3- 7	63,532	0	63,532	1.0	3- 7	63,545	0	63,545	1.0
CORPORAL	3- 7	63,532	0	63,532	1.0	3- 7	63,545	0	63,545	1.0
CORPORAL	3- 7	63,182	0	63,182	1.0	3- 7	63,545	0	63,545	1.0
CORPORAL	3- 7	63,182	0	63,182	1.0	3- 7	63,545	0	63,545	1.0
CORPORAL	3- 7	63,182	0	63,182	1.0	3- 7	63,545	0	63,545	1.0
CORPORAL	3- 7	63,182	0	63,182	1.0	3- 7	63,545	0	63,545	1.0
CORPORAL	3- 7	63,182	0	63,182	1.0	3- 7	63,545	0	63,545	1.0
CORPORAL	3- 7	63,182	0	63,182	1.0	3- 7	63,195	0	63,195	1.0
CORPORAL	3- 6	60,462	0	60,462	1.0	3- 7	63,195	0	63,195	1.0
CORPORAL	3- 6	60,462	0	60,462	1.0	3- 7	63,195	0	63,195	1.0
CORPORAL	3- 6	60,462	0	60,462	1.0	3- 7	63,195	0	63,195	1.0
CORPORAL	3- 5	57,859	0	57,859	1.0	3- 6	60,474	0	60,474	1.0
CORPORAL	1- 4	52,090	0	52,090	1.0	3- 5	57,870	0	57,870	1.0
CORPORAL	1- 4	52,090	0	52,090	1.0	3- 5	57,870	0	57,870	1.0
CORPORAL	1- 4	52,090	0	52,090	1.0	3- 5	57,870	0	57,870	1.0
CORPORAL	1- 4	52,090	0	52,090	1.0	3- 5	57,870	0	57,870	1.0
POLICE OFFICER	1- 4	52,090	0	52,090	1.0	3- 5	57,870	0	57,870	1.0
POLICE OFFICER	1- 4	52,090	0	52,090	1.0	3- 5	57,870	0	57,870	1.0
POLICE OFFICER	1- 4	52,090	0	52,090	1.0	3- 5	57,870	0	57,870	1.0
POLICE OFFICER	1- 4	52,090	0	52,090	1.0	3- 5	57,870	0	57,870	1.0
POLICE OFFICER	1- 3	49,848	0	49,848	1.0	1- 4	52,100	0	52,100	1.0
POLICE OFFICER	1- 3	49,848	0	49,848	1.0	1- 4	52,100	0	52,100	1.0
POLICE OFFICER	1- 3	49,848	0	49,848	1.0	1- 4	52,100	0	52,100	1.0
POLICE OFFICER	1- 2	47,701	0	47,701	1.0	1- 3	49,858	0	49,858	1.0
POLICE OFFICER	3- 7	63,532	0	63,532	1.0	1- 2	47,710	0	47,710	1.0
POLICE OFFICER	1- 4	52,090	0	52,090	1.0	1- 2	47,710	0	47,710	1.0
POLICE OFFICER	3- 7	63,532	1,264	64,796	1.0	1- 2	47,710	0	47,710	1.0
POLICE OFFICER	1- 4	52,090	0	52,090	1.0	1- 2	47,710	0	47,710	1.0
POLICE OFFICER	1- 1	45,648	0	45,648	1.0	1- 2	47,710	0	47,710	1.0
POLICE OFFICER	1- 1	45,648	0	45,648	1.0	1- 2	47,710	0	47,710	1.0
POLICE OFFICER	1- 1	45,648	0	45,648	1.0					
SWORN FULL TIME SUBTOTALS		4,345,416	69,555	4,414,971	68.0		4,277,084	69,247	4,346,331	66.0

**POLICE DEPARTMENT
2010 ESTIMATED WAGE AND SALARY BUDGET**

POSITION	2009					2010				
	GRADE STEP	ANNUAL				GRADE STEP	ANNUAL			
		REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT	FT POS		REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT	FT POS
COMMUNICATIONS SUPVR.	17- I	63,873	1,059	64,932	1.0	17- I	62,023	1,131	63,154	1.0
SECRETARY II	13- B	43,106	0	43,106	1.0	13- C	43,524	0	43,524	1.0
INFO SYSTEMS TECHNICIAN	15- G	56,724	0	56,724	1.0	15- G	55,072	0	55,072	1.0
SECRETARY I	10- G	47,623	2,953	50,576	1.0	10- G	46,265	2,942	49,207	1.0
SECRETARY I	10- G	47,623	1,787	49,410	1.0	10- G	46,265	1,811	48,076	1.0
COMMUNICATIONS OFFICER	10- G	47,623	1,554	49,177	1.0	10- G	46,265	1,584	47,849	1.0
COMMUNICATIONS OFFICER	10- G	46,973	932	47,905	1.0	10- G	45,615	981	46,596	1.0
COMMUNICATIONS OFFICER	10- G	46,623	0	46,623	1.0	10- G	45,265	0	45,265	1.0
COMMUNICATIONS OFFICER	10- G	46,623	0	46,623	1.0	10- G	45,265	0	45,265	1.0
COMMUNICATIONS OFFICER	10- E	43,106	0	43,106	1.0	10- F	43,524	0	43,524	1.0
COMMUNICATIONS OFFICER	10- D	41,448	0	41,448	1.0	10- E	41,850	0	41,850	1.0
COMMUNICATIONS OFFICER	10- B	38,321	0	38,321	1.0	10- C	38,693	0	38,693	1.0
COMMUNICATIONS OFFICER	10- B	38,321	0	38,321	1.0	10- B	37,204	0	37,204	1.0
COMMUNICATIONS OFFICER	10- B	38,321	0	38,321	1.0					
ANIMAL CONTROL OFFICER	8- G	44,106	1,437	45,543	1.0	8- G	42,850	1,465	44,315	1.0
PARKING ENF OFFICER	7- G	42,448	1,382	43,830	1.0	7- G	41,241	1,408	42,649	1.0
PARKING ENF OFFICER	7- G	41,798	691	42,489	1.0	7- G	40,591	738	41,329	1.0
PARKING ENF OFFICER	7- G	41,447	0	41,447	1.0	7- G	40,241	0	40,241	1.0
NON-SWORN FULL TIME SUBTOTALS		816,107	11,795	827,902	18.0		761,753	12,059	773,812	17.0
PROPERTY TECHNICIAN	G	31,109		31,109	0.5	G	30,199		30,199	0.5
PARKING ENF OFFICER	G	19,760		19,760	0.5	G	21,476		21,476	0.5
PARKING ENF OFFICER	B	18,179		18,179	0.5	B	17,648		17,648	0.5
CLERK TYPIST	G	19,094	676	19,770	0.5	G	18,356	678	19,034	0.5
CLERK TYPIST	G	19,094	293	19,387	0.5	G	18,356	311	18,667	0.5
COMMUNICATIONS OFFICER	B					C	20,654		20,654	0.5
TRAINING COORDINATOR	F	22,100		22,100	0.5	G	22,318		22,318	0.5
VICTIM SERVICES SPEC. *	F	22,990		22,990	0.5	G	27,855		27,855	0.5
POLICE CADETS		38,379		38,379	1.5				0	
STANDBY PAY		5,000		5,000			32,000		32,000	
OVERTIME		222,500		222,500			106,131		106,131	
SHIFT DIFFERENTIAL		0		0			59,000		59,000	
HOLIDAY PREMIUM		0		0			52,000		52,000	
UNIFORM ALLOWANCE		0		0			23,300		23,300	
NON-SWORN PART TIME SUBTOTALS		418,205	969	419,174	5.0		449,293	988	450,282	4.0
POLICE DEPARTMENT TOTALS		5,579,728	82,319	5,662,047	91.0		5,488,131	82,295	5,570,425	87.0

* FUNDED THRU A LAW ENFORCEMENT GRANT

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

GENERAL FUND

Expenditures:

Police Department

PERSONNEL SERVICES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
6020 Supervisory	\$846,914	\$900,762	\$1,034,604	\$1,104,840	\$925,600	\$1,105,861
6030 Engineering/Technical	49,000	52,327	56,619	56,720	50,840	0
6050 Information Technology	0	0	0	0	0	55,072
6070 Police Officers	2,731,016	2,942,180	3,168,198	3,304,460	2,766,200	3,233,246
6072 Parking Enforcement	109,464	99,420	123,083	125,690	105,540	161,197
6073 Communications	269,386	277,107	303,965	387,360	298,900	364,335
6074 Animal Control	39,473	40,602	43,703	44,110	39,420	42,850
6080 Clerical	133,775	138,007	153,885	138,350	123,470	172,766
6570 Flex Pay	26,061	3,939	0	0	0	0
6580 Service Award	51,720	64,620	74,477	82,320	82,320	82,295
6590 Sick Pay	39,292	42,552	48,332	50,000	54,971	60,000
6600 Part-Time	137,522	176,919	170,221	190,700	139,540	52,517
6619 Standby Pay	6,172	7,212	7,623	5,000	8,000	32,000
6620 Overtime	456,276	486,723	565,374	391,300	444,090	106,131
6621 Shift Differential	0	0	0	0	0	59,000
6622 Holiday Premium	0	0	0	0	0	52,000
6629 Reimbursable Overtime	0	0	0	0	0	166,600
6880 Uniform Allowance	0	0	0	0	0	23,300
6920 Unemployment Comp. Ins.	12,960	16,124	20,010	25,410	29,000	30,690
6930 Social Security Taxes	375,172	397,715	436,460	422,150	376,930	441,340
6940 City Pension Plan	316,142	344,801	362,471	491,160	491,160	620,400
6950 Term Life Insurance	22,298	27,663	23,795	24,120	24,400	24,400
6960 Group Hospitalization Ins.	754,872	820,983	852,017	921,280	909,940	956,290
6961 Long-Term Disability Ins.	10,082	10,423	7,424	10,660	7,360	10,660
6962 Dental Insurance	47,686	56,420	53,105	68,600	60,350	72,960
6963 Flexible Spending Account	0	0	0	0	230	950
6965 Post-Employment Benefits	0	0	77,530	155,060	155,060	232,650
6970 Workmens Compensation Ins.	0	0	0	0	0	0
TOTAL PERSONNEL SERVICES	\$6,435,283	\$6,906,499	\$7,582,896	\$7,999,290	\$7,093,321	\$8,159,510

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

GENERAL FUND

Expenditures:

Police Department

MATERIALS AND SUPPLIES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
7040 Ammunition	\$13,437	\$9,516	\$7,495	\$18,900	\$18,900	\$14,500
7130 Tools and Small Equipment	39,810	11,795	30,160	15,890	12,700	16,390
7135 Forensic/Photography Supplies	5,923	6,212	7,040	7,500	7,000	7,000
7140 Uniforms	72,606	64,455	60,913	79,300	70,000	64,000
7141 Uniform Allowance	21,800	23,200	22,950	24,300	24,300	0
7150 Office Supplies	13,054	13,308	14,619	14,970	19,750	16,000
7160 Books, Periodicals, Etc.	1,411	1,165	1,319	500	200	1,500
7200 Copying Supplies	6,207	6,033	9,427	10,200	10,200	10,200
7230 Janitorial Supplies	2,545	2,660	3,735	3,230	3,000	3,400
7250 Buildings & Grounds Maint.	2,880	4,376	5,491	3,080	3,492	4,000
7300 Mach. & Equip. Maintenance	143	114	519	180	180	180
7530 Prisoners' Expenses	290	107	144	200	200	200
7550 Misc. Supplies	862	1,000	1,116	1,200	1,200	1,200
TOTAL MATERIALS & SUPPLIES	\$180,968	\$143,941	\$164,928	\$179,450	\$171,122	\$138,570

CONTRACTUAL SERVICES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
8020 Advertising	\$261	\$1,271	\$616	\$900	\$900	\$900
8030 Casualty Insurance	123,347	93,561	203,385	231,210	200,000	208,720
8050 Telephone	38,030	30,076	30,480	27,350	27,764	29,350
8130 Building & Equipment Rental (1)	14,421	15,323	9,617	6,340	6,000	6,340
8180 Consulting Fees	4,949	4,195	4,195	5,070	5,073	5,070
8230 Janitorial Services	12,600	12,600	12,663	12,980	12,980	12,980
8250 Building & Grounds Maint.	15,018	18,537	17,317	16,700	24,000	16,700
8300 Mach. & Equip. Maintenance	70,658	56,915	48,046	70,000	53,000	53,000
8311 Vehicle Accidents	0	0	0	0	0	0
8480 Communication Equip. Maint.	2,468	1,158	554	1,500	1,500	1,500
8550 Misc. Contracted Svc.	5,290	5,268	4,077	4,500	6,000	6,000
8570 Annual Reports & Pub. Rel.	346	112	396	500	250	500
TOTAL CONTRACTUAL SERVICES	\$287,388	\$239,016	\$331,346	\$377,050	\$337,467	\$341,060
(1) Includes Alcohol Beverage Control Program						

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

GENERAL FUND

Expenditures:

Police Department

OTHER CHARGES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
9020 Mileage & Small Bus. Exp.	\$1,358	\$1,850	\$1,803	\$1,500	\$1,464	\$1,500
9040 Dues/Conference Expenses	3,255	1,072	3,823	4,000	3,250	4,000
9060 Depreciation Expense	298,646	284,924	143,919	268,240	268,240	336,520
9070 Training	7,787	8,399	9,003	10,100	10,100	12,600
TOTAL OTHER CHARGES	\$311,046	\$296,245	\$158,548	\$283,840	\$283,054	\$354,620

INTER-DEPT. CHARGES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
Vehicles and Equipment	\$233,359	\$287,604	\$311,422	\$334,700	\$276,551	\$323,010
Buildings & Grounds	67,195	68,326	76,824	85,500	79,424	85,700
Billings & Accounting	44,687	47,701	52,715	57,930	59,285	102,930
Printing and Reproduction	374	414	370	480	398	390
Electricity	102,321	99,500	107,200	107,440	107,440	113,780
Other Indirect Expenses	1,808	6,210	6,775	5,500	22,619	5,000
TOTAL INTER-DEPT. CHARGES	\$449,744	\$509,755	\$555,306	\$591,550	\$545,717	\$630,810



**NEWARK POLICE DEPARTMENT
220 ELKTON ROAD
NEWARK, DE 19715**



2009 Budget Commentary

In 2008, the Newark Police Department experienced a 15.3% increase in calls for service over 2007. Part I crimes increased by 4.3% and Part II crimes decreased by 12%. There was a 24.4% increase in the dollar amount of stolen property. Criminal charges brought against adults increased by 15.4% while criminal charges brought against juveniles also increased by 24.4%.

In 2008, there was a 20.2% decrease of Part I crimes against persons as well as a 6.7% increase of Part I crimes against property when compared to 2007. In 2008, all Part I offenses, which includes Homicide (Attempted Homicide), Kidnapping, Rape, Robbery, Aggravated Assault, Burglary, Theft, and Arson, increased in number by 4.3%.

In 2008, Public Order crimes decreased by 17.5% overall. Alcohol related complaints, Misdemeanor Assaults, and Disorderly Conduct complaints decreased, while Noise and Disorderly Premise increased slightly. The Police Department continues to concentrate on order maintenance, with arrests in those areas accounting for 40.3% of all arrests. This is a decrease of 3.0 percentage points from 2007.

In 2008, traffic complaints increased by 45.5%. Parking meter summons decreased by 37.5%, while other parking summons decreased by 19.9 %. DUI arrests decreased by 4.5% while other motor vehicle arrests increased by 45.7%. Warnings issued for traffic violations decreased by 2.1%. Fatal accidents decreased by 100% in 2008 (from one in 2007 to zero in 2008), while the total number of accidents increased by 1.4%.



POLICE DEPARTMENT

* * *

The Newark Police Department exists to preserve life and property, to enforce the law, to solve community problems, and to protect the right of all citizens to live in a safe, peaceful environment. To accomplish these broad goals, the Department continues to enhance police operations through efficient and effective delivery of services. The Capital Improvement Program supports the police operation by providing funding that allows the Department to purchase major equipment items to improve the delivery of police services and ensure the safety of the citizens and Police Department employees.

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

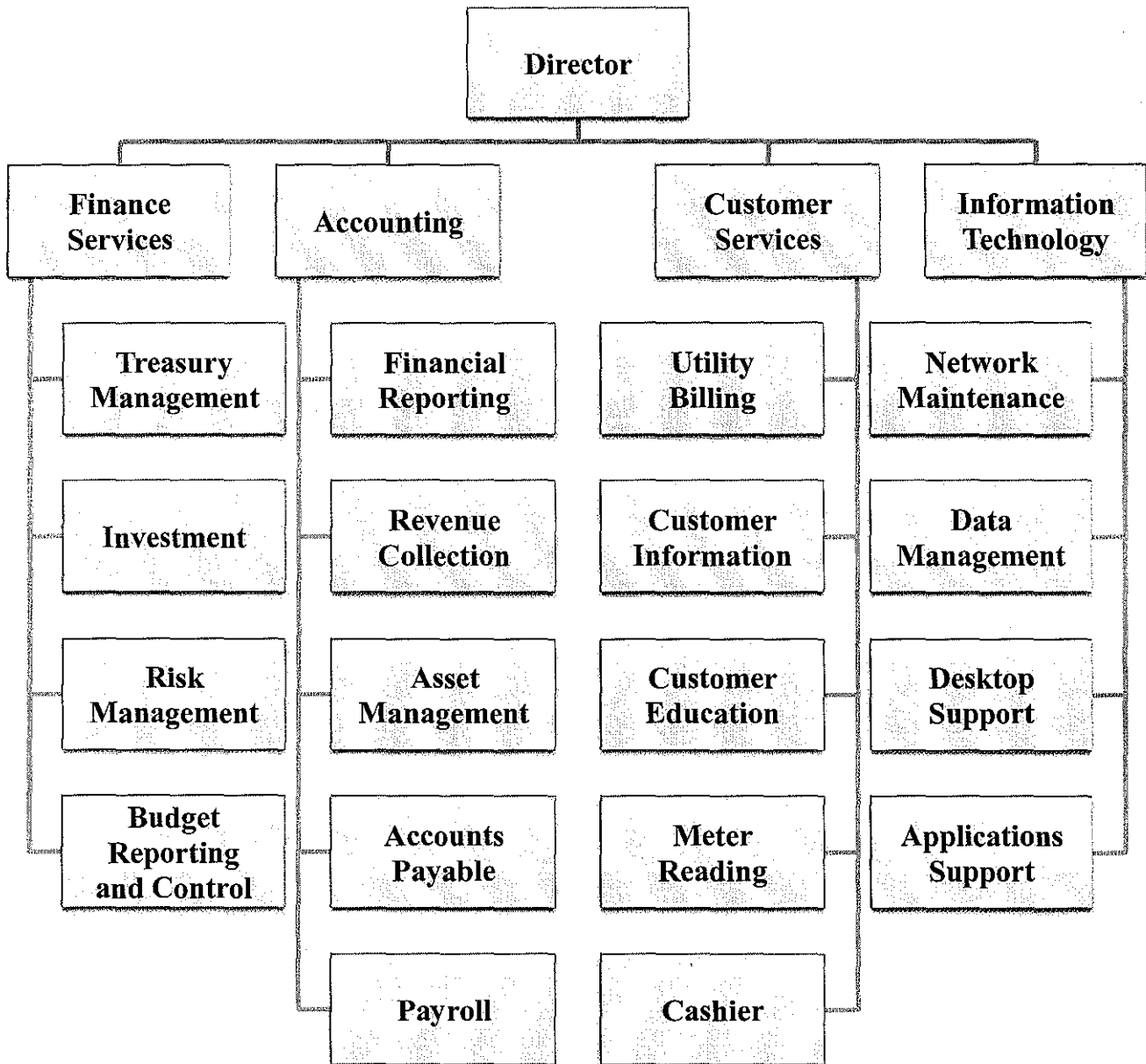
GENERAL FUND

Finance Department

	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
OPERATING EXPENSES						
Personnel Services	\$1,410,944	\$1,448,870	\$1,613,697	\$1,706,420	\$1,620,322	\$1,671,424
Materials and Supplies	150,871	170,669	164,809	228,600	216,332	213,345
Contractual Services	100,195	92,073	138,766	247,720	243,826	276,886
Other Charges	142,790	163,016	170,205	140,500	130,624	122,500
Subtotal	\$1,804,800	\$1,874,628	\$2,087,477	\$2,323,240	\$2,211,104	\$2,284,155
Inter-Dept. Charges	(1,162,150)	(1,239,198)	(1,366,118)	(1,499,340)	(1,530,041)	(1,349,070)
Total Operating Expenses	\$642,650	\$635,430	\$721,359	\$823,900	\$681,063	\$935,085

CITY OF NEWARK, DELAWARE

FINANCE DEPARTMENT



**FINANCE DEPARTMENT
2010 ESTIMATED WAGE AND SALARY BUDGET**

POSITION	BUDGET ACCT	2009					2010				
		GRADE STEP	ANNUAL				GRADE STEP	ANNUAL			
			REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT	FT POS		REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT	FT POS
FINANCE DIRECTOR	6020	31- I	110,001	0	110,001	1.0	31- I	106,796	0	106,796	1.0
SENIOR IT ANALYST	6050	26- I	22,195	878	23,073						
ASST. FINANCE DIR.	6020	23- I	80,375	0	80,375	1.0	23- I	78,033	0	78,033	1.0
IT SUPERVISOR	6050	24- I	80,375	0	80,375	1.0	26- D	78,384	1,301	79,685	1.0
CUSTOMER SERV. SUPVR	6060	19- I	69,705	2,290	71,995	1.0	19- I	67,704	2,335	70,039	1.0
SYSTEM SUPPORT ANALYST	6050	18- G	64,807	2,978	67,785	1.0	18- G	62,949	2,994	65,943	1.0
IT NETWORK ADMINISTRATOR	6050	18- D	56,724	0	56,724	1.0	18- E	57,275	0	57,275	1.0
ACCOUNTANT	6040	18- G	64,457	1,808	66,265	1.0	18- G	62,599	1,858	64,457	1.0
BOOKKEEPER II	6040	13- G	53,445	3,671	57,116	1.0	13- G	51,917	3,649	55,566	1.0
FINANCE ASSISTANT	6040	13- G	52,445	0	52,445	1.0	13- G	51,267	849	52,116	1.0
FINANCE ASSISTANT	6040	13- E	48,488	0	48,488	1.0	13- F	48,958	0	48,958	1.0
UTILITY BILLING TECHNICIAN	6060	13- D	46,624	0	46,624	1.0	13- E	47,075	863	47,938	1.0
CHIEF METER READER	6270	13- E	49,138	1,212	50,350	1.0	13- F	49,608	1,306	50,914	1.0
CUSTOMER SERVICE CLERK II	6060	11- G	48,488	0	48,488	1.0	11- G	47,075	0	47,075	1.0
STOREKEEPER	6040	10- G	47,623	2,642	50,265	1.0					
CUSTOMER SERVICE CLERK I	6060	10- G	47,273	2,098	49,371	1.0	10- G	46,915	2,159	49,074	1.0
CUSTOMER SERVICE CLERK I	6060	10- D	41,448	0	41,448	1.0	10- E	41,850	0	41,850	1.0
METER READER I	6270	8- G	43,106	0	43,106	1.0	8- G	41,850	0	41,850	1.0
METER READER I	6270	8- C	36,847	0	36,847	1.0	8- D	37,204	0	37,204	1.0
FULL TIME SUBTOTALS	6205		1,063,564	17,577	1,081,141	18.0		977,459	17,313	994,772	17.0
CUSTOMER SERV. ASST.	6060	C	22,700		22,700	0.5	D	22,700		22,700	0.5
METER READER I	6270	G	16,840	389	17,229	0.5	G	16,840	412	17,252	0.5
METER READER I	6270	D	25,550		25,550	0.5	E	25,550		25,550	0.5
OVERTIME	6610		5,800		5,800			5,800		5,800	
OTHER SUBTOTALS	6215		70,890	389	71,279	1.5		70,890	412	71,302	1.5
FINANCE DEPARTMENT TOTALS			1,134,454	17,966	1,152,420	19.5		1,048,349	17,725	1,066,074	18.5

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

GENERAL FUND

Expenditures:

Finance Department

PERSONNEL SERVICES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
6020 Supervisory	\$166,957	\$155,283	\$177,812	\$190,380	\$170,610	\$184,829
6040 Accounting	234,174	242,858	263,425	266,460	237,480	214,741
6050 Data Processing	210,332	216,459	253,280	224,100	222,840	198,608
6060 Customer Service	230,827	226,882	248,846	253,540	226,890	273,319
6270 Meter Readers	122,302	108,713	124,061	129,090	113,200	171,052
6570 Flex Pay	6,524	6,659	0	0	0	0
6580 Service Award	16,444	17,828	19,382	17,970	17,970	17,725
6590 Sick Pay	7,454	8,405	9,969	10,100	8,432	9,000
6600 Part-Time	39,087	72,738	55,619	65,090	74,470	0
6620 Overtime	8,394	4,711	6,233	5,800	11,730	5,800
6920 Unemployment Comp. Ins.	3,105	3,784	4,585	5,860	6,500	6,530
6930 Social Security Taxes	79,470	80,825	87,706	83,220	79,050	82,240
6940 City Pension Plan	112,560	122,762	129,054	174,810	174,810	190,820
6950 Term Life Insurance	5,315	4,562	4,936	5,010	5,240	5,240
6960 Group Hospitalization Ins.	151,103	160,395	187,548	201,440	199,980	209,090
6961 Long-Term Disability Ins.	2,242	2,134	1,587	2,190	1,680	2,190
6962 Dental Insurance	14,654	13,872	12,054	16,150	14,100	17,180
6963 Flexible Spending Account	0	0	0	0	130	260
6965 Post-Employment Benefits	0	0	27,600	55,210	55,210	82,800
6970 Workmens Compensation Ins.	0	0	0	0	0	0
TOTAL PERSONNEL SERVICES	\$1,410,944	\$1,448,870	\$1,613,697	\$1,706,420	\$1,620,322	\$1,671,424

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

GENERAL FUND

Expenditures:

Finance Department

MATERIALS AND SUPPLIES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
7110 Safety Shoes & Supplies	\$480	\$564	\$745	\$700	\$500	\$595
7130 Tools, Field Sup., Small Equip.	4,357	896	6,463	730	3,000	805
7131 Information Technology Supplies	0	0	0	58,490	50,582	55,676
7140 Uniforms	1,129	968	1,045	1,300	1,250	1,200
7150 Office Supplies	18,110	25,274	13,969	10,620	8,000	6,650
7160 Books, Periodicals, Etc.	586	260	490	300	300	300
7170 Postage	114,490	125,131	124,552	130,100	125,500	120,000
7180 Billing & Collec. Supplies	5,062	6,319	9,979	18,460	17,800	18,819
7200 Copying Supplies	4,713	6,099	6,935	7,200	8,500	9,000
7330 Meter Testing & Repairs	1,127	1,562	0	0	0	0
7481 Telephone Maint. Supplies	0	0	0	0	0	0
7550 Miscellaneous Supplies	817	3,596	631	700	900	300
TOTAL MATERIALS & SUPPLIES	\$150,871	\$170,669	\$164,809	\$228,600	\$216,332	\$213,345

CONTRACTUAL SERVICES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
8020 Advertising	\$654	\$319	\$812	\$0	\$0	\$0
8030 Casualty Insurance	9,158	7,894	11,437	25,210	16,800	16,866
8040 Merchant Fees and Discounts	0	0	0	0	10,000	10,000
8050 Telephone	5,739	3,738	3,913	5,000	3,500	5,000
8130 Bldg. & Equip. Rental	5,365	9,054	8,462	3,320	6,500	3,199
8131 Information Technology Cont'l	0	0	3,956	141,400	138,526	183,486
8170 Auditing Fees	34,619	31,937	29,627	70,000	52,000	55,500
8300 Mach. & Equip. Maintenance	8,720	5,174	7,492	1,540	1,500	1,620
8301 Computer System Maint.	29,116	32,385	39,645	0	0	0
8480 Comm. Equipment Maint.	0	0	99	0	0	0
8550 Misc. Contracted Svc.	6,824	1,572	33,323	1,250	15,000	1,215
TOTAL CONTRACTUAL SERVICES	\$100,195	\$92,073	\$138,766	\$247,720	\$243,826	\$276,886

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

GENERAL FUND

Expenditures:

Finance Department

OTHER CHARGES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
9020 Mileage & Small Bus. Exp.	\$85	\$16	\$499	\$250	\$150	\$500
9031 Information Technology Other	0	0	0	12,850	2,154	12,850
9040 Dues/Conference Expenses	793	2,371	5,929	2,310	2,780	2,240
9060 Depreciation Expense	141,197	158,265	161,666	121,340	121,340	102,760
9070 Training	715	2,364	2,111	3,750	4,200	4,150
TOTAL OTHER CHARGES	\$142,790	\$163,016	\$170,205	\$140,500	\$130,624	\$122,500

INTER-DEPT. CHARGES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
Vehicles and Equipment	\$14,462	\$16,421	\$18,522	\$19,390	\$10,583	\$19,170
Buildings and Grounds	26,208	26,649	26,777	33,350	30,979	33,430
Billings & IT Functions (less Acct 2010)	(1,117,172)	(1,192,537)	(1,317,881)	(1,448,320)	(1,482,119)	(1,005,353)
Printing and Reproduction	(14,385)	(15,920)	(14,243)	(18,580)	(15,313)	(14,860)
Warehousing (Prior) / Accounting (2010)	(101,103)	(106,711)	(114,093)	(116,580)	(105,471)	(381,457)
Electricity Used	29,840	32,900	34,800	31,300	31,300	0
Other Indirect Charges	0	0	0	100	0	0
TOTAL INTER-DEPT. CHARGES	(\$1,162,150)	(\$1,239,198)	(\$1,366,118)	(\$1,499,340)	(\$1,530,041)	(\$1,349,070)

FINANCE DEPARTMENT

The Finance Department coordinates operating and capital budgeting, pension administration and investment management. The Finance Director also serves as the business manager of the City's water, sewer and electric utilities and supports the City Manager's Office in negotiating labor agreements and related benefits.

General Accounting and Auditing

The Accounting section maintains the accounting records of the City, including the ledgers and journals for the General Fund and all other governmental funds, enterprise funds and internal service fund. They prepare monthly and quarterly financial reports and assist the general external auditors in the annual audit as well as guide Federal and State auditors in the examination of the books and records of all grant programs.

This section is supervised by the Assistant Finance Director. In addition to accounting and audit activities she is generally responsible for property taxes, payroll, accounts payable and warehouse inventory. This position performs risk management services in coordination with the City's insurance brokers and underwriters. The Assistant Director also manages City bank accounts and operating cash balances.

The Bookkeeper processes time sheets and generates payroll checks while providing control of fringe benefit allocations. The Accountant maintains the City's property tax billing and records systems, audits all receipts of funds, and posts daily and monthly journal entries.

Two Finance Assistants maintain the business license billing and records system, accounts payable, wire transfers and insurance claims processing.

Information Technology

The Information Technology section is responsible for the provision of all management information services, including hardware/software maintenance, operating the central data processing facility, performing all centralized data entry functions, providing daily backup and recovery procedures of central processor data, conversion of existing data files to new software systems, providing technical support in trouble shooting operation problems, training users, assessing equipment requests and hardware/software requirements, and providing personal computer/network assistance.

Customer Service

The Customer Service section is responsible for all aspects of utility billing and cash receipts. This includes new customer accounts, control of delinquent accounts, meter reading, customer service for utility customers and citizens and receipt and deposit of all City money.

CITY OF NEWARK, DELAWARE
Activities Measurements --- Finance Department

	<u>2006</u>	<u>2007</u>	<u>2008</u>
Performance Indicators:			
Utility Billings			
Bills Generated	158,959	159,478	161,966
Meter Readings	134,661	137,063	140,129
Employee & Vendor Payments			
Direct Deposits	7,512	7,723	8,108
Payroll Checks	3,741	3,678	3,622
Vendor Checks & Wires	6,668	6,580	6,768
Budget / Assessment			
Cash Receipts	\$72,059,803	\$76,149,541	\$81,354,180
Taxable Property Assessment Value	\$801,262,249	\$811,121,739	\$818,637,113
Property Tax Rate (Per \$100)	\$0.5233	\$0.5233	\$0.5333

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

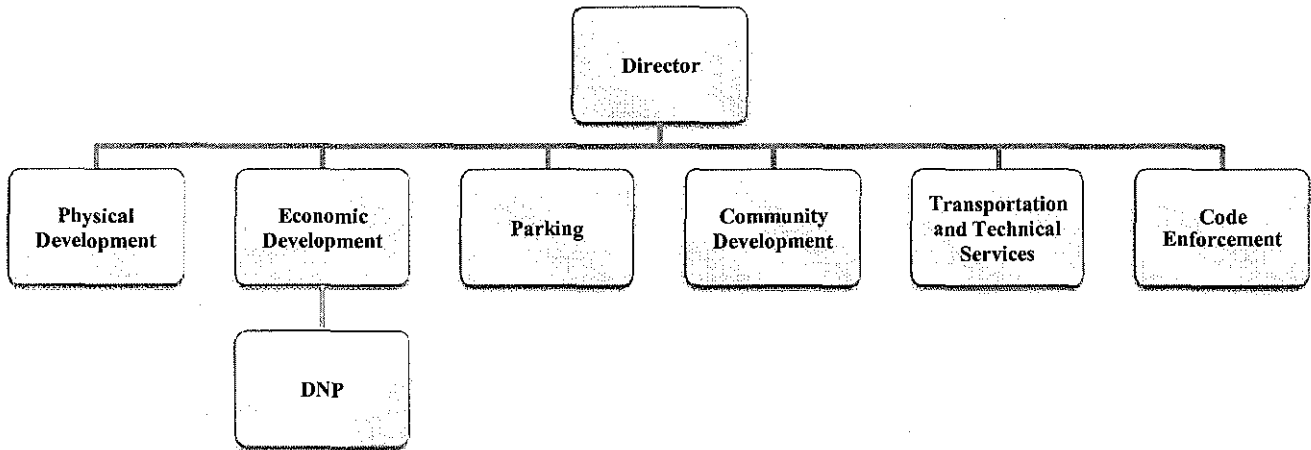
GENERAL FUND

Planning & Development Department

	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
OPERATING EXPENSES						
Personnel Services	\$454,797	\$461,604	\$520,576	\$525,860	\$545,747	\$464,504
Materials and Supplies	23,092	20,361	36,986	39,810	40,350	37,810
Contractual Services	141,417	126,037	151,634	194,490	192,260	237,190
Other Charges	7,589	1,826	1,618	7,510	5,355	4,570
Subtotal	\$626,895	\$609,828	\$710,814	\$767,670	\$783,712	\$744,074
Inter-Dept. Charges	89,203	110,996	112,673	133,390	97,006	96,300
Total Operating Expenses	\$716,098	\$720,824	\$823,487	\$901,060	\$880,718	\$840,374

CITY OF NEWARK, DELAWARE

PLANNING & DEVELOPMENT DEPARTMENT



**PLANNING AND DEVELOPMENT DEPARTMENT
2010 ESTIMATED WAGE AND SALARY BUDGET**

POSITION	BUDGET ACCT	2009					2010				
		GRADE STEP	ANNUAL				GRADE STEP	ANNUAL			
			REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT	FT POS		REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT	FT POS
PLANNING DIRECTOR	6020	30- I	106,769	5,994	112,763	1.0	33- I	116,511	6,738	123,249	1.0
ASSISTANT PLANNING DIR.	6020	24- I	84,592	3,343	87,935	1.0	26- I	88,778	3,657	92,435	1.0
PLANNER *	6030	17- I	63,523	0	63,523	1.0	17- I	61,673	0	61,673	1.0
SECRETARY I	6080	10- F	44,830	0	44,830	1.0	10- G	45,265	0	45,265	1.0
DRAFTSPERSON	6030	23- G	53,131	3,649	56,780	1.0					
RESEARCH AIDE	6080	9- G	45,830	2,541	48,371	1.0					
FULL TIME SUBTOTALS			398,675	15,527	414,202	6.0		312,227	10,396	322,623	4.0
RESEARCH AIDE	6080						9- G	15,500		15,500	0.5
GRADUATE INTERN (2)**	6610		12,000		12,000			12,000		12,000	
OVERTIME	6620		1,560		1,560			3,000		3,000	
OTHER SUBTOTALS			13,560	0	13,560	0.0		30,500	0	30,500	0.5
PLANNING & DEVELOPMENT DEPT TOTALS			412,235	15,527	427,762	6.0		342,727	10,396	353,123	4.5

* FUNDED 80% THRU COMMUNITY DEVELOPMENT

** ONE POSITION DEDICATED TO DOWNTOWN NEWARK PARTNERSHIP

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

GENERAL FUND

Expenditures:

Planning & Development Department

PERSONNEL SERVICES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
6020 Supervisory	\$172,668	\$177,388	\$213,061	\$191,360	\$171,550	\$205,289
6030 Engineering/Technical	60,586	59,587	67,255	65,840	63,060	12,335
6080 Clerical	76,888	80,590	88,395	90,660	119,190	60,765
6570 Flex Pay	2,553	2,872	0	0	0	0
6580 Service Award	12,404	13,604	14,617	15,530	15,530	10,396
6590 Sick Pay	5,622	5,389	5,895	6,000	6,157	6,300
6600 Part-Time	0	0	0	0	15,500	0
6610 Seasonal Workers	8,182	8,510	9,080	12,000	12,000	12,000
6620 Overtime	6,383	2,830	5,604	1,560	2,560	3,000
6920 Unemployment Comp. Ins.	984	1,149	1,449	1,820	1,900	1,960
6930 Social Security Taxes	25,881	26,096	29,008	26,970	30,050	22,620
6940 City Pension Plan	35,850	39,097	41,101	55,670	55,670	60,970
6950 Term Life Insurance	1,343	1,394	1,383	1,380	1,340	1,340
6960 Group Hospitalization Ins.	41,449	39,868	32,781	35,410	31,470	36,760
6961 Long-Term Disability Ins.	629	633	451	650	400	650
6962 Dental Insurance	3,375	2,597	1,706	3,430	1,760	3,650
6963 Flexible Spending Account	0	0	0	0	30	100
6965 Post-Employment Benefits	0	0	8,790	17,580	17,580	26,370
6970 Workmens Compensation Ins.	0	0	0	0	0	0
TOTAL PERSONNEL SERVICES	\$454,797	\$461,604	\$520,576	\$525,860	\$545,747	\$464,504

MATERIALS AND SUPPLIES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
7150 Office Supplies	\$1,932	\$2,273	\$2,129	\$2,460	\$3,000	\$2,460
7160 Books, Periodicals, Etc.	295	559	508	830	830	830
7200 Copying Supplies	2,633	2,364	2,620	4,500	4,500	4,500
7550 Miscellaneous Supplies (1)	129	120	108	3,360	3,360	1,360
7670 Downtown Newark Partnership (2)	18,103	15,045	31,621	28,660	28,660	28,660
TOTAL MATERIALS & SUPPLIES	\$23,092	\$20,361	\$36,986	\$39,810	\$40,350	\$37,810

(1) Includes postage and data discs for 2009 Newark Resident Survey

(2) Includes expenditures funded by DNP Contributions

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

GENERAL FUND

Expenditures:

Planning & Development Department

CONTRACTUAL SERVICES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
8020 Advertising	\$820	\$1,094	\$1,094	\$850	\$850	\$850
8030 Casualty Insurance	3,621	3,133	4,203	10,230	8,000	3,900
8050 Telephone	2,607	1,579	1,624	2,720	2,720	2,000
8180 Consulting Fees (1)	820	820	820	870	870	50,870
8300 Mach. & Equip. Maintenance	719	719	532	600	600	600
8311 Vehicle Accidents	0	0	0	0	0	0
8550 Misc. Contracted Services	8	1,159	1,672	5,000	5,000	4,750
8670 Downtown Newark Partnership (2)	17,994	21,727	37,017	35,020	35,020	35,020
8800 Unicity Bus (3)	114,828	95,806	104,672	139,200	139,200	139,200
TOTAL CONTRACTUAL SERVICES	\$141,417	\$126,037	\$151,634	\$194,490	\$192,260	\$237,190

(1) 2010 Budget includes \$50,000 for an Economic Development Study

(2) Includes expenditures funded by DNP Contributions

(3) Expenditures reimbursable by the Delaware Transit Corporation

OTHER CHARGES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
9020 Mileage & Small Bus. Exp.	\$22	\$96	\$158	\$240	\$240	\$240
9040 Dues/Conference Expenses	2,852	1,325	760	3,790	4,400	4,000
9060 Depreciation Expense	290	290	290	150	150	0
9070 Training	425	115	410	330	565	330
9080 Live Near Your Work Program	4,000	0	0	3,000	0	0
TOTAL OTHER CHARGES	\$7,589	\$1,826	\$1,618	\$7,510	\$5,355	\$4,570

INTER-DEPT. CHARGES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
Unicity Bus	\$38,565	\$57,672	\$53,791	\$68,120	\$32,478	\$55,750
Buildings and Grounds	15,613	15,876	17,851	19,870	18,456	19,920
Billings & Accounting	33,515	35,776	39,536	43,450	44,464	19,070
Printing and Reproduction	1,510	1,672	1,495	1,950	1,608	1,560
TOTAL INTER-DEPT. CHARGES	\$89,203	\$110,996	\$112,673	\$133,390	\$97,006	\$96,300

CITY OF NEWARK, DELAWARE
Activities Measurements --- Planning Department

	<u>2006</u>	<u>2007</u>	<u>2008</u>
Performance Indicators:			
Zoning - Development Reviews			
Rezoning			
Applications	8	7	6
Initiated by Department	0	0	0
Passed by Council	6	4	5
Defeated by Council	0	0	1
Withdrawn	2	0	0
Pending	0	3	0
Subdivisions			
Applications	15	14	14
Passed by Council	10	8	12
Defeated by Council	0	0	1
Withdrawn	3	0	0
Pending	2	6	1
Subdivisions (Administrative)	3	3	2
Annexations			
Applications	4	3	2
Passed by Council	3	2	2
Defeated by Council	0	0	0
Withdrawn	1	0	0
Pending	0	1	0
Special Use Permits			
Applications	14	6	12
Passed by Council	12	3	10
Defeated by Council	1	0	0
Withdrawn	1	0	0
Pending	0	3	2
Parking Waivers			
Applications	0	2	2
Passed by Planning Commission	0	1	2
Defeated by Planning Commission	0	0	0
Withdrawn	0	0	0
Pending	0	1	0
Other Development Reviews	286	276	234
Development Fees	\$13,212	16,281	\$20,978
Code Amendments			
Passed by Council	8	4	3
Defeated by Council	1	0	0
Pending	1	1	1
Buyer Information Affidavits Processed	403	446	367
UNICITY			
Passengers	27,660	26,034	26,042

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

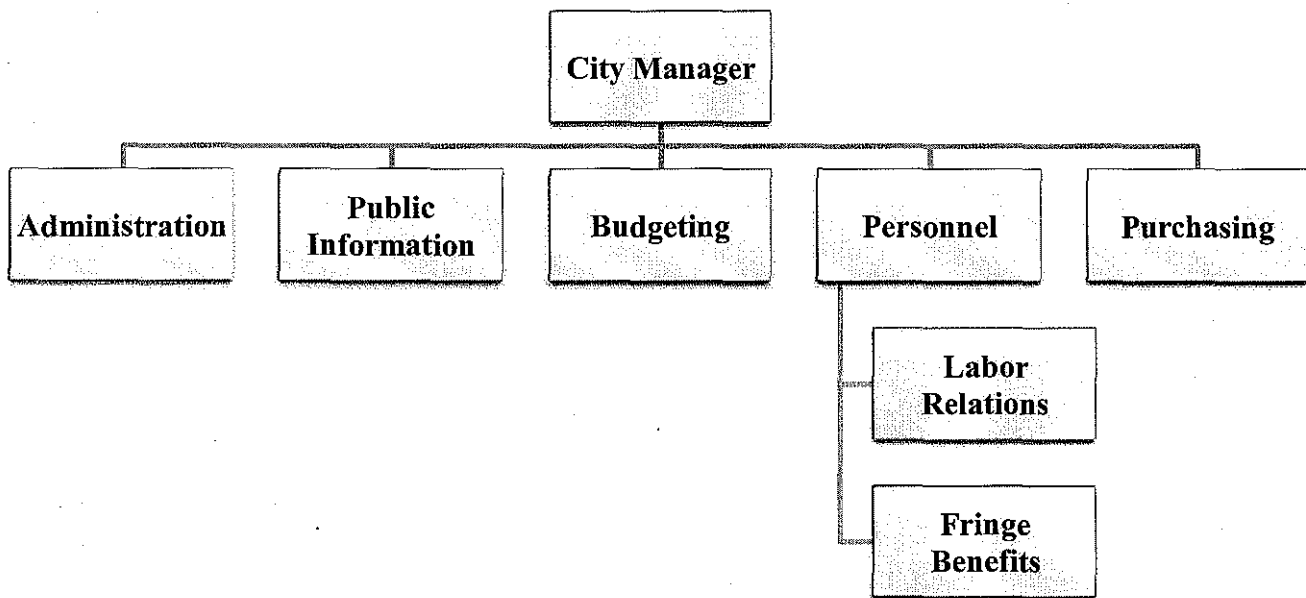
GENERAL FUND

Administrative Department

	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
OPERATING EXPENSES						
Personnel Services	\$573,884	\$600,161	\$664,038	\$779,680	\$721,934	\$737,154
Materials and Supplies	4,606	6,430	20,282	5,950	5,000	5,250
Contractual Services	28,260	34,035	84,253	71,840	39,050	51,430
Other Charges	49,727	33,651	73,079	62,330	37,830	47,795
Subtotal	\$656,477	\$674,277	\$841,652	\$919,800	\$803,814	\$841,629
Inter-Dept. Charges	54,802	54,143	59,303	66,270	64,620	41,487
Total Operating Expenses	\$711,279	\$728,420	\$900,955	\$986,070	\$868,434	\$883,116

CITY OF NEWARK, DELAWARE

ADMINISTRATIVE DEPARTMENT



**ADMINISTRATION DEPARTMENT
2010 ESTIMATED WAGE AND SALARY BUDGET**

POSITION		BUDGET ACCT	2009					2010				
			GRADE STEP	ANNUAL				GRADE STEP	ANNUAL			
				REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT	FT POS		REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT	FT POS
CITY MANAGER		6020		148,000	0	148,000	1.0		140,000	0	140,000	1.0
ASSISTANT TO CITY MGR		6020	26- I	91,411	3,616	95,027	1.0	26- I	88,778	3,657	92,435	1.0
ASSISTANT TO CITY MGR		6020	26- I	91,061	2,863	93,924	1.0	26- I	88,778	2,926	91,704	1.0
COMMUNITY AFFAIRS OFC		6020	15- #	54,491	0	54,491	1.0	17- I	55,021	0	55,021	1.0
SECRETARY TO CITY MGR		6080	15- I	59,730	2,056	61,786	1.0	15- I	58,019	2,091	60,110	1.0
PURCHASING ASSISTANT		6030	13- G	52,795	1,661	54,456	1.0	13- G	51,567	1,697	53,264	1.0
FULL TIME SUBTOTALS				497,488	10,196	507,684	6.0		482,163	10,371	492,534	6.0
PERSONNEL ASSISTANT		6080		16,000		16,000	0.5				0	
VEHICLE ALLOWANCE		6875		6,000		6,000			6,000		6,000	
OTHER SUBTOTALS				6,000	0	6,000	0.5		6,000	0	6,000	0.0
ADMINISTRATION DEPARTMENT TOTALS				503,488	10,196	513,684	6.5		488,163	10,371	498,534	6.0

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

GENERAL FUND

Expenditures:

Administrative Department

PERSONNEL SERVICES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
6020 Supervisory	\$282,018	\$287,150	\$299,278	\$384,960	\$349,760	\$372,577
6030 Engineering/Technical	47,538	48,928	52,712	52,790	47,320	51,567
6080 Clerical	53,509	54,986	59,499	59,730	53,560	58,019
6570 Flex Pay	1,366	1,612	0	0	0	0
6580 Service Award	11,090	12,514	11,478	10,200	10,200	10,371
6590 Sick Pay	6,088	6,006	7,954	8,100	6,119	6,500
6600 Part-Time	14,062	12,783	15,238	16,000	5,120	0
6620 Overtime	0	0	0	0	540	0
6875 Vehicle Allowance	0	0	0	6,000	6,000	6,000
6920 Unemployment Comp. Ins.	879	1,135	1,510	1,950	1,955	1,960
6930 Social Security Taxes	30,069	30,897	34,369	36,140	36,090	35,800
6940 City Pension Plan	70,420	87,428	112,455	109,370	109,370	79,820
6950 Term Life Insurance	1,638	1,530	1,806	1,820	2,080	2,080
6960 Group Hospitalization Ins.	49,744	50,258	46,471	52,220	54,650	54,200
6961 Long-Term Disability Ins.	692	692	504	710	580	710
6962 Dental Insurance	4,771	4,242	3,494	5,150	3,920	5,480
6963 Flexible Spending Account	0	0	0	0	130	260
6965 Post-Employment Benefits	0	0	17,270	34,540	34,540	51,810
6970 Workmens Compensation Ins.	0	0	0	0	0	0
TOTAL PERSONNEL SERVICES	\$573,884	\$600,161	\$664,038	\$779,680	\$721,934	\$737,154

MATERIALS AND SUPPLIES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
7150 Office Supplies	\$3,299	\$5,935	\$19,641	\$3,450	\$3,000	\$3,000
7160 Books, Periodicals, Etc.	341	491	215	850	850	850
7170 Postage	19	0	5	150	150	150
7200 Copying Supplies	0	0	0	500	0	250
7550 Miscellaneous Supplies	947	4	421	1,000	1,000	1,000
TOTAL MATERIALS & SUPPLIES	\$4,606	\$6,430	\$20,282	\$5,950	\$5,000	\$5,250

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

GENERAL FUND

Expenditures:

Administrative Department

CONTRACTUAL SERVICES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
8020 Advertising	\$0	\$1,200	\$0	\$1,000	\$500	\$500
8030 Casualty Insurance	3,308	3,163	53,906	37,040	34,000	35,530
8050 Telephone	4,900	3,009	3,113	4,300	2,550	3,100
8130 Bldg. & Equip. Rental	4,961	5,412	4,059	0	0	0
8162 Legal/Consulting Services	4,906	5,430	1,000	5,000	0	5,000
8300 Mach. & Equip. Maintenance	800	7,041	2,828	0	0	0
8550 Misc. Contracted Svc.	323	20	6,788	1,000	0	1,600
8560 Employee Testing Svc.	2,763	2,510	2,129	3,500	2,000	2,700
8570 Annual Reports & Pub. Rel.	6,299	6,250	10,430	20,000	0	3,000
TOTAL CONTRACTUAL SERVICES	\$28,260	\$34,035	\$84,253	\$71,840	\$39,050	\$51,430

OTHER CHARGES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
9020 Mileage & Small Bus. Exp.	\$636	\$582	\$117	\$450	\$90	\$300
9030 Recruitment Expenses	26,700	12,435	54,855	34,000	12,000	20,000
9040 Dues/Conference Expenses	4,399	2,642	2,653	9,140	9,000	9,140
9060 Depreciation Expense	9,673	9,894	9,894	9,890	9,890	8,980
9070 Training	750	240	2,114	1,850	1,850	1,850
9090 Other Special Programs	7,569	7,858	3,446	7,000	5,000	7,525
TOTAL OTHER CHARGES	\$49,727	\$33,651	\$73,079	\$62,330	\$37,830	\$47,795

INTER-DEPT. CHARGES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
Vehicles and Equipment	\$4,077	\$724	\$335	\$890	\$0	\$0
Buildings and Grounds	15,613	15,876	17,851	19,870	18,456	19,920
Billings & Accounting	33,515	35,776	39,536	43,450	44,464	19,917
Printing and Reproduction	1,597	1,767	1,581	2,060	1,700	1,650
Other Indirect Charges	0	0	0	0	0	0
TOTAL INTER-DEPT. CHARGES	\$54,802	\$54,143	\$59,303	\$66,270	\$64,620	\$41,487

ADMINISTRATION DEPARTMENT SUMMARY OF 2009 ACTIVITIES

General Administration

Under the direction of the City Manager, the Administration Department closely oversees all operating departments and offices of the City. Many interdepartmental activities are coordinated by employees of the Administration Department who work with Department Directors and other city employees to resolve problems or assist with projects. Currently, the Department is leading an extensive evaluation of departmental staffing and services to accomplish optimal use of resources and achieve peak operating efficiencies. The Department also continues to aggressively seek funding to rehabilitate the former Curtis Mill site to a beneficial community use. This Department formulates City policies and is responsible for the execution of ordinances, charter provisions and City Council actions. Additional time is spent resolving problems and concerns received from the public and providing research assistance to the Mayor and City Council.

The Administration Department works closely with all City departments to coordinate a positive relationship with all areas of our community, including the University of Delaware. In addition to daily interaction and cooperation of City and University employees, the City and the University continue to offer a July 4th fireworks show. We continue to successfully address persistent concerns about student move out through the "U Don't Need It" recycling program.

Personnel Administration

This Department is responsible for the personnel function including policy formulation, recruitment, selection, promotion, training, discipline, performance evaluation, and fringe benefit administration.

In the area of recruitment and selection, the Administration Department handles the hiring of new employees as well as in-house promotions and transfers. During 2008, the department was involved in the hiring of 11 full-time employees, the promotion, upgrade and reclassification of 20 city employees, and the hiring of 34 part-time or temporary employees.

Labor Relations

This Department is responsible for the administration of labor relations involving three collective bargaining groups covering approximately 190 employees. This includes contract negotiations, the administration of three collective bargaining agreements and the resolution of grievances and disputes submitted by employees. The Department provides other management employees with assistance and advice in the interpretation of contract provisions and grievance administration. In an effort to improve communications and promote harmonious relations, the City meets periodically with each union's executive committee to discuss current issues and resolve disputes. During 2008, the department successfully negotiated a successor agreement with one of the City's three collective bargaining units. Contracts for the other two bargaining units expired in 2009. One of those agreements was renegotiated and the other is, as of yet, still unresolved.

Purchasing

The Administration Department handles the purchasing, contracting and negotiating for the acquisition of materials, supplies, equipment and services used by all City departments. The Department also provides oversight and support for all large scale projects and programs. In 2008, 1,823 purchase orders were issued by the department. For purchases exceeding \$25,000, 12 contracts were awarded with a total value of \$2,358,106.

OTHER ACTIVITIES

In addition to the day-to-day administration of city operations and handling of personnel, labor relations, purchasing and grants administration, the Administration Department is also involved in the following activities:

Public Relations

During 2008, we continued to prepare and distribute your "Municipal Newsletter". A hard copy of this newsletter has traditionally been published tri-annually and distributed to residents to communicate with them about city services, activities, and programs. Each April, August and December, issues have been mailed to over 9,000 Newark residents and commercial customers. The newsletter contains information on city government, a calendar of events, parks and recreation program information and registration materials. The Administration Department is responsible for the format, content, and photography of the City government information section and for the overall development of the entire newsletter. Beginning in December 2009, the "Municipal Newsletter", will undergo a major change. The winter/spring edition of the newsletter will be the first electronic version

to be delivered almost exclusively via email with some exceptions for residents without computers. In our continuing efforts to inform the public and to promote a positive image of the City, the Administration Department maintains an interactive internet website that can be accessed at www.cityofnewarkde.us. The website is constantly being updated and expanded to provide citizens with current and accurate information about the City's operations. The Administration Department successfully managed the implementation of a Citizen Notification System during 2005 and it remains a proactive means of communicating with our residents. This system now allows for notification to residents via phone, e-mail or fax of emergency or important service related messages.

In 2009, the City began participating in on-line social media through Twitter and Facebook. Both on-line mechanisms provide a means to inform residents of City information, events and service reminders that may affect them. In some cases, the City is capable of receiving immediate feedback to posted information.

Newark's government access channel, Newark TV 22, is available on both Comcast and Verizon networks. The channel provides municipal news and information, parks and recreation highlights, service reminders, City employment opportunities, local weather, traffic and emergency messages, and public service announcements.

Committee Liaison

The Administration Department continues to provide staff support to the Downtown Newark Partnership Board, the Traffic Committee, the Town and Gown Committee, the Newark Area Welfare Committee, and the Rental Property Enforcement Team. Staff members serve in a liaison capacity to maximize the effectiveness of various citizen boards, commissions, and authorities.

Inter-Departmental Relations

Weekly staff meetings are held with the administration staff and department directors to facilitate communication on important issues and policies that may affect the City. Tentative City Council meeting agendas are reviewed and discussed at the staff meetings. Members of the staff also attend City Council meetings as necessary to insure that policies enacted by City Council are effectively implemented.

CITY OF NEWARK, DELAWARE

ACTIVITIES MEASUREMENT ADMINISTRATION DEPARTMENT

<u>PERFORMANCE INDICATORS</u>		<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u> Through June 30
PERSONNEL ACTIONS									
New Hires	Full Time	16	13	10	12	18	10	11	2
	Part Time	8	6	7	10	17	14	13	1
	Temporary	35	40	26	33	32	33	21	12
Promotions		14	11	4	23	24	16	16	2
Upgrades		0	8	2	1	0	2	0	0
Reclassifications		3	1	4	4	1	1	1	0
Demotions		0	0	0	0	0	0	0	0
Transfers		5	4	3	2	2	0	3	0
Terminations	Full Time	14	10	11	18	14	8	13	5
	Part Time	6	6	6	7	10	10	11	2
	Temporary	30	37	27	31	33	30	20	1
PURCHASING									
Sealed Bid Openings		31	26	25	19	14	22	12	5
Number of Contracts Awarded		30	25	23	17	11	19	12	3
Value of Contracts Awarded		\$14,786,354	\$3,299,212	\$2,935,976	\$3,020,733	\$2,146,019	\$5,001,997	\$2,358,106	\$1,057,401
Purchase Orders Issued		2,371	2,266	2,129	2,134	1,858	1,760	1,823	1,128
CITY COUNCIL MEETINGS		23	23	23	23	23	23	23	11
BUDGETED PERSONNEL									
Regular Full Time		226	227	225	225	229	230	231	234
Regular Part Time		12	12.5	12.5	14.5	13	15	16.5	15.5

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

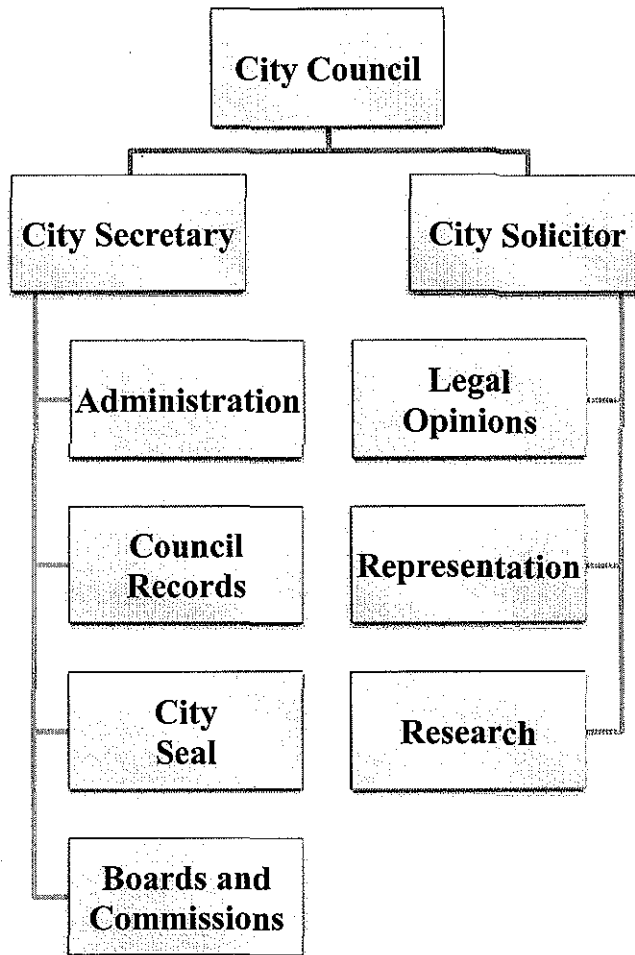
GENERAL FUND

Legislative Department

	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
OPERATING EXPENSES						
Personnel Services	\$312,328	\$313,497	\$321,830	\$321,580	\$296,183	\$331,100
Materials and Supplies	12,270	10,439	16,887	14,300	2,400	7,800
Contractual Services	599,351	678,614	907,269	562,620	425,343	505,880
Other Charges	47,831	50,754	57,291	56,770	34,691	47,760
Subtotal	\$971,780	\$1,053,304	\$1,303,277	\$955,270	\$758,617	\$892,540
Inter-Dept. Charges	92,222	93,057	101,125	106,920	102,650	110,960
Total Operating Expenses	\$1,064,002	\$1,146,361	\$1,404,402	\$1,062,190	\$861,267	\$1,003,500

CITY OF NEWARK, DELAWARE

LEGISLATIVE DEPARTMENT



**LEGISLATIVE DEPARTMENT
2010 ESTIMATED WAGE AND SALARY BUDGET**

POSITION	BUDGET ACCT	2009					2010				
		GRADE	STEP	ANNUAL			GRADE	STEP	ANNUAL		
				REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT			REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT
CITY SECRETARY	6020			70,628	3,481	74,109			68,600	3,493	72,093
SECRETARY II	6080	13-	B	43,106	0	43,106	13-	C	43,524	0	43,524
SECRETARY I	6080	10-	B	38,321	0	38,321	10-	C	38,693	0	38,693
FULL TIME SUBTOTALS	6205			152,055	3,481	155,536			150,817	3,493	154,310
MAYOR AND COUNCIL	6400			50,400		50,400			50,400		50,400
CLERK TYPIST	6080	G		20,000		20,000	G		22,940		22,940
OVERTIME	6620			4,500		4,500			4,500	0	4,500
OTHER SUBTOTALS	6215			74,900	0	74,900			77,840	0	77,840
LEGISLATIVE DEPARTMENT TOTALS				226,955	3,481	230,436			228,657	3,493	232,150

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

GENERAL FUND

Expenditures:

Legislative Department

	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
PERSONNEL SERVICES						
6020 Supervisory	\$79,359	\$81,563	\$83,635	\$70,630	\$63,320	\$68,600
6080 Clerical	84,243	81,928	78,157	81,430	72,150	105,157
6400 Mayor & Council	49,592	50,400	52,338	50,400	46,520	50,400
6570 Flex Pay	315	274	0	0	0	0
6580 Service Award	6,802	7,428	4,152	3,480	3,480	3,493
6590 Sick Pay	907	846	1,089	1,100	1,583	1,600
6600 Part-Time	18,608	21,261	22,436	20,000	22,150	0
6620 Overtime	1,826	2,353	5,774	4,500	3,290	4,500
6920 Unemployment Comp. Ins.	1,332	1,639	1,812	2,510	2,100	2,940
6930 Social Security Taxes	18,440	18,774	18,886	16,650	16,010	17,880
6940 City Pension Plan	19,241	20,986	22,068	29,890	29,890	29,380
6950 Term Life Insurance	1,011	939	698	680	810	810
6960 Group Hospitalization Ins.	28,310	23,177	24,229	28,850	23,590	29,950
6961 Long-Term Disability Ins.	370	359	304	350	250	350
6962 Dental Insurance	1,972	1,570	1,532	1,670	1,570	1,780
6963 Flexible Spending Account	0	0	0	0	30	100
6965 Post-Employment Benefits	0	0	4,720	9,440	9,440	14,160
6970 Workmens Compensation Ins.	0	0	0	0	0	0
TOTAL PERSONNEL SERVICES	\$312,328	\$313,497	\$321,830	\$321,580	\$296,183	\$331,100

	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
MATERIALS AND SUPPLIES						
7150 Office Supplies	\$4,315	\$5,116	\$8,495	\$5,500	\$600	\$3,000
7160 Books, Periodicals, Etc.	2,804	3,169	3,591	2,800	1,800	3,200
7210 Election Expenses	263	239	123	300	0	100
7220 Civic and Charity	0	0	0	0	0	0
7550 Miscellaneous Supplies	666	200	450	700	0	500
7570 Merchandise For Resale	3,722	0	4,228	5,000	0	1,000
7770 Town & Gown Committee Supplies	500	1,715	0	0	0	0
TOTAL MATERIALS & SUPPLIES	\$12,270	\$10,439	\$16,887	\$14,300	\$2,400	\$7,800

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

GENERAL FUND

Expenditures:

Legislative Department

CONTRACTUAL SERVICES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
8020 Advertising	\$9,785	\$8,976	\$7,205	\$9,000	\$5,000	\$7,000
8030 Casualty Insurance	34,781	29,966	16,776	13,930	13,900	16,920
8050 Telephone	1,845	1,205	1,071	2,150	1,300	1,300
8060 DE League of Local Govt.	5,520	6,060	0	6,000	6,000	6,000
8070 Aetna Hose, Hook & Ladder	35,480	36,190	37,100	50,000	50,000	50,000
8071 Newark Ambulance	2,800	2,860	3,000	3,000	3,000	3,000
8072 Memorial Day Parade	9,539	9,700	9,932	10,000	0	10,000
8073 Newark Senior Center	48,650	49,620	50,860	50,860	50,860	50,860
8160 City Solicitor & Deputy	290,220	192,865	179,378	200,000	188,376	195,000
8161 Lobbyist	7,000	3,000	12,000	15,000	15,000	15,000
8162 Legal/Consulting Services	40,379	254,038	510,783	100,000	6,725	75,000
8163 Codification of Ordinance	2,809	4,888	5,797	7,500	3,754	3,500
8210 Election Expenses	2,697	6,133	1,893	5,500	388	5,500
8220 Community Groups	87,311	56,363	40,775	57,740	60,050	60,050
8221 Transportation Subsidy	9,856	5,212	224	14,590	14,590	0
8300 Mach. & Equip. Maintenance	1,607	1,764	1,593	2,000	400	400
8550 Misc. Contracted Svc.	208	102	3,750	350	1,000	350
8741 Special Council Events	8,864	9,672	25,132	15,000	5,000	6,000
TOTAL CONTRACTUAL SERVICES	\$599,351	\$678,614	\$907,269	\$562,620	\$425,343	\$505,880

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

GENERAL FUND

Expenditures:

Legislative Department

OTHER CHARGES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
9020 Mileage & Small Bus. Exp.	\$1,030	\$350	\$536	\$1,000	\$321	\$1,200
9040 Dues/Conferences Expenses	11,529	23,096	27,795	23,000	2,000	25,000
9060 Depreciation Expense	35,167	26,797	28,520	31,770	31,770	20,560
9070 Training	105	511	440	1,000	600	1,000
TOTAL OTHER CHARGES	\$47,831	\$50,754	\$57,291	\$56,770	\$34,691	\$47,760

INTER-DEPT. CHARGES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
Building & Grounds	\$34,573	\$35,154	\$39,528	\$43,990	\$40,866	\$44,100
Billings & Accounting	22,343	23,851	26,358	28,970	29,642	28,880
Printing and Reproduction	1,453	1,608	1,439	1,880	1,562	1,500
Electricity Used	33,101	31,700	33,800	30,580	30,580	35,880
Other Indirect Expenses	752	744	0	1,500	0	600
TOTAL INTER-DEPT. CHARGES	\$92,222	\$93,057	\$101,125	\$106,920	\$102,650	\$110,960

LEGISLATIVE COMMENTARY

CITY SECRETARY

The City Secretary is custodian of the official seal and of all records for the City including the Charter, the Code of Ordinances, contracts, deeds, agreements, ordinances, resolutions, escrows and minutes of Council meetings, and provides the necessary advertising and citizen notification for all matters related to these activities. The City Secretary is the liaison for the Mayor and Council with the citizens and along with the office staff serves the clerical, administrative and research needs of the Council and the majority of its appointed boards, commissions and committees.

The City Secretary's role with the community and other departments of the City are also intertwined with the duties listed above. All rely on the office for information for reports, brochures, student papers and projects, directions, easements and rights-of-way, history of developments, research of laws, Council minutes, actions and policies, voter information and election coordination, the issuance of peddler/vendor licenses, commercial distributor's licenses, and solicitation registration. The City Secretary's office strives to provide accurate and up-to-date information to Council, City Departments and the citizenry at large to enable them to participate responsibly in City government and community life.

CITY SOLICITOR

The City Solicitor, who is in Newark approximately twice a week, is retained through contractual services by City Council. When requested, he writes opinions, prepares ordinances, agreements and other legal documents and represents the City in Delaware courts. The City Solicitor and/or Deputy City Solicitor represents the City in the Alderman's Court on a weekly basis.

CITY OF NEWARK, DELAWARE
Activities Measurements --- Legislative Department

	<u>2006</u>	<u>2007</u>	<u>2008</u>
Performance Indicators:			
Performance Indicators			
Mayor and Council			
Council Meetings	28	25	25
Pages of Minutes	410	300	281
Ordinances Passed	35	35	27
Resolutions Passed	21	21	28
Board of Adjustment Cases	13	9	8
Documents Recorded	46	57	30
Solicitor & Deputy Solicitor			
Hours of Service	1,928	1,642	1,459

2010 REVENUE SHARING PROGRAM

RECOMMENDATIONS

(01/01/10 - 12/31/10)

1.	Hope Dining Room	\$	3,500.00
2.	Building Bridges Coalition Fun for Teens	\$	2,000.00
3.	Newark Senior Center Meals on Wheels	\$	20,000.00
4.	Newark Area Welfare Committee	\$	14,000.00
5.	Main Towers Groceries for Seniors	\$	2,650.00
6.	Chimes of Delaware Medical Expense Fund	\$	9,200.00
7.	Newark Symphony Orchestra Performance	\$	500.00
8.	Quilts For Comfort	\$	500.00
9.	Goodwill of Delaware	\$	4,700.00
10.	Food Bank of Delaware Mobile Pantry Distribution	\$	<u>3,000.00</u>
Total :		\$	<u><u>60,050.00</u></u>

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

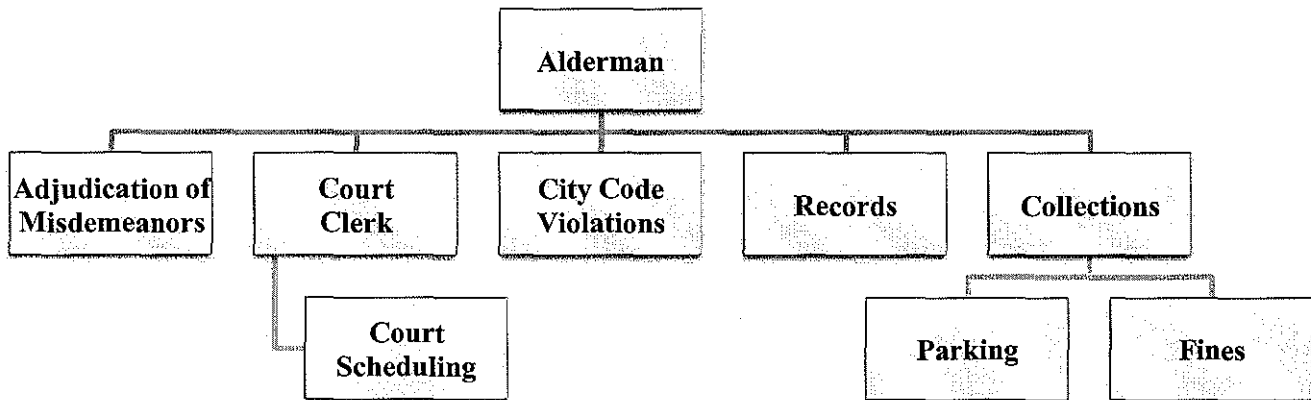
GENERAL FUND

Alderman's Court

	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
REVENUE						
Court and Parking Fines	\$1,409,309	\$1,481,267	\$1,828,571	\$1,570,600	\$2,119,600	\$1,919,700
OPERATING EXPENSES						
Personnel Services	\$271,913	\$289,215	\$321,870	\$349,950	\$314,615	\$361,198
Materials and Supplies	3,468	3,413	2,978	5,020	4,270	4,016
Contractual Services	7,534	6,605	9,107	9,000	20,125	13,380
Other Charges	2,209	3,017	2,976	3,270	3,270	3,000
Subtotal	\$285,124	\$302,250	\$336,931	\$367,240	\$342,280	\$381,594
Inter-Dept. Charges	29,192	30,314	31,756	37,430	36,020	59,410
Total Operating Expenses	\$314,316	\$332,564	\$368,687	\$404,670	\$378,300	\$441,004

CITY OF NEWARK, DELAWARE

JUDICIAL DEPARTMENT



**COURT DEPARTMENT
2010 ESTIMATED WAGE AND SALARY BUDGET**

POSITION		BUDGET ACCT	2009					2010				
			GRADE STEP	ANNUAL				GRADE STEP	ANNUAL			
				REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT	FT POS		REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT	FT POS
CLERK OF THE COURT	6020		17- D	60,998	2,700	63,698	1.0	17- D	61,579	2,827	64,406	1.0
CUSTOMER SERVICE CLERK I	6060		10- E	43,106	0	43,106	1.0	10- F	43,524	0	43,524	1.0
CUSTOMER SERVICE CLERK I	6060		10- E	43,105	0	43,105	1.0	10- F	43,524	0	43,524	1.0
FULL TIME SUBTOTALS				147,209	2,700	149,909	3.0		148,627	2,827	151,454	3.0
ALDERMAN	6410			36,698		36,698			35,629		35,629	
DEPUTY ALDERMAN	6410			21,424		21,424			21,424		21,424	
CLERK TYPIST	6060		G	18,907	349	19,256	0.50	G	18,907	367	19,274	0.5
CLERK TYPIST	6060		B	16,806		16,806	0.50	E	16,806	0	16,806	0.5
CLERK TYPIST	6060		A	16,151		16,151	0.50	D	16,151	0	16,151	0.5
OVERTIME	6620			2,500		2,500			2,500	0	2,500	
OTHER SUBTOTALS				112,486	349	112,835	1.5		111,417	367	111,784	1.5
ALDERMAN'S COURT TOTALS				259,695	3,049	262,744	4.5		260,044	3,194	263,238	4.5

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

GENERAL FUND

Expenditures:

Alderman's Court

PERSONNEL SERVICES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
6020 Supervisory	\$48,470	\$51,781	\$57,981	\$61,000	\$53,050	\$61,579
6060 Customer Service	68,241	72,763	81,555	86,210	75,630	138,912
6410 Aldermen	44,757	50,377	55,702	58,120	47,030	57,053
6570 Flex Pay	2,260	716	0	0	0	0
6580 Service Award	1,875	2,430	2,748	3,050	3,050	3,194
6590 Sick Pay	1,057	1,130	1,218	1,250	1,315	1,400
6600 Part-Time	49,743	46,164	49,933	51,860	48,940	0
6620 Overtime	1,952	870	727	2,500	2,150	2,500
6920 Unemployment Comp. Ins.	1,090	1,357	1,682	2,230	1,800	2,610
6930 Social Security Taxes	16,705	17,307	19,044	18,980	17,410	20,240
6940 City Pension Plan	16,400	17,889	18,805	25,480	25,480	29,060
6950 Term Life Insurance	1,053	1,025	709	710	760	760
6960 Group Hospitalization Ins.	16,016	23,318	25,951	28,040	27,700	29,110
6961 Long-Term Disability Ins.	322	334	245	340	260	340
6962 Dental Insurance	1,972	1,754	1,550	2,130	1,940	2,270
6963 Flexible Spending Account	0	0	0	0	50	100
6965 Post-Employment Benefits	0	0	4,020	8,050	8,050	12,070
6970 Workmens Compensation Ins.	0	0	0	0	0	0
TOTAL PERSONNEL SERVICES	\$271,913	\$289,215	\$321,870	\$349,950	\$314,615	\$361,198

MATERIALS AND SUPPLIES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
7130 Tools/Small Equipment	\$434	\$140	\$154	\$510	\$435	\$408
7150 Office Supplies	2,751	3,123	2,674	3,900	3,315	3,120
7160 Books, Periodicals, Etc.	265	10	10	510	435	408
7550 Miscellaneous Supplies	18	140	140	100	85	80
TOTAL MATERIALS & SUPPLIES	\$3,468	\$3,413	\$2,978	\$5,020	\$4,270	\$4,016

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

GENERAL FUND

Expenditures:

Alderman's Court

	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
CONTRACTUAL SERVICES						
8030 Casualty Insurance	\$4,099	\$3,109	\$2,820	\$5,000	\$4,500	\$2,920
8040 Merchant Fees and Discounts	0	0	0	0	6,000	7,000
8050 Telephone	1,569	1,280	844	1,700	1,445	1,360
8162 Legal/Consulting Services	1,271	1,375	1,215	1,500	1,500	1,500
8300 Mach. & Equip. Maintenance	595	841	960	800	680	600
8550 Misc. Contracted Svc.	0	0	3,268	0	6,000	0
TOTAL CONTRACTUAL SERVICES	\$7,534	\$6,605	\$9,107	\$9,000	\$20,125	\$13,380

	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
OTHER CHARGES						
9060 Depreciation Expense	\$1,709	\$2,871	\$2,871	\$2,870	\$2,870	\$2,600
9070 Training	500	146	105	400	400	400
TOTAL OTHER CHARGES	\$2,209	\$3,017	\$2,976	\$3,270	\$3,270	\$3,000

	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
INTER-DEPT. CHARGES						
Building & Grounds	\$17,286	\$17,577	\$17,851	\$22,000	\$20,433	\$22,050
Billings & Accounting	11,172	11,925	13,179	14,480	14,821	36,600
Printing and Reproduction	734	812	726	950	766	760
Other Indirect Expenses	0	0	0	0	0	0
TOTAL INTER-DEPT. CHARGES	\$29,192	\$30,314	\$31,756	\$37,430	\$36,020	\$59,410

ALDERMAN'S COURT COMMENTARY

The Alderman hears traffic and misdemeanor criminal cases occurring within the City as well as "other" cases consisting of parking violations, building code violations, animal code violations and possession of alcohol charges, etc. The Alderman for the City of Newark is required to be an attorney. The Alderman is nominated by the Governor and confirmed by the Senate to decide all violations of the ordinances and misdemeanors occurring within the City. The Court is designated as Alderman's Court #40 in the State system and falls under the jurisdiction of the Chief Justice of the State of Delaware in all judicial matters. Reports of court activity are made periodically to the Administrative Offices of the Courts. Traditionally, the Chief Justice appoints Newark's Alderman to serve as Chief Alderman for the State. The present Alderman serves in this capacity. As Chief Alderman he will confer with, and give advice when requested, to the judges of the seven (7) other Alderman's Courts in the State. The Alderman's Court keeps a City bank account for the deposit of court fines and costs, personal appearance bonds, payments of restitution and any other court-related funds, and makes regular financial and activity reports to Newark City Council.

The Clerk of the Court is responsible for the daily operation of the Court, reporting to the Alderman on judicial matters and to the City Manager in matters relating to personnel. The Clerk supervises the maintenance of court records, the scheduling of cases, the collection and disbursement of fines and other funds, and makes reports to various State agencies, such as the State Victims of Violent Crimes Compensation Board, Victims Rights Funds, Video Phone Fund, and Substance Abuse (DUI's). Two Customer Service Clerks assist the Clerk of the Court and the Alderman in the activities mentioned above and a Clerk-Typist position is filled by three part-time people in a "time-sharing" situation.

CITY OF NEWARK, DELAWARE
Activities Measurements --- Alderman's Court

	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>
Performance Indicators:					
Performance Indicators					
Case Docketed					
Traffic	8,390	8,568	8,735	8,924	10,240
Criminal	1,493	1,508	1,528	1,694	1,288
Cases Heard					
Traffic	8,576	7,066	7,179	7,308	9,610
Criminal	1,769	1,022	1,090	1,222	1,066
Parking Tickets Issued	52,058	49,293	37,629	39,010	26,335
Fines & Costs Collected	\$814,115.58	\$791,195.65	\$846,580.72	\$887,676.81	\$976,968.29
Parking Fines & Costs Collected	\$508,095.40	\$553,983.66	\$479,744.65	\$573,928.08	\$650,431.55
Total Victim's Compensation Surcharge to State Treasurer	\$107,489.09	\$98,810.06	\$112,630.49	\$111,390.64	\$121,503.60
State of Delaware Substance Abuse Fund	\$672.80	\$394.83	\$288.22	\$69.00	\$322.50
State of Delaware Victim's Rights Fund	\$394.20	\$169.70	\$11.60	\$0.00	\$0.00
Alcohol Surcharge	\$15,137.50	\$13,895.45	\$13,986.33	\$16,026.45	\$13,055.50
Deljis Fee					\$11,406.00
Video Phone Fee					\$11,496.50

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

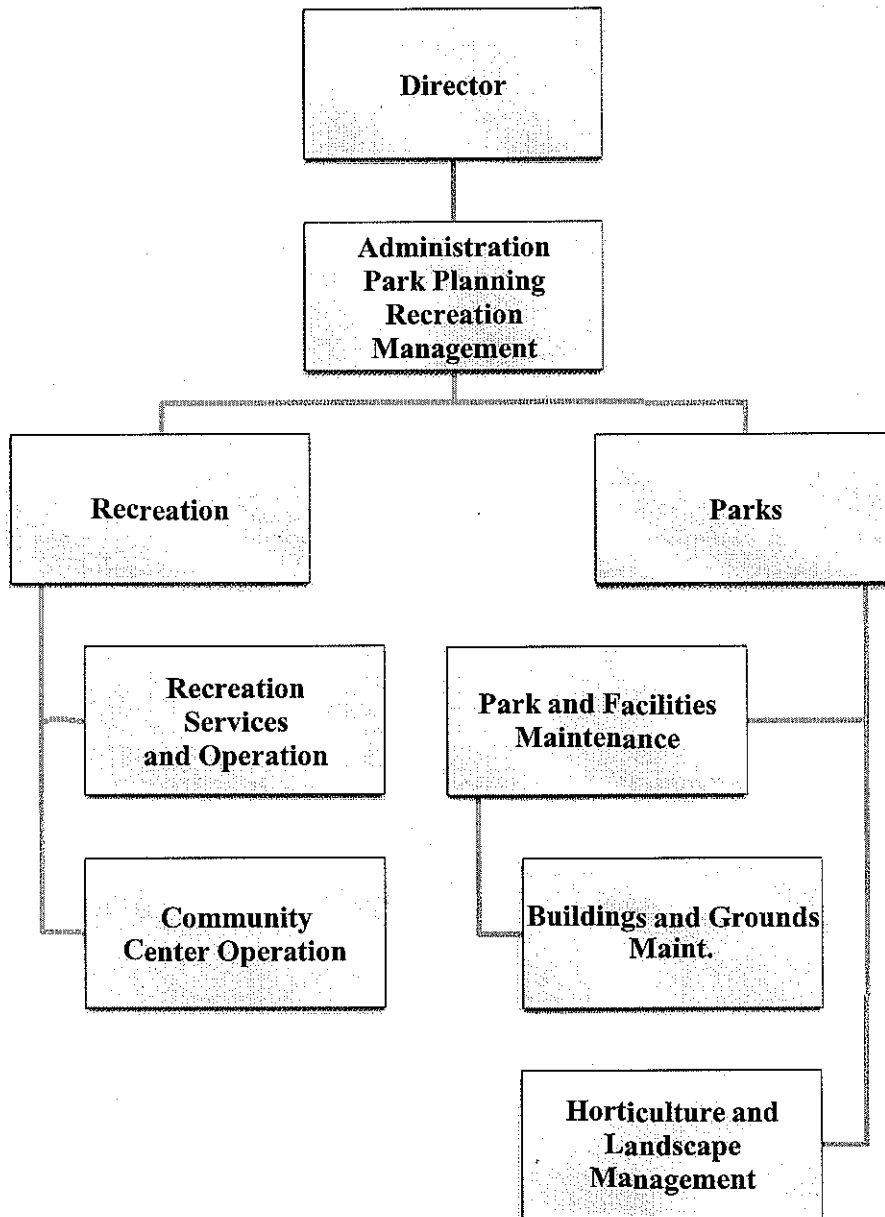
GENERAL FUND

Parks & Recreation

	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
REVENUE						
Recreation Fees	\$574,454	\$585,475	\$614,836	\$598,200	\$576,627	\$616,000
OPERATING EXPENSES						
Personnel Services	\$1,586,262	\$1,658,917	\$1,795,262	\$1,927,890	\$1,818,162	\$1,974,586
Materials and Supplies	106,918	108,679	122,433	124,480	114,089	129,510
Contractual Services	349,940	341,570	399,588	426,270	419,195	374,740
Other Charges	65,965	65,423	48,672	37,710	37,710	33,500
Subtotal	\$2,109,085	\$2,174,589	\$2,365,955	\$2,516,350	\$2,389,156	\$2,512,336
Inter-Dept. Charges	184,606	189,826	217,702	212,600	195,216	77,785
Special Revenue Accounts	16,555	18,573	27,711	36,100	30,547	18,100
Total Operating Expenses	\$2,310,246	\$2,382,988	\$2,611,368	\$2,765,050	\$2,614,919	\$2,608,221

CITY OF NEWARK, DELAWARE

PARKS & RECREATION



**PARKS DEPARTMENT
2010 ESTIMATED WAGE AND SALARY BUDGET**

POSITION	BUDGET ACCT	2009					2010				
		GRADE STEP	ANNUAL				GRADE STEP	ANNUAL			
			REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT	FT POS		REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT	FT POS
PARKS & REC. DIRECTOR	6020	28- I	98,791	4,727	103,518	1.0	28- I	95,942	4,747	100,689	1.0
RECREATION SUPT.	6020	21- I	74,661	1,610	76,271	1.0	21- I	72,497	1,683	74,180	1.0
PARKS SUPT.	6020	21- I	74,961	2,230	77,191	1.0	21- I	72,797	2,285	75,082	1.0
PARKS SUPERVISOR	6020	17- I	64,524	2,117	66,641	1.0	17- I	62,673	2,159	64,832	1.0
RECREATION SUPERVISOR	6020	18- G	64,157	1,064	65,221	1.0	18- G	62,299	1,136	63,435	1.0
RECREATION SUPERVISOR	6020	18- G	64,158	1,063	65,221	1.0	18- G	62,299	1,136	63,435	1.0
RECREATION SUPERVISOR	6020	18- F	61,353	0	61,353	1.0	18- G	61,949	0	61,949	1.0
SECRETARY I	6080	10- G	46,973	1,010	47,983	1.0	10- G	45,615	1,056	46,671	1.0
CUSTOMER SERVICE CLERK I	6080	10- G	46,623	932	47,555	1.0	10- G	45,615	981	46,596	1.0
MAINTENANCE IV	6230						8- 5	48,549	2,298	50,847	1.0
MAINTENANCE IV	6230	8- 5	47,549	0	47,549	1.0	8- 5	47,549	0	47,549	1.0
MAINTENANCE IV	6230	8- 5	48,199	1,505	49,704	1.0	8- 5	48,549	1,585	50,134	1.0
MAINTENANCE IV	6230	8- 5	48,199	1,189	49,388	1.0	8- 5	48,199	1,268	49,467	1.0
MAINTENANCE IV	6230	8- 5	47,549	0	47,549	1.0	8- 5	47,549	0	47,549	1.0
MAINTENANCE III	6230	6- 5	44,346	0	44,346	1.0	6- 5	44,346	0	44,346	1.0
EQUIPMENT OPERATOR	6230	3- 5	41,621	0	41,621	1.0	3- 5	41,621	0	41,621	1.0
EQUIPMENT OPERATOR	6230	3- 3	39,416	0	39,416	1.0	3- 5	41,621	0	41,621	1.0
FULL TIME SUBTOTALS			913,080	17,447	930,527	16.0		949,669	20,333	970,002	17.0
CLERK-TYPIST	6080	C	15,803		15,803	0.5	D	5,972		5,972	0.5
TEMPORARY MAINTENANCE	6230		129,790		129,790			129,790		129,790	
OVERTIME	6620		33,500		33,500			31,400		31,400	
DAY CAMP	6680		42,500		42,500			41,000		41,000	
SELF SUPPORTING PROGM.	6690		128,400		128,400			126,900		126,900	
REC. SPEC. -YOUTH ACT.	6740	G	41,800	459	42,259	0.5				0	
LIFE GUARDS	6750		12,400		12,400			12,000		12,000	
REC. SPEC. -COMM. ARTS	6760	C	27,800		27,800	0.5				0	
REC. SPEC. - SPEC. EVENTS	6770	B	19,880		19,880	0.5	C	17,380		17,380	0.5
COMM. CTR. ATTENDANT	6850	G	7,834	287	8,121	0.5	G	8,147	304	8,451	0.5
COMM. CTR. ATTENDANT	6850	B	7,834		7,834	0.5	D	8,147		8,147	0.5
COMM. CTR. ATTENDANT	6850	B	7,834		7,834	0.5	C	8,147		8,147	0.5
COMM. CTR. ATTENDANT	6850	D	7,834		7,834	0.5	C	8,147		8,147	0.5
OTHER SUBTOTALS			483,209	746	483,955	4.0		397,030	304	397,334	3.0
PARKS DEPARTMENT TOTALS			1,396,289	18,193	1,414,482	20.0		1,346,699	20,637	1,367,336	20.0

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

GENERAL FUND

Expenditures:

Parks & Recreation

PERSONNEL SERVICES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
6020 Supervisory	\$443,824	\$458,516	\$496,374	\$502,600	\$450,170	\$490,456
6080 Clerical	83,877	86,662	93,439	93,600	83,890	97,202
6081 Clerk / Typist-Parks	12,936	12,471	0	0	0	0
6230 Maintenance Workers	244,625	272,214	297,699	316,880	296,490	497,773
6570 Flex Pay	177	277	0	0	0	0
6580 Service Award	11,264	12,901	14,643	18,190	18,190	20,637
6590 Sick Pay	7,319	7,164	7,923	8,240	11,212	10,500
6600 Part-time	0	0	13,658	15,800	14,600	0
6610 Seasonal Workers	111,229	114,321	121,581	129,790	129,790	0
6620 Overtime	27,552	25,381	27,289	33,500	30,000	31,400
6680 Day Camp	33,760	39,926	39,548	42,500	41,000	41,000
6690 Self-Supporting Programs	110,873	124,385	122,906	128,400	126,900	126,900
6740 Youth Activities - Rec Specialist	37,761	38,265	39,827	41,800	41,800	0
6750 Life Guards	7,099	9,962	10,958	12,400	11,000	12,000
6760 Comm Arts - Rec Specialist	27,592	24,268	26,458	27,800	27,800	0
6770 Comm Events - Rec Specialist	13,432	13,141	17,115	19,880	18,900	17,380
6850 Center Attendants	28,739	28,266	28,745	31,340	31,340	32,588
6920 Unemployment Comp. Ins.	6,729	8,394	9,016	11,010	10,200	13,060
6930 Social Security Taxes	91,444	96,483	102,914	102,290	88,480	105,400
6940 City Pension Plan	82,618	90,101	100,133	128,300	128,300	185,450
6950 Term Life Insurance	4,567	4,778	4,344	4,320	4,570	4,570
6960 Group Hospitalization Ins.	182,427	174,945	185,268	199,730	195,850	207,320
6961 Long-Term Disability Ins.	1,202	1,972	1,406	1,990	1,460	1,990
6962 Dental Insurance	15,216	14,124	13,758	17,010	15,600	18,090
6963 Flexible Spending Account	0	0	0	0	100	100
6965 Post-Employment Benefits	0	0	20,260	40,520	40,520	60,770
6970 Workmens Compensation Ins.	0	0	0	0	0	0
TOTAL PERSONNEL SERVICES	\$1,586,262	\$1,658,917	\$1,795,262	\$1,927,890	\$1,818,162	\$1,974,586

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

GENERAL FUND

Expenditures:

Parks & Recreation

MATERIALS AND SUPPLIES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
7020 Heating Fuel	\$7,360	\$6,627	\$5,521	\$7,180	\$7,100	\$7,180
7110 Safety Shoes & Supplies	1,000	1,551	1,685	1,500	1,500	1,630
7130 Tools, Field Sup., Small Equip.	5,377	3,423	4,236	4,000	3,100	3,400
7140 Uniforms	1,067	709	993	1,200	800	1,150
7150 Office Supplies	3,805	4,387	7,571	5,700	4,700	5,000
7160 Books, Periodicals, Etc.	121	115	130	200	150	200
7170 Postage	0	0	0	0	0	0
7250 Bldg. & Grounds Maintenance	949	468	1,221	1,000	1,000	14,350
7300 Mach. & Equip. Maintenance	2,633	2,350	2,185	2,400	1,750	2,200
7450 Salt, Sand & Snow Removal	0	3,784	1,469	2,500	3,124	2,500
7500 Parks Maintenance	28,950	31,669	33,730	34,300	34,300	36,400
7501 Island Beautification	6,582	7,274	7,990	7,800	5,700	6,000
7550 Miscellaneous Supplies	1,280	1,266	9,456	1,200	800	1,100
7680 Day Camp	2,200	1,118	2,715	3,440	2,990	2,000
7690 Self-Supporting Programs	30,357	29,849	29,881	34,000	32,500	31,000
7691 Community Day	2,088	1,841	1,898	2,660	2,100	2,100
7692 Liberty Day Fireworks	1,127	1,386	1,109	1,600	1,300	1,000
7693 Halloween Parade/Trick or Treat	233	388	580	800	600	700
7694 Other Special Events	4,332	3,520	4,002	5,000	4,400	4,500
7695 Newark Nite	2,163	2,566	1,899	2,500	1,675	2,100
7850 George Wilson Center	5,294	4,388	4,162	5,500	4,500	5,000
TOTAL MATERIALS & SUPPLIES	\$106,918	\$108,679	\$122,433	\$124,480	\$114,089	\$129,510

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

GENERAL FUND

Expenditures:

Parks & Recreation

CONTRACTUAL SERVICES		ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
8020	Advertising	\$1,523	\$1,627	\$123	\$1,400	\$1,400	\$2,400
8030	Casualty Insurance	18,345	13,854	15,996	38,410	34,000	31,500
8040	Merchant Fees and Discounts	0	0	0	0	7,000	8,500
8050	Telephone	11,934	16,302	18,439	17,500	18,200	18,200
8130	Bldg. & Equip. Rental	2,365	2,565	1,520	2,500	1,900	2,200
8230	Janitorial Service	7,226	7,226	7,262	18,590	18,590	7,440
8250	Bldg. & Grounds Maint.	2,483	1,180	1,577	2,500	2,500	2,300
8300	Mach. & Equip. Maintenance	960	812	665	1,100	975	1,000
8311	Vehicle Accidents	0	0	0	0	0	0
8410	Creek Maintenance	8,629	5,348	4,037	9,000	8,850	8,000
8420	Tree Removal	19,972	21,199	32,173	22,000	22,000	22,000
8500	Parks Maintenance	8,175	6,882	13,221	26,300	21,000	19,500
8550	Misc. Contracted Services	1,166	554	1,502	600	3,760	600
8570	Annual Reports & Pub. Rel.	13,575	14,399	14,099	0	0	0
8680	Day Camp	4,054	4,504	7,248	8,200	6,800	6,800
8690	Self-Supporting Programs	164,088	165,113	198,163	181,300	181,300	167,500
8691	Community Day	5,674	3,935	4,272	5,000	5,000	5,000
8692	Liberty Day/Fireworks	26,714	21,864	24,360	29,250	28,750	29,000
8693	Halloween Parade/Trick or Treat	480	1,040	748	1,020	1,000	1,000
8694	Other Special Events	5,564	5,521	5,950	6,100	6,100	5,800
8695	Newark Nite	9,190	8,256	8,317	9,500	8,220	9,000
8850	George Wilson Center	11,808	11,877	12,404	16,200	14,200	14,200
8899	Retention Basin Mowing	26,015	27,512	27,512	29,800	27,650	12,800
TOTAL CONTRACTUAL SERVICES		\$349,940	\$341,570	\$399,588	\$426,270	\$419,195	\$374,740

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

GENERAL FUND

Expenditures:

Parks & Recreation

OTHER CHARGES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
9020 Mileage & Small Bus. Exp.	\$93	\$54	\$57	\$100	\$100	\$100
9040 Dues/Conferences Expenses	2,544	627	3,135	2,600	2,600	2,600
9060 Depreciation Expense	61,475	63,027	43,041	32,410	32,410	28,200
9070 Training	1,853	1,715	2,439	2,600	2,600	2,600
TOTAL OTHER CHARGES	\$65,965	\$65,423	\$48,672	\$37,710	\$37,710	\$33,500

INTER-DEPT. CHARGES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
Vehicles and Equipment	\$68,181	\$68,962	\$83,727	\$81,390	\$58,377	\$86,780
Buildings and Grounds	15,613	15,876	17,851	19,870	18,456	(76,910)
Billings & Accounting	67,030	71,552	79,073	72,420	88,927	44,005
Printing and Reproduction	6,329	7,005	6,267	8,180	6,738	6,540
Electricity	20,833	17,000	18,200	15,190	15,190	19,320
Other Indirect Expenses	6,620	9,431	12,584	15,550	7,528	(1,950)
TOTAL INTER-DEPT. CHARGES	\$184,606	\$189,826	\$217,702	\$212,600	\$195,216	\$77,785

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

GENERAL FUND

Expenditures:

Parks & Recreation

SPECIAL REVENUE ACCTS.	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
FRIENDS OF SAFETY TOWN (1141)						
7690 Self-Supporting Programs	\$1,454	\$2,482	\$1,956	\$2,200	\$680	\$2,000
8690 Self-Supporting Programs	1,281	1,328	1,179	1,800	1,435	1,700
COMMUNITY DONATIONS FOR PARKS (1142)						
7500 Parks Maintenance	300	5,026	815	0	0	0
8500 Parks Maintenance	650	0	0	0	0	0
BEAUTIFICATION (1143)						
7501 Island Beautification	8,207	7,473	9,776	9,900	8,550	9,100
8130 Building & Equipment Rental	1,014	1,007	2,888	3,000	2,500	2,500
8550 Misc. Contracted Services	0	0	8,607	0	0	0
9623 Autos & Trucks	0	0	0	14,500	13,482	0
CASH IN LIEU OF PARKLAND (1144)						
7500 Parks Maintenance Supplies	2,285	0	0	0	0	0
8500 Parks Maintenance	0	0	0	1,900	1,900	0
9622 Machinery & Equipment	0	0	0	0	0	0
COMMUNITY DONATIONS FOR RECREATION (1145)						
7690 Self-Supporting Programs	827	0	0	1,000	500	1,000
9070 Training	537	1,257	2,490	1,800	1,500	1,800
TOTAL PARKS SPECIAL REVENUE ACCOUNTS	\$16,555	\$18,573	\$27,711	\$36,100	\$30,547	\$18,100

PARKS AND RECREATION DEPARTMENT
SNOW REMOVAL
SIDEWALKS AND TRAILS

<u>LOCATION</u>	<u>DISTANCE/LENGTH</u>
Alley Park	189 ft
Anna Way Basin Area	991 ft
Apple & Barksdale	355 ft
Apple & Winslow	362 ft
"B" Street	475 ft
Barksdale Rd - "Bike Route Sign" west to Church then Church to Williamsburg Village	862 ft
Briar & Bent	473 ft
Casho Mill Road - East side at Casho Mill Station basin West side Barksdale to school & school to Timber Creek Lane	242 ft 2705 ft
Chapel & Cleveland Island	78 ft
Chrysler Island	238 ft
Church Road Open Space and Bridge	439 ft
City Hall & Apple Road Bridge	2544 ft
City Maintenance Yard – Perimeter Trail	404 ft
Courtney Open Space	366 ft
Deer Park Island	65 ft
Delaware Ave / Elkton Road Island	31 ft
Dickey Park	662 ft

East Park Place Open Space	166 ft
Elan Park	1609 ft
Fairfield Park	152 ft
Folk Park and Cobblefield Path	2342 ft
George Read Park	606 ft
George Read Village Right of Way	663 ft
George Wilson Center/Park	1307 ft
Handloff Park	1950 ft
Hidden Valley Park	595 ft
Hill Park	1022 ft
Hillside, Cleveland & New London Rd Intersection	105 ft
James F Hall Trail	9435 ft
Karpinski Park	1472 ft
Kershaw Park and Electric Substation	298 ft
Kells Park	1100 ft
Lewes Park	214 ft
Lumbrook Park	747 ft
McDonald's Circle Island	460 ft
McKees Park	164 ft
Middle Run Basin	51 ft
Miller Park	1097 ft
New London & Corbit	176 ft

New London Rd East side Cleveland Ave to Ray St	577 ft
New London Rd East side Fremont Rd to 1 st private driveway north	861 ft
Olan Thomas Park	1221 ft
Paper Mill Rd and Old Paper Mill Rd Island	219 ft
Paper Mill Rd East side north of Old Paper Mill Rd	504 ft
Paper Mill site and White Clay Creek Bridge	941 ft
Park Place Apts Open Space – Lehigh Rd	38 ft
Phillips Ave – NCCL to Maintenance Yard	64 ft
Phillips Park – Hall Trail Connector	515 ft
Rahway Open Lot	71 ft
Rahway Park	82 ft
Redd Park - Paper Mill Rd	539 ft
Redd Park – Playground site	143 ft
Reservoir – from lower gate to and including upper rim	7667 ft
Sidewalk along Old Paper Mill Road	1786 ft
Ridgewood Glen Park	714 ft
Rittenhouse Park	699 ft
South College and Chestnut Hill Rd Island	191 ft
Stafford Park	636 ft
Sue Lane	59 ft

West Chestnut Hill Road (south side only)	
Footbridge over Christina Creek	106 ft
Sidewalk over Silverbrook Tributary	59 ft
West Main St Electric Substation	129 ft
West Park Place and South College Island	46 ft
White Chapel Park	172 ft
Woodlawn Ave Triangle Island	71 ft
Woods at Louviers – Basin #2 (Winterthur Lane)	38 ft
Basin #3 (Longwood Lane)	31 ft
Yorkshire Woods II Basin	168 ft
TOTALS	55,609 ft (10.53 miles)

9/2009

NEWARK PARKS AND RECREATION DEPARTMENT
PUBLICLY OWNED AND MANAGED PARKS AND OPEN SPACES

<u>Property</u>	<u>Classification</u>	<u>Acreage</u>	<u>Est. Forested Acre(s)</u>
1. Alley, Douglas D.	Park (Active)	.9	.4
2. Apple Road & Barksdale Road	Open Space	.6	
3. Barksdale Estates	Open Space	5.3	5
4. Briar & Bent	Open Space	.4	.4
5. Christina Creek Properties	Christina Valley Stream	135.84	134.44
- Nottingham Rd to Downes School – 23.5 acres - Downes School to Barksdale Road – 9.5 acres - Barksdale Rd to CSX Bridge – 24.69 acres - CSX Bridge to Elkton Road – 18.13 - Christina Parkway to Penn Central RR – 4.4 acres - Penn Central RR to Rittenhouse Park – 24.22 acres - Sande Brae Area – 17.4 acres - West Chestnut Hill Rd to Welch Tract Rd – 12 acres - Abbotsford Basin down to Creek – 2 acres			
6. Clark, Orville	White Clay Valley Stream	.8	.8
7. Coleman (includes Briar Creek)	Park (Passive)	8.57	8.27
8. Country Hills Pond	Open Space	2.3	
9. Courtney Street	Open Space	1.6	
10. Coverdale, William M.	Park (Passive)	16.8	14.8
11. Creek Bend	Open Space	6.1	5.5
12. Curtis Paper Mill	Future Park	7.0	4.6
13. Devon	Park (Active)	4.6	3.0
14. Dickey, Edna C.	Park (Active)	8.2	

<u>Property</u>	<u>Classification</u>	<u>Acreage</u>	<u>Est. Forested Acre(s)</u>
15. Elkton Road & Parkway Open Space		9.6	6.0
16. Elan	Park (Active)	6.7	5.9
17. Fairfield	Park (Active)	7.0	
18. Fairfield Crest	Park (Active)	3.7	.7
19. Folk Memorial	Park (Active/ Passive)	34.6	28.5
20. Handloff, Norma B.	Park (Active)	15.8	.25
21. Hidden Valley	Park (Active/ Passive)	6.5	2.0
22. Hill, LeRoy C., Jr.	Park (Active)	6.3	1.3
23. Iron Glen	Park (Passive)	12.4	7.0
24. James F Hall Trail	Greenway	7.62	3.0
- City Owned – 5.12 acres			
- Easements (UD and Amtrak) – 2.5 acres			
25. Karpinski	Park (Passive)	8.0	2.25
26. Kells	Park (Active)	5.2	
27. Kershaw	Park (Active)	3.8	2.0
28. Lewis	Park (Active)	4.2	1.5
29. Lumbrook	Park (Active)	5.9	2.25
30. McKees	Park (Active)	4.0	.75
31. Miller, Dorothy	Open Space	7.2	6.7
32. Newark Reservoir	Reservoir Site	113.0	4.0
Water Surface (32 acres)			
33. Old Paper Mill Road	Future Park	12.3	.7
34. Paper Mill Falls	White Clay Valley Stream	3.2	3.2

<u>Property</u>	<u>Classification</u>	<u>Acreage</u>	<u>Est. Forested Acre(s)</u>
35. Paper Mill Road & Old Paper Mill Road (N.E. Corner)	Open Space	.5	.5
36. Park Place (Next to Apts)	Open Space	1.4	.5
37. Park Place East	Open Space	1.2	.07
38. Phillips	Park (Active/ Passive)	13.7	5.5
39. Rahway	Park (Active)	.9	.3
40. Rahway (945)	Open Space	.2	.1
41. Rahway (968)	Open Space	.2	.2
42. Read, George	Park (Active)	2.8	
43. Redd, William M., Jr.	Park (Passive)	68.5	64.5
44. Ridgewood Glen	Open Space	12.4	10.75
45. Rittenhouse	Park (Active/ Passive)	45.9	43.0
46. South Well Field	Open Space	4.3	4.3
47. Stafford	Park (Active)	1.8	
48. Sue Lane	Open Space	.1	
49. Thomas, Olan R.	Park (Passive)	4.3	.4
50. White Chapel (Includes ½ NSC site)	Park (Active)	13.0	7.0
51. Wilson, George M.	Park/Center (Active)	4.8	
Total		652.03	382.13

Stormwater Basins (Bi-Monthly)

Woodsman Drive, Hunt at Louviers 3, Woods at Louviers 3, Yorkshire 1, Anna Way 2, Casho Mill Station 1, Abbotsford 1, Country Hills 1, Middle Run Meadow 1, Sande Brae Industrial site.

8/2009

NEWARK PARKS AND RECREATION DEPARTMENT
TRAILS IN NEWARK PARKS

<u>LOCATION</u>	<u>DISTANCE/LENGTH</u>
Alley Park	540' (.10 mile)
Christina Valley Stream (Persimmon Creek Swim Club to Nottingham Road)	21,537' (4.08 miles)
Coleman Park	1,300' (.25 mile)
Coverdale Park	3,700' (.70 mile)
Folk Park	2,182' (.41 mile)
JF Hall Trail	9,293' (1.76 mile)
Iron Glen Park	2,278' (.43 mile)
Karpinski Park	2,596' (.49 mile)
Kershaw Park	675' (.13 mile)
Phillips Park	1,828' (.35 mile)
Redd Park	13,027' (2.47 miles)
Reservoir Site	10,966 (2.08 miles)
Rittenhouse Park (West Chestnut Hill Road to Persimmon Creek Swim Club)	10,320' (1.95 miles)
TOTALS	80,242' (15.20 miles)

8/2008

**NEWARK PARKS AND RECREATION DEPARTMENT
GROUNDS AND LANDSCAPED AREAS
MAINTAINED BY HORTICULTURE DIVISION**

***State Owned City Maintained**

- * Anna Way
32,831 sq ft (.83 acre)**

**Casho Mill R/W from Lafayette Street to Bent Lane
10,656 sq ft (.24 acre)**

**Chinese Alley (Main Street)
972 sq ft (.02 acre)**
- * Cleveland Avenue and Chapel Street
5,505 sq ft (.13 acre)**
- * Cleveland Avenue and New London Road R/W
756 sq ft (.02 acre)**
- * Corbit Street and New London Road
2,704 sq ft (.06 acre)**
- * Delaware Avenue "S" Curve
4,175 sq ft (.1 acre)**

**Downtown Parking Lots (5)
19,477 sq ft (.45 acre)**
- * East Park Place and South College Avenue
1,530 sq ft (.04 acre)**
- * Elkton Road and Delaware Avenue
1,882 sq ft (.04 acre)**
- * Elkton Road from 7-11 Store to Casho Mill Road Islands
0-252 sq ft; 1-1575 sq ft; 2-1575 sq ft; 3-4900 sq ft;
4-3122 sq ft; 5-1358 sq ft; 6-5093 sq ft; 7-5318 sq ft;
Upper Bins-13,605 sq ft; Lower Bins-3250 sq ft
TOTAL=40,048 sq ft (.92 acre)**

**Landscaped Areas at various parks
40,206 sq ft (.92 acres)**
- * Main Street and Elkton Road
5,953 sq ft (.14 acre)**

- * **Main Street Trees (Chapel Street to U of D property east of South College
784 sq ft (.02 acre)**
- * **McDonald's Circle
29,250 sq ft (.67 acre)**
- Municipal Center
79,666 sq ft (1.83 acre)**
- * **New London Road between Cleveland Ave and Ray Street - Shade Trees
4,272 sq ft (.1 acre)**
- * **Old Oak Road and Barksdale Road
14,216 (.33 acre)**
- * **Paper Mill Road and Old Paper Mill Road (S.E. Corner)
6,541 (.15 acre)**
- Reservoir
3,600 sq ft (.08 acre)**
- * **Route 896 and West Chestnut Hill Road
13,346 sq ft (.31 acre)**
- South Chapel – Hall Trail
1,255 sq ft (.02 acres)**
- * **South College Avenue and Holten Place north of bridge
945 sq ft (.02 acre)**
- * **South College Ave, island just south of bridge on right
5,103 (.12 acre)**
- * **South College Ave Median Trees between Rt 4 Parkway and West Chestnut Hill
Road
100 sq ft (.002 acre)**
- South College Ave, median just south of bridge
147 sq ft (.003 acre)**
- South College Under Bridge – Hall Trail
486 sq ft (.01 acres)**
- * **Sunset and Apple Roads
10,653 sq ft (.24 acre)**
- Train Station**

12,166 (.28 acre)

**Transfer Station
58,109 sq ft (1.33 acre)**

**Tyre Avenue and Delaware Circle
4,224 sq ft (.1 acre)**

**White Chapel Drive Entrance Median
591 (.01 acre)**

*** Woodlawn Avenue and Kirkwood Highway
2,350 (.05 acre)**

TOTAL: 414,499 sq ft (9.52 acres)

8/2008

Registrant Totals for Fall 2008-Summer 2009

Activity	Registrant/Participation	Resident	Non-Resident
Community Events	2,140	643	1,497
Trips	687	353	334
Preschool Activities	1,159	601	558
Youth/Teen Activities	2,975	1,407	1,568
Adult Activities	1,759	900	859
George Wilson Center Rentals	143	N/A	N/A
Grand Totals	8,863	3,904	4,816

Registrant Totals for Fall 2007-Summer 2008

Activity	Registrant/Participation	Resident	Non-Resident
Community Events	1,950	806	1,144
Trips	778	415	363
Preschool Activities	1,038	514	524
Youth/Teen Activities	2,618	1,318	1,300
Adult Activities	1,875	1,007	868
George Wilson Center Rentals	120	N/A	N/A
Grand Totals	8,379	4,060	4,199

Registrant Totals for Fall 2006-Summer 2007

Activity	Registrant/Participation	Resident	Non-Resident
Community Events	1,851	757	1,094
Trips	745	395	350
Preschool Activities	1,030	510	520
Youth/Teen Activities	2,657	1,389	1,268
Adult Activities	1,670	952	718
George Wilson Center Rentals	124	N/A	N/A
Grand Totals	8,077	4,003	3,950

CITY OF NEWARK, DELAWARE
Activities Measurements - Parks & Recreation

Performance Indicators:	2007 (Fall '06-Sum '07)	2008 (Fall '07-Sum '08)	2009 (Fall '08-Sum '09)
Revenue			
Community Events	\$42,046	\$67,876	\$81,694
Trips	\$32,981	\$40,427	\$33,182
Preschool Activities	\$62,052	\$61,161	\$62,413
Youth/Teen Activities	\$242,410	\$250,121	\$240,423
Adult Activities	\$80,608	\$72,463	\$76,586
Community Pools	\$420	\$563	\$690
George Wilson Center	\$31,110	\$36,726	\$42,391
Total	\$491,627	\$529,337	\$537,379
Program Cost			
Community Events	\$55,207	\$53,689	\$75,776
Trips	\$26,158	\$32,480	\$25,528
Preschool Activities	\$51,371	\$40,927	\$40,025
Youth/Teen Activities	\$177,657	\$186,279	\$169,628
Adult Activities	\$56,527	\$58,913	\$60,641
Community Pools	\$9,495	\$9,866	\$10,957
George Wilson Center	\$19,046	\$16,647	\$23,042
Total	\$395,461	\$398,801	\$405,597
Volunteer Hours			
Community Events	2,215	1,190	1,223
Trips	0	0	0
Preschool Activities	1,378	1,476	2,022
Youth/Teen Activities	3,549	3,840	3,493
Adult Activities	44	76	56
Community Pools	0	0	0
George Wilson Center	0	0	0
Total	7,186	6,582	6,794

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

STREET FUND

Public Works-Street Division

	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
REVENUE						
Municipal Street Aid	\$511,270	\$546,484	\$0	\$548,000	\$23,521	\$0
State Bond Bill - Streets	356,785	342,823	0	0	0	0
Total Revenue	\$868,055	\$889,307	\$0	\$548,000	\$23,521	\$0
OPERATING EXPENSES						
Personnel Services	\$855,618	\$878,373	\$952,179	\$1,050,940	\$977,266	\$1,089,743
Materials and Supplies	94,264	127,514	118,284	133,300	120,200	126,420
Contractual Services	32,456	24,789	45,070	76,900	67,000	69,160
Other Charges	148,573	129,348	103,441	84,040	83,440	87,520
Subtotal	\$1,130,911	\$1,160,024	\$1,218,974	\$1,345,180	\$1,247,906	\$1,372,843
Inter-Dept. Charges	568,979	616,279	634,849	794,240	578,276	812,393
State Bond Bill	356,785	336,000	0	0	0	0
Total Operating Expenses	\$2,056,675	\$2,112,303	\$1,853,823	\$2,139,420	\$1,826,182	\$2,185,236

**STREET DEPARTMENT
2010 ESTIMATED WAGE AND SALARY BUDGET**

POSITION	BUDGET ACCT	2009					2010				
		GRADE STEP	ANNUAL				GRADE STEP	ANNUAL			
			REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT	FT POS		REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT	FT POS
STREET SUPERVISOR	6020	17- I	64,523	2,329	66,852	1.0	17- I	62,673	2,364	65,037	1.0
HVY.EQUIP.MECH./OPER.	6230	10- 5	52,608	1,559	54,167	1.0	10- 5	52,608	1,645	54,253	1.0
MAINTENANCE IV	6230	8- 5	48,549	1,824	50,373	1.0	8- 5	48,549	1,902	50,451	1.0
MAINTENANCE IV	6230	8- 5	48,199	1,426	49,625	1.0	8- 5	48,199	1,506	49,705	1.0
MAINTENANCE IV	6230	8- 5	48,199	1,347	49,546	1.0	8- 5	48,199	1,426	49,625	1.0
MAINTENANCE IV	6230	8- 5	48,199	1,347	49,546	1.0	8- 5	48,199	1,426	49,625	1.0
MAINTENANCE IV	6230	8- 5	47,899	1,109	49,008	1.0	8- 5	48,199	1,189	49,388	1.0
EQUIPMENT OPERATOR	6230	3- 5	42,621	1,387	44,008	1.0	3- 5	42,621	1,457	44,078	1.0
EQUIPMENT OPERATOR	6230	3- 5	41,971	763	42,734	1.0	3- 5	41,971	832	42,803	1.0
EQUIPMENT OPERATOR	6230	3- 5	41,621	0	41,621	1.0	3- 5	41,971	694	42,665	1.0
EQUIPMENT OPERATOR	6230	3- 5	41,621	0	41,621	1.0	3- 5	41,621	0	41,621	1.0
EQUIPMENT OPERATOR	6230	3- 5	41,621	0	41,621	1.0	3- 5	41,621	0	41,621	1.0
FULL TIME SUBTOTALS			567,631	13,091	580,722	12.0		566,431	14,442	580,873	12.0
MAINTENANCE WORKER	6230	D	26,000		26,000	0.5	E	29,000		29,000	0.5
SEASONAL P/T (8)	6610		45,000		45,000			40,000		40,000	
OVERTIME	6620		55,000		55,000			50,000		50,000	
OTHER SUBTOTALS			126,000	0	126,000	0.5		119,000	0	119,000	0.5
STREET DEPARTMENT TOTALS			693,631	13,091	706,722	12.5		685,431	14,442	699,873	12.5

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

STREET FUND

Expenditures:

Public Works-Street Division

PERSONNEL SERVICES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
6020 Supervisory	\$58,019	\$59,696	\$64,446	\$64,520	\$57,850	\$62,673
6230 Maintenance Workers	449,793	464,550	494,633	503,110	477,380	532,758
6570 Flex Pay	172	137	0	0	0	0
6580 Service Award	9,258	10,224	12,004	13,090	13,090	14,442
6590 Sick Pay	906	1,234	1,559	1,600	2,296	2,500
6610 Seasonal	49,220	53,221	64,235	71,000	58,850	40,000
6620 Overtime	27,548	28,161	27,675	55,000	35,550	50,000
6920 Unemployment Comp. Ins.	2,375	2,591	3,169	4,750	4,900	5,550
6930 Social Security Taxes	46,732	45,931	49,808	50,930	44,860	53,730
6940 City Pension Plan	58,159	63,432	66,689	90,330	90,330	110,570
6950 Term Life Insurance	3,121	3,217	2,787	2,790	2,920	2,920
6960 Group Hospitalization Ins.	139,441	134,929	140,832	152,130	149,600	157,910
6961 Long-Term Disability Ins.	139	1,447	1,029	1,490	1,070	1,490
6962 Dental Insurance	10,735	9,603	9,053	11,670	10,040	12,410
6963 Flexible Spending Account	0	0	0	0	0	0
6965 Post-Employment Benefits	0	0	14,260	28,530	28,530	42,790
6970 Workmens Compensation Ins.	0	0	0	0	0	0
TOTAL PERSONNEL SERVICES	\$855,618	\$878,373	\$952,179	\$1,050,940	\$977,266	\$1,089,743

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

STREET FUND

Expenditures:

Public Works-Street Division

	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
MATERIALS AND SUPPLIES						
7110 Safety Shoes & Supplies	\$1,856	\$1,855	\$2,859	\$3,440	\$3,000	\$3,220
7130 Tools, Field Sup., & Small Eq.	4,356	2,540	5,266	4,600	4,000	4,060
7140 Uniforms	2,308	2,981	3,013	3,010	3,000	2,850
7340 Street Sign Maintenance	9,903	13,885	24,011	23,070	18,000	21,870
7380 Street Maintenance	22,736	23,252	36,130	24,320	24,000	24,320
7400 Storm Sewer Maintenance	13,158	10,586	8,504	14,490	13,000	10,290
7450 Salt, Sand, & Snow Removal	20,830	57,974	17,879	40,450	40,000	39,990
7470 Curb & Gutter Maintenance	18,369	13,776	19,549	18,520	14,000	18,520
7540 Inventory Adjustment	(259)	(575)	(473)	0	0	0
7550 Miscellaneous Supplies	1,007	1,240	1,546	1,400	1,200	1,300
TOTAL MATERIALS & SUPPLIES	\$94,264	\$127,514	\$118,284	\$133,300	\$120,200	\$126,420

	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
CONTRACTUAL SERVICES						
8020 Advertising	\$0	\$0	\$0	\$0	\$0	\$0
8030 Casualty Insurance	17,749	13,403	23,618	31,770	29,000	26,660
8050 Telephone	900	660	448	900	500	600
8130 Building & Equipment Rental (1)	0	0	8,250	19,000	12,000	18,000
8311 Vehicle Accidents	0	0	0	0	0	0
8380 Street Maintenance	0	0	0	10,000	10,000	9,500
8420 Tree Removal	9,211	6,016	8,587	10,000	10,000	9,000
8480 Communication Equip. Maint.	816	699	0	1,030	500	1,000
8550 Misc. Contracted Services	3,780	4,011	4,167	4,200	5,000	4,400
TOTAL CONTRACTUAL SERVICES	\$32,456	\$24,789	\$45,070	\$76,900	\$67,000	\$69,160

(1) Includes rental of tub grinder for brush processing.

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

STREET FUND

Expenditures:

Public Works-Street Division

OTHER CHARGES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
9020 Mileage & Small Bus. Exp.	\$321	\$280	\$248	\$300	\$200	\$300
9060 Depreciation Expense	147,656	129,068	102,419	82,740	82,740	86,320
9070 Training	596	0	774	1,000	500	900
TOTAL OTHER CHARGES	\$148,573	\$129,348	\$103,441	\$84,040	\$83,440	\$87,520

INTER-DEPT. CHARGES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
Street Lights and Traffic Signals	\$386,580	\$402,878	\$431,784	\$572,610	\$365,007	\$616,720
Vehicles & Equipment	109,581	125,779	130,506	148,480	144,876	135,210
Billings & Accounting	22,343	23,851	26,358	28,970	29,642	22,750
Printing and Reproduction	245	271	242	320	260	250
Warehousing	10,110	10,671	11,409	11,660	10,547	8,763
Other Indirect Charges	40,120	52,829	34,550	32,200	27,944	28,700
TOTAL INTER-DEPT. CHARGES	\$568,979	\$616,279	\$634,849	\$794,240	\$578,276	\$812,393

STATE BOND BILL-STREETS	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
8380 Street Maintenance	\$356,785	\$336,000	\$0	\$0	\$0	\$0
TOTAL STATE BOND BILL	\$356,785	\$336,000	\$0	\$0	\$0	\$0

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

COMMUNITY DEVELOPMENT FUND

Expenditures:

Community Development

COMMUNITY DEVELOPMENT	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
6030 Engineering/Technical	\$40,084	\$45,061	\$49,508	\$51,000	\$51,000	\$49,338
6570 Flex Pay	0	0	0	0	0	0
6610 Seasonal	5,755	6,642	6,811	6,200	6,811	0
6620 Overtime	0	0	0	0	0	0
6930 Social Security Taxes	3,507	3,955	4,279	4,950	4,950	3,770
6950 Term Life Insurance	323	347	301	360	360	330
6960 Group Hospitalization Ins.	6,582	10,119	10,106	11,860	11,860	12,310
6961 Long-Term Disability Ins.	139	139	96	160	160	160
6962 Dental Insurance	382	340	340	410	410	440
7550 Miscellaneous Supplies	1,227	592	131	1,990	1,990	0
8500 Parks Maintenance	30,182	0	0	3,000	1,000	0
8550 Misc. Contracted Services	339	5,000	0	500	0	0
8810 CDBG - Housing	468,216	170,130	244,468	138,000	157,329	162,913
8811 CDBG - Social Services	47,725	33,839	62,642	39,550	44,950	55,878
8812 CDBG - Economic Development	39,121	31,531	12,697	2,000	2,000	5,395
9020 Mileage & Business Expense	10	468	258	2,000	2,000	1,000
9040 Dues/Conferences Expenses	70	105	15	3,000	500	500
9621 Buildings and Structures	0	86,560	5,940	55,020	76,200	112,110
TOTAL COMMUNITY DEVELOPMENT	\$643,662	\$394,828	\$397,592	\$320,000	\$361,520	\$404,144

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

COMMUNITY DEVELOPMENT FUND

Community Development

<u>ESTIMATED ACTIVITY ALLOCATION (34TH PROGRAM YEAR)</u>	<u>34TH YEAR</u>
Façade Improvement Program	\$ 5,395
Home Improvement Program	54,963
Home Buyer Incentive Program	20,000
George Read Basketball Court/Parking Rehab	16,200
Chimes of Delaware Medical Expenses	4,300
Newark Day Nursery Daycare	36,000
Newark Energy Watch Program	15,030
Senior Home Repair Program	33,500
Dickey and Devon Playground Equip	7,910
Parks & Recreation Fee Assistance	2,766
Youth Beautification Corps	8,162
Program Administration	38,403
Rehab Services	26,365
Newark Day Nursery Capital Improv	28,000
NHA - Independence Circle Rehab	32,500
Homeward Bound	4,650
Public Works ADA Ramps	60,000
NMSS Homeable	10,000
TOTAL	<u><u>\$404,144</u></u>

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

LAW ENFORCEMENT FUND

Expenditures:

Law Enforcement Grants

LAW ENFORCEMENT GRANTS	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
6030 Engineering/Technical	\$0	\$0	\$0	\$0	\$0	\$0
6600 Part-Time	16,586	20,381	24,019	24,500	24,500	27,855
6620 Overtime	101,255	135,480	106,513	79,760	65,222	144,711
6930 Social Security Taxes	8,886	11,874	9,933	4,420	6,864	13,200
7040 Ammunition	0	0	0	0	0	0
7130 Small Equipment	15,755	15,405	56,291	10,180	25,805	76,813
7135 Forensic/Photography Supplies	0	0	0	0	0	0
7140 Uniforms	2,410	1,850	12,011	2,000	3,877	0
7150 Office Supplies	760	510	811	1,100	0	360
7160 Books, Periodicals, Etc.	0	0	0	0	0	0
7550 Miscellaneous Supplies	9,616	8,632	13,668	1,000	2,628	425
8020 Advertising	352	100	213	300	292	700
8050 Telephone Expense	399	203	0	400	0	200
8130 Building & Equipment Rental	0	0	0	0	0	0
8250 Building & Grounds Maintenance	0	0	0	0	0	0
8300 Machinery & Equip Contract Maint	1,517	248	2,199	0	0	0
8480 Communication Equip. Maint.	4,664	5,208	12,057	0	8,899	0
8550 Misc. Contracted Services	3,484	609	1,116	0	18,283	420
9020 Mileage & Business Expenses	1,369	1,267	1,394	1,400	0	0
9040 Dues/Conferences Expenses	1,887	2,377	1,866	1,800	433	990
9070 Training	2,506	6,175	3,261	1,300	1,300	1,500
9620 Land and Land Improvement	4,415	0	0	0	0	0
9621 Buildings & Structures	0	0	0	0	25,764	0
9622 Machinery & Equipment	74,302	152,838	16,658	4,000	11,887	200,000
9623 Autos & Trucks	80,580	3,927	0	0	0	0
TOTAL LAW ENFORCEMENT GRANTS	\$330,743	\$367,084	\$262,010	\$132,160	\$195,754	\$467,174

Federally Forfeited Property

FED. FORFEITED PROPERTY	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
7130 Tools, Fld.Sup., Small Equipment	\$0	\$3,443	\$0	\$15,000	\$0	\$20,000
7140 Uniforms	0	6,698	0	0	0	0
7550 Miscellaneous Supplies	0	0	0	0	0	0
8130 Building & Equipment Rental	9,000	7,500	12,000	15,000	20,250	18,000
8480 Communication Equipment Maint	0	0	6,500	0	0	0
8050 Telephone	0	0	0	0	0	0
8130 Building & Equipment Rental	0	0	0	0	0	0
8550 Miscellaneous Contracted Svc	950	5,050	3,932	0	618	0
9070 Training	1,484	9,725	1,658	3,000	1,658	0
9623 Autos & Trucks	0	2,723	0	0	0	0
TOTAL FED FORFEITED PROPERTY	\$11,434	\$35,139	\$24,090	\$33,000	\$22,526	\$38,000

LAW ENFORCEMENT FUND[illegible]

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

DEBT SERVICE FUND

DEBT SERVICE	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
Cash Balance - January 1st	\$46,619	\$46,617	\$46,617	\$46,619	\$46,619	\$46,619
Receipts						
Transfer from General Fund	\$638,096	\$619,003	\$595,044	\$551,263	\$551,263	\$374,718
Interest on Investments	0	0	0	0	0	0
Total Receipts	\$638,096	\$619,003	\$595,044	\$551,263	\$551,263	\$374,718
Disbursements						
Bond Issuance Costs	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Expenses	0	0	0	0	0	0
Interest on Issue No. 8	0	0	0	0	0	0
Interest on Issue No. 8A (GOB 2004)	34,603	25,108	16,207	7,833	7,833	1,928
Interest on Issue No. 9 (GOB 2000)	108,495	103,895	98,835	93,430	93,430	87,790
Redemption of Bonds						
Issue No. 8, 8A & 9	495,000	490,000	480,000	450,000	450,000	285,000
Total Disbursements	\$638,098	\$619,003	\$595,042	\$551,263	\$551,263	\$374,718
Cash Balance - End of Period	\$46,617	\$46,617	\$46,619	\$46,619	\$46,619	\$46,619
Bonds Outstanding - December 31st						
Issue No. 8A - Various	\$1,235,000	\$855,000	\$490,000	\$160,000	\$160,000	\$0
Issue No. 9 - Various	2,140,000	2,030,000	1,915,000	1,795,000	1,795,000	1,670,000
TOTAL	\$3,375,000	\$2,885,000	\$2,405,000	\$1,955,000	\$1,955,000	\$1,670,000

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

CAPITAL PROJECTS FUND

CAPITAL IMPROVEMENTS	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
9580 Consulting Fees	\$0	\$67,660	\$115,241	\$0	\$0	\$10,000
9620 Land & Land Improvement	171,919	36,350	438,421	121,375	66,875	84,000
9621 Buildings & Structures	0	18,529	104,740	20,000	20,000	0
9622 Machinery & Equipment	383,228	124,872	62,306	663,000	370,912	266,000
9623 Autos & Trucks	129,455	47,398	83,541	123,800	98,000	0
9624 Furniture & Fixtures	24,227	0	0	0	0	0
9710 CIP - Landfill Maintenance	3,835	0	0	0	0	0
9720 CIP - Storm Sewers Material	10,240	31,318	10,500	30,000	0	30,000
9730 CIP - Stations Material	21,770	11,950	0	10,000	10,000	0
9760 CIP - Streets Material	190,609	26,137	0	550,000	10,000	128,000
9770 CIP - Street Lights Material	0	2,528	0	10,000	10,000	0
9780 CIP - Street Signs Material	13,598	4,888	0	0	0	0
9820 CIP - Storm Sewers Labor	0	16,200	0	0	0	0
9870 CIP - Street Lights Labor	4,537	7,962	23,517	5,000	30,000	0
9880 CIP - Street Signs Labor	0	0	0	0	0	0
9960 CIP - Streets Contractual	0	240,889	932,165	0	324,666	990,000
TOTAL CAPITAL IMPROVEMENTS	\$953,418	\$636,681	\$1,770,431	\$1,533,175	\$940,453	\$1,508,000

EQUIPMENT REPLACEMENT	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
9622 Machinery & Equipment	\$74,194	\$127,824	\$59,576	\$21,400	\$0	\$0
9623 Autos & Trucks	490,794	0	454,377	349,500	250,926	599,800
TOTAL EQUIPMENT REPLACEMENT	\$564,988	\$127,824	\$513,953	\$370,900	\$250,926	\$599,800

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

CAPITAL PROJECTS FUND

CAPITAL PROJECT NUMBER	DESCRIPTION	GRANTS	CAPITAL RESERVES	OTHER SOURCES	CURRENT RESOURCES	EQUIPMENT REPLACEMENT
PUBLIC WORKS DEPARTMENT						
R0101	Automated Refuse Collection Program	\$0	\$10,000	\$0	\$6,000	\$0
R9401	Transfer Station Closure Costs	0	0	0	10,000	0
H1001	Elkton Road Brickwork	0	0	0	68,000	0
H1002	Annual Street Program	808,000	(548,000)	0	990,000	0
H0901	Street Lighting	15,000	0	0	0	0
H0902	Purchase New 3/4 Ton Pickup	0	25,800	0	0	0
H0903	ADA Handicap Ramp Transition Plan	60,000	0	0	60,000	0
HEQSF	Equipment Replacement Program	0	0	0	0	377,800
T1001	Street Survey Software	0	0	0	70,000	0
T0101	NPDES Phase II Stormwater Quality	0	30,000	0	30,000	0
TOTAL		\$883,000	(\$482,200)	\$0	\$1,234,000	\$377,800
POLICE DEPARTMENT						
C0903	Motorola 800 MHZ Portable Radios	\$0	\$100,000	\$0	\$100,000	\$0
CEQSF	Equipment Replacement Program	0	0	0	0	222,000
TOTAL		\$0	\$100,000	\$0	\$100,000	\$222,000
PARKS & RECREATION DEPARTMENT						
K1001	Curtis Mill/Old Paper Mill Road Park	\$0	\$40,500	\$0	\$20,000	\$0
K1002	Folk Park Parking Lot Expansion	0	0	0	41,500	0
K0902	Play Equipment Purchase-Handloff/Dickey	0	5,375	0	0	0
K0906	Major Maint-Basketball Court-Elan Park	0	0	0	22,500	0
TOTAL		\$0	\$45,875	\$0	\$84,000	\$0
OTHER DEPARTMENTS						
F1002	Parcel Based System Upgrade	\$0	\$0	\$0	\$90,000	\$0
TOTAL		\$0	\$0	\$0	\$90,000	\$0
TOTAL CAPITAL PROJECTS FUND		\$883,000	(\$336,325)	\$0	\$1,508,000	\$599,800

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

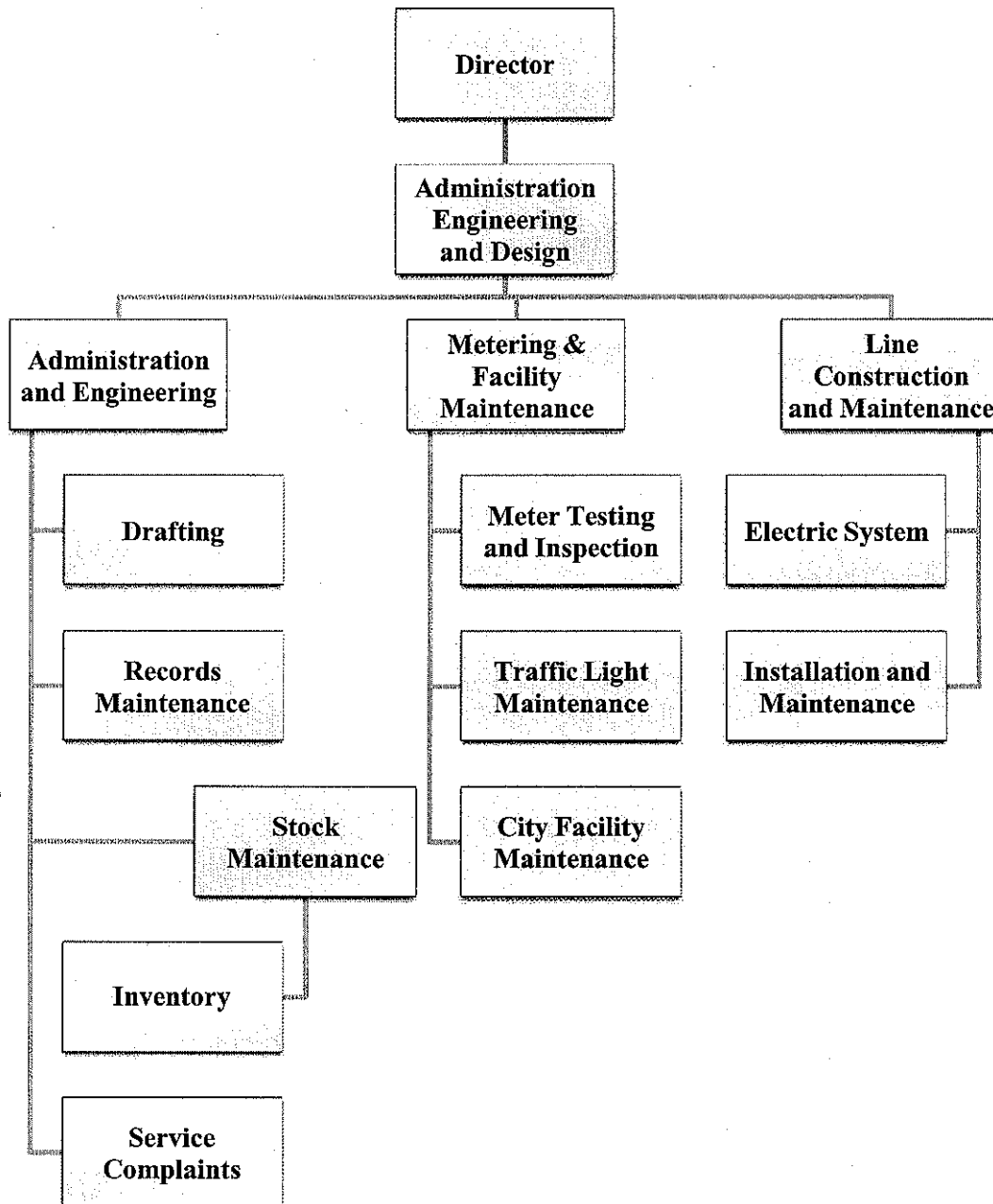
ELECTRIC FUND

Electric Department

	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
REVENUES						
Sale of Electricity	\$47,409,743	\$49,290,920	\$53,049,348	\$57,380,000	\$55,740,060	\$57,963,700
No. of K.W.H.'s (Thousands)	389,164	401,090	399,671	409,678	404,423	402,526
Inter-Dept. Sales	858,606	889,500	948,600	855,000	855,000	950,000
Penalties	96,704	108,738	109,545	113,100	101,300	105,400
Service Fees	23,822	71,406	150,382	102,500	81,816	106,600
Total	\$48,388,875	\$50,360,564	\$54,257,875	\$58,450,600	\$56,778,176	\$59,125,700
Less: Elec. Purchased	36,967,174	37,087,240	39,917,358	41,407,940	40,165,789	41,580,426
No. of K.W.H.'s (Thousands)	425,069	437,712	434,097	440,510	429,623	442,345
Gross Operating Revenue	\$11,421,701	\$13,273,324	\$14,340,517	\$17,042,660	\$16,612,387	\$17,545,274
OPERATING EXPENSES						
Personnel Services	\$1,755,655	\$1,717,908	\$1,867,181	\$2,188,840	2,042,833	\$2,358,873
Materials and Supplies	151,935	132,924	152,427	177,670	177,670	168,770
Contractual Services	340,951	301,312	420,419	404,610	464,740	528,215
Other Charges	268,055	238,187	218,526	218,520	209,006	181,320
Subtotal	\$2,516,596	\$2,390,331	\$2,658,553	\$2,989,640	\$2,894,249	\$3,237,178
Inter-Dept. Charges	669,076	690,588	789,020	683,750	867,082	621,026
Total Operating Expenses	\$3,185,672	\$3,080,919	\$3,447,573	\$3,673,390	\$3,761,331	\$3,858,204
Net Operating Margin	\$8,236,029	\$10,192,405	\$10,892,944	\$13,369,270	\$12,851,056	\$13,687,070

CITY OF NEWARK, DELAWARE

ELECTRIC DEPARTMENT



**ELECTRIC DEPARTMENT
2010 ESTIMATED WAGE AND SALARY BUDGET**

POSITION	BUDGET ACCT	2009					2010				
		GRADE STEP	ANNUAL			FT POS	GRADE STEP	ANNUAL			FT POS
			REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT			REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT	
ELECTRIC DIRECTOR	6020	31- I	111,000	4,217	115,217	1.0	31- I	107,796	4,272	112,068	1.0
ASST. ELECTRIC DIR.	6020	26- I	90,411	0	90,411	1.0	26- I	88,128	1,463	89,591	1.0
ELECT. LINE SUPVR.	6200	21- I	75,311	4,583	79,894	1.0	21- I	73,147	4,569	77,716	1.0
ENGINEERING TECHNICIAN	6030	14- E	50,428	0	50,428	1.0	14- F	50,917	0	50,917	1.0
SECRETARY I	6080	10- G	47,623	2,253	49,876	1.0	10- G	46,265	2,263	48,528	1.0
SENIOR LINEMAN	6200	19- 5	70,035	2,761	72,796	1.0	19- 5	70,035	2,876	72,911	1.0
ELECTRIC MTR. TECH.	6030	17- 5	67,290	3,425	70,715	1.0	17- 5	67,290	3,535	70,825	1.0
ELECTRICIAN	6030	17- 5	67,290	3,867	71,157	1.0	17- 5	67,290	3,977	71,267	1.0
ELECTRICIAN	6030	17- 5	66,290	0	66,290	1.0	17- 5	66,290	0	66,290	1.0
LINEMAN 1ST CLASS	6200	17- 5	67,290	2,541	69,831	1.0	17- 5	67,290	2,652	69,942	1.0
LINEMAN 1ST CLASS	6200	17- 5	67,290	2,541	69,831	1.0	17- 5	67,290	2,652	69,942	1.0
LINEMAN 1ST CLASS	6200	17- 5	67,290	2,210	69,500	1.0	17- 5	67,290	2,320	69,610	1.0
LINEMAN 1ST CLASS	6200	17- 5	66,640	1,326	67,966	1.0	17- 5	66,640	1,436	68,076	1.0
LINEMAN 1ST CLASS	6200	17- 5	66,290	0	66,290	1.0	17- 5	66,290	0	66,290	1.0
LINEMAN 1ST CLASS	6200	17- 5	66,290	0	66,290	1.0	17- 5	66,290	0	66,290	1.0
LINEMAN 2ND CLASS	6200	14- 5	57,387	0	57,387	1.0	14- 5	57,387	0	57,387	1.0
LINEMAN 2ND CLASS	6200	14- 5	57,387	0	57,387	1.0	14- 5	57,387	0	57,387	1.0
JUNIOR LINEMAN	6200	10- 5	51,958	0	51,958	1.0	10- 5	51,958	0	51,958	1.0
JUNIOR LINEMAN	6200	10- 1	46,966	0	46,966	1.0	10- 3	48,485	0	48,485	1.0
JUNIOR LINEMAN	6200	10- 3	48,485	0	48,485	1.0	10- 5	51,958	0	51,958	1.0
JUNIOR LINEMAN	6200	10- 2	46,966	0	46,966	1.0	10- 4	50,190	0	50,190	1.0
STOREKEEPER	6080						10- G	47,265	2,699	49,964	1.0
FULL TIME SUBTOTALS			1,355,917	29,724	1,385,641	21.0		1,402,878	34,715	1,437,593	22.0
P/T SEASONAL (I)	6610		3,790		3,790					0	
STANDBY PAY	6619		22,880		22,880			22,880		22,880	
OVERTIME	6620		81,880		81,880			81,880		81,880	
OTHER SUBTOTALS			108,550	0	108,550	0.0		104,760	0	104,760	0.0
ELECTRIC DEPARTMENT TOTALS			1,464,467	29,724	1,494,191	21.0		1,507,638	34,715	1,542,353	22.0

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

ELECTRIC FUND

Expenditures:

Electric Department

PERSONNEL SERVICES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
6020 Supervisory	\$253,505	\$256,452	\$276,762	\$276,720	\$248,050	\$195,924
6030 Engineering/Technical	216,957	227,098	243,518	251,300	233,030	251,787
6080 Clerical	42,977	44,212	47,576	47,620	42,710	93,530
6200 Line Maintenance	583,542	556,528	596,618	780,280	662,520	861,637
6570 Flex Pay	856	821	0	0	0	0
6580 Service Award	25,852	25,580	27,726	29,720	29,720	34,715
6590 Sick Pay	8,524	10,021	11,826	12,000	12,271	13,000
6610 Seasonal	2,393	0	0	3,790	3,790	0
6619 Standby Pay	18,251	19,348	22,844	22,880	27,880	22,880
6620 Overtime	98,547	86,813	79,568	81,880	100,132	81,880
6920 Unemployment Comp. Ins.	3,156	3,907	4,569	6,000	6,800	7,350
6930 Social Security Taxes	101,658	92,749	97,813	107,550	100,900	118,740
6940 City Pension Plan	135,858	148,173	155,769	210,990	210,990	274,070
6950 Term Life Insurance	6,733	6,828	6,308	6,290	6,720	6,720
6960 Group Hospitalization Ins.	235,386	217,422	245,049	259,310	270,200	269,160
6961 Long-Term Disability Ins.	661	2,676	1,903	2,760	1,970	2,760
6962 Dental Insurance	20,799	19,280	16,012	23,110	18,410	24,580
6963 Flexible Spending Account	0	0	0	0	100	200
6965 Post-Employment Benefits	0	0	33,320	66,640	66,640	99,940
6970 Workmens Compensation Ins.	0	0	0	0	0	0
TOTAL PERSONNEL SERVICES	\$1,755,655	\$1,717,908	\$1,867,181	\$2,188,840	\$2,042,833	\$2,358,873

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

ELECTRIC FUND

Expenditures:

Electric Department

MATERIALS AND SUPPLIES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
7110 Safety Shoes and Supplies	\$3,110	\$2,674	\$3,890	\$3,380	\$3,380	\$3,380
7130 Tools, Field Sup., & Small Eq.	22,339	17,839	18,828	19,350	19,350	18,350
7140 Uniforms	4,289	4,331	6,284	6,000	6,000	6,000
7150 Office Supplies	2,271	1,921	1,438	3,250	3,250	3,050
7160 Books, Periodicals, Etc	0	509	314	720	720	680
7260 Line Maintenance	88,457	86,270	100,484	88,600	88,600	84,150
7270 Station Maintenance	22,030	16,763	19,293	22,350	22,350	21,200
7300 Machinery & Equip. Maintenance	21	37	0	850	850	500
7330 Meter Testing & Repairs	532	230	1,599	2,500	2,500	2,370
7350 Traffic Signal Maintenance	71	740	692	1,000	1,000	950
7370 Street Light Maintenance	12,077	17,792	17,149	17,500	17,500	16,600
7430 House Service Maintenance	2,257	8,883	12,530	10,200	10,200	9,690
7480 Communication Equip. Maint.	0	268	0	540	540	500
7540 Inventory Adjustment	(6,614)	(26,312)	(31,204)	0	0	0
7550 Miscellaneous Supplies	1,095	979	1,130	1,430	1,430	1,350
TOTAL MATERIALS & SUPPLIES	\$151,935	\$132,924	\$152,427	\$177,670	\$177,670	\$168,770

CONTRACTUAL SERVICES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
8010 Freight	\$578	\$466	\$1,154	\$1,000	\$1,000	\$950
8020 Advertising	446	934	234	410	410	390
8030 Casualty Insurance	48,948	36,975	67,636	83,230	78,000	76,870
8040 Merchant Fees and Discounts	0	0	0	0	66,000	66,000
8050 Telephone	7,003	8,401	8,114	9,120	9,120	8,650
8120 Outside Engineering (1)	71,265	590	0	42,000	42,000	120,000
8130 Building & Equipment Rental	8,508	11,935	9,475	14,500	14,500	13,000
8190 Refuse Disposal	1,269	857	1,019	1,530	1,530	1,450
8230 Janitorial Service	0	0	0	0	0	0
8260 Line Maintenance	9,937	20,318	17,618	30,000	30,000	28,500
8270 Station Maintenance	21,588	17,326	22,096	35,000	35,000	33,250
8300 Machinery & Equip. Maintenance	7,496	5,183	5,013	7,500	7,500	7,120
8301 Computer System Maintenance	19,006	19,840	18,358	0	0	0
8311 Vehicle Accidents	0	0	0	0	0	0
8350 Traffic Signal Maintenance	0	0	0	2,100	2,100	1,995
8420 Tree Removal	141,895	172,254	167,453	175,000	175,000	167,000
8480 Communication Equip. Maint.	235	609	194	1,120	1,120	1,060
8550 Misc. Contracted Services	2,182	5,073	101,502	1,460	1,460	1,380
8570 Public Relations	595	551	553	640	0	600
TOTAL CONTRACTUAL SERVICES	\$340,951	\$301,312	\$420,419	\$404,610	\$464,740	\$528,215

(1) 2010 Budget includes a rate study (\$50,000), conservation advancement (\$45,000), and energy assistance (\$25,000).

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

ELECTRIC FUND

Expenditures:

Electric Department

OTHER CHARGES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
9010 Bad Debt Expense	\$91,318	\$98,630	\$106,329	\$91,540	\$83,526	\$61,500
9020 Mileage & Small Bus. Expense	70	83	52	150	150	140
9040 Dues & Conference Expense	841	332	2,614	3,130	3,130	2,970
9050 Interest Expense	33,783	10,099	14,035	15,000	13,500	15,000
9060 Depreciation Expense	139,718	125,238	90,706	103,480	103,480	96,750
9070 Training	2,325	3,805	4,790	5,220	5,220	4,960
TOTAL OTHER CHARGES	\$268,055	\$238,187	\$218,526	\$218,520	\$209,006	\$181,320

INTER-DEPT. CHARGES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
Street Lights & Traffic Signals	(\$386,580)	(\$402,878)	(\$431,784)	(\$572,610)	(\$365,007)	(\$616,720)
Vehicles and Equipment	92,700	111,042	131,177	131,120	99,082	135,960
Buildings and Grounds	15,613	15,876	17,851	19,860	18,456	19,898
Billings & Accounting	592,101	632,045	698,477	767,610	785,523	790,395
Printing and Reproduction	288	318	285	370	307	300
Warehousing	65,717	69,362	74,160	75,770	68,556	(21,907)
Electricity	(\$547,694)	(\$583,600)	(616,300)	(560,970)	(560,970)	(617,200)
Other Indirect Charges	(21,675)	(41,077)	(33,446)	(32,400)	(33,865)	(19,700)
TOTAL INTER-DEPT. CHARGES	(\$189,530)	(\$198,912)	(\$159,580)	(\$171,250)	\$12,082	(\$328,974)

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

ELECTRIC FUND

Electric Department

CAPITAL PROJECTS BUDGET	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
9580 Capital Project Consulting Fees	\$0	\$0	\$0	\$0	\$0	\$0
9621 Building & Structures	0	0	14,073	0	15,000	0
9622 Machinery & Equipment	2,800	8,582	0	50,000	50,000	75,500
9623 Autos & Trucks	154,420	0	126,327	187,000	138,600	0
9730 CIP - Stations Material	397,614	582,610	2,454,132	0	1,250,000	80,000
9750 CIP - Utility Svc Material	5,666	12,269	19,498	0	2,500	0
9760 CIP - Lines Material	119,055	153,326	163,558	185,000	125,000	160,000
9830 CIP - Stations Labor	8,061	957	91,616	0	50,000	20,000
9850 CIP - Utility Svc Labor	0	0	0	0	0	0
9860 CIP - Lines Labor	60,720	66,139	45,387	155,000	50,000	110,000
TOTAL CAPITAL PROJECTS BUDGET	\$748,336	\$823,883	\$2,914,591	\$577,000	\$1,681,100	\$445,500
CAPITAL PROJECT NUMBER & DESCRIPTION	BOND ISSUES	CAPITAL RESERVES	OTHER SOURCES	CURRENT RESOURCES	EQUIPMENT REPLACEMENT	
E1001 New Lines & Services	\$0	\$0	\$0	\$150,000	\$0	
E1002 New Unit Substation and Lines	0	0	0	100,000	0	
E1003 Spare 15,000 Volt Circuit Breaker	0	0	0	50,000	0	
E1004 Police Station HVAC Controller	0	0	0	25,500	0	
E1007 Electric System Study and Upgrade	0	0	100,000	0	0	
E0906 Nottingham Green Distribution Upgrade	0	0	0	70,000	0	
E0703 New Bucket Truck	0	48,400	0	0	0	
E0503 SCADA & Automatic Switching	0	0	0	50,000	0	
E8510 Transformer Maintenance (B.F. #6)	147,800	0	0	0	0	
EEQSF Equipment Replacement Program	0	0	0	0	49,700	
TOTAL ELECTRIC FUND	\$147,800	\$48,400	\$100,000	\$445,500	\$49,700	

ELECTRIC DEPARTMENT

The Electric Department is responsible for the engineering, planning and design and direction of all electric departmental operations including staff supervision, purchasing, records management, operations planning, budget preparation and control, and capital improvement planning. Responsibilities include planning, designing and supervising the construction of the electrical distribution system which consists of power lines, substations, lighting systems and traffic signals. Plans review, drawings and engineering analysis for construction work is provided under this program. The Department also handles the meter relay and electrical maintenance program, including installing and maintaining electrical systems in city buildings, water wells, water and wastewater pumping stations, traffic lights and control systems, meters and other facilities. The Department's electrical line construction and maintenance program is responsible for maintaining 106 miles of electric lines, substation sites, substation units, circuit breakers, and transformers. In addition to maintaining the City's electric distribution system, new power lines, substations and underground electric utilities are constructed and installed to expand services to new customers. Additional responsibilities include maintaining and installing street lights and traffic signals, trimming trees along electric rights-of-way, and providing distribution and subtransmission switching and sectionalizing.

CITY OF NEWARK, DELAWARE
Activities Measurements --- Electric Department

	<u>2006</u>	<u>2007</u>	<u>2008</u>
Performance Indicators:			
MWH's Sold	389,164,191	401,090,439	399,671,255
MWH's Purchased	425,068,624	437,712,070	434,096,475
Peak Demand (Megawatts)	89,858	89,858	85,493
Users (KWH)			
Residential	91,267,630	93,500,629	90,622,086
Commercial	71,952,626	75,696,947	72,011,707
Industrial	225,943,935	231,892,863	237,037,462
Street & Highway Lighting	3,238,671	3,290,016	2,423,607
Municipal	5,705,151	6,274,683	6,103,387
Other (Includes line Losses)	26,960,611	27,056,932	25,898,226
Number of Meters In Service			
Residential	10,456	10,140	10,465
Commercial	1,370	1,371	1,370
Industrial	52	57	58
Maintenance			
Number of Street Lights	2,640	2,640	2,710
Number of Traffic & Pedestrian Signals	55	57	57
Number of Sub station Units	25	25	25
Miles of Distribution Lines	104	106	106

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

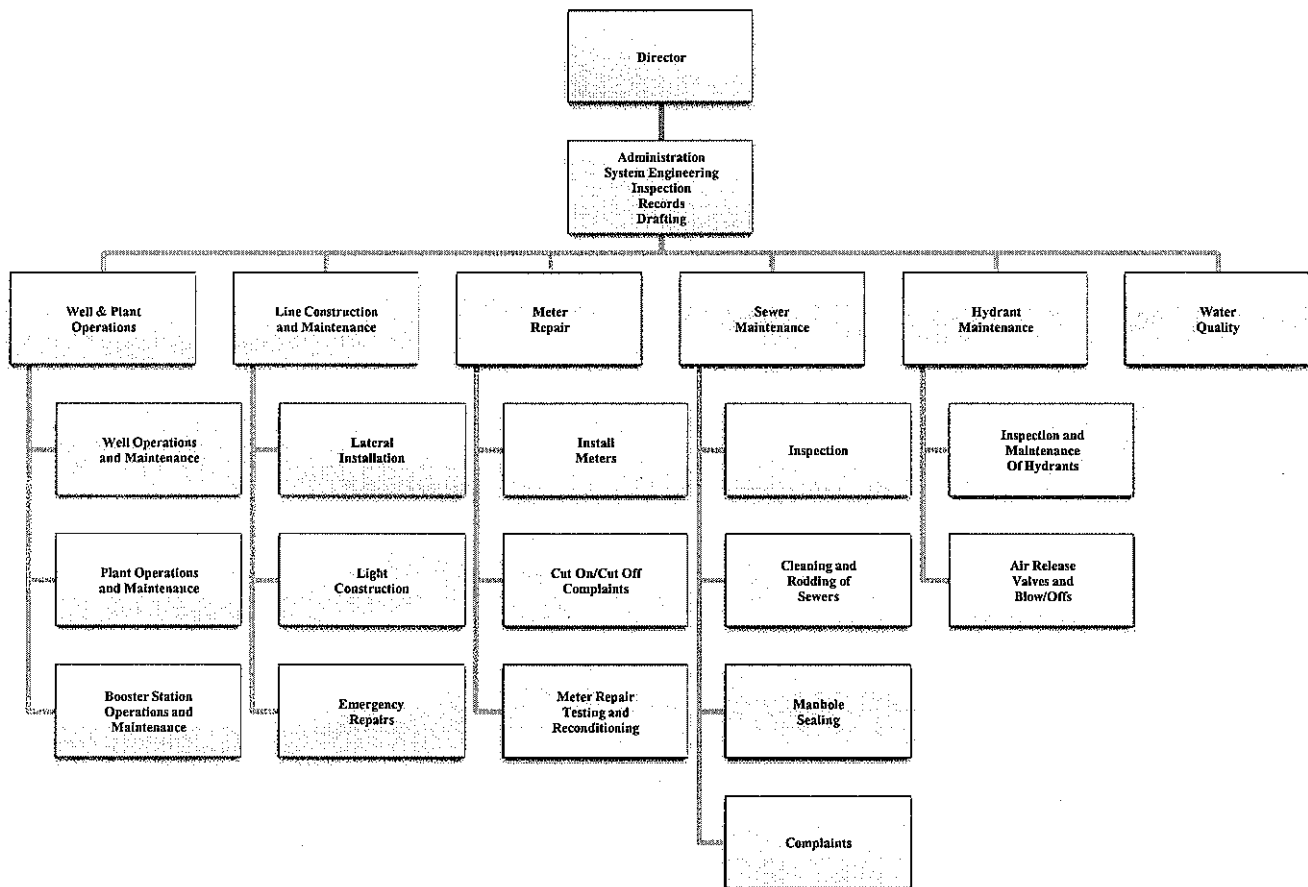
WATER FUND

Water Department

	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
REVENUES						
Sale of Water	\$4,456,698	\$4,688,882	\$4,245,940	\$5,475,700	\$5,724,636	\$6,394,200
No. of Gallons (Thousands)	1,105,380	1,152,011	1,104,554	1,180,000	988,844	1,059,059
Penalties & Service Fees	26,024	72,506	39,500	45,500	30,200	36,100
Total	\$4,482,722	\$4,761,388	\$4,285,440	\$5,521,200	\$5,754,836	\$6,430,300
Less: Water Purchased	608,316	210,038	9,519	20,000	46,377	20,000
No. of Gallons (Thousands)	318,355	111,429	2,890	9,000	18,023	9,000
Gross Operating Revenue	\$3,874,406	\$4,551,350	\$4,275,921	\$5,501,200	\$5,708,459	\$6,410,300
OPERATING EXPENSES						
Personnel Services	\$1,574,246	\$1,568,609	\$1,708,430	\$1,800,910	\$1,699,803	\$1,705,447
Materials & Supplies	253,093	247,565	275,466	311,600	239,193	301,000
Contractual Services	222,356	184,792	479,750	261,020	275,300	415,950
Other Charges	1,449,972	1,454,284	1,451,058	1,440,940	1,440,590	1,443,710
Subtotal	\$3,499,667	\$3,455,250	\$3,914,704	\$3,814,470	\$3,654,886	\$3,866,107
Inter-Dept. Charges	391,027	429,177	491,721	425,300	417,270	462,517
Total Operating Expenses	\$3,890,694	\$3,884,427	\$4,406,425	\$4,239,770	\$4,072,156	\$4,328,624
Net Operating Margin	(\$16,288)	\$666,923	(\$130,504)	\$1,261,430	\$1,636,303	\$2,081,676

CITY OF NEWARK, DELAWARE

WATER AND WASTE WATER



**WATER DEPARTMENT
2010 ESTIMATED WAGE AND SALARY BUDGET**

POSITION	BUDGET ACCT	2009					2010				
		GRADE STEP	ANNUAL				GRADE STEP	ANNUAL			
			REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT	FT POS		REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT	FT POS
WATER DIRECTOR	6020	31- I	110,000	0	110,000	1.0	31- I	106,796	0	106,796	1.0
WATER QUALITY ENG	6020	23- I	80,374	0	80,374	1.0	23- I	78,383	0	78,383	1.0
ASST. WATER DIRECTOR	6020	21- I	75,311	3,715	79,026	1.0	21- D	69,373	0	69,373	1.0
WATER SUPERVISOR	6200	17- I	64,523	3,388	67,911	1.0	17- I	62,673	3,392	66,065	1.0
WATER AND SEWER INSP	6210	14- G	55,193	1,545	56,738	1.0	14- G	53,604	1,589	55,193	1.0
SECRETARY I	6080	10- G	46,973	1,166	48,139	1.0	10- G	45,615	1,207	46,822	1.0
HEAVY EQ. OPER/MECH	6200	10- #	52,608	1,386	53,994	1.0	10- 5	52,608	1,472	54,080	1.0
SEN WATER PLANT OP	6220	10- #	52,958	3,031	55,989	1.0	10- 5	52,958	3,117	56,075	1.0
WATER MTR TECH	6200	10- #	52,958	1,819	54,777	1.0	10- 5	52,958	1,905	54,863	1.0
WATER PLANT OP	6220	8- #	48,549	2,615	51,164	1.0	8- 5	48,549	2,694	51,243	1.0
WATER PLANT OP	6220	8- #	48,199	1,347	49,546	1.0	8- 5	48,199	1,426	49,625	1.0
WATER PLANT OP	6220	8- #	47,549	0	47,549	1.0	8- 5	47,549	0	47,549	1.0
MAINTENANCE IV	6200	8- #	47,899	1,109	49,008	1.0	8- 5	48,199	1,189	49,388	1.0
MAINTENANCE IV	6200	8- #	47,549	0	47,549	1.0					
MAINTENANCE III	6200	6- #	44,696	813	45,509	1.0	6- 5	44,696	887	45,583	1.0
EQUIP OPERATOR	6200	3- #	41,621	0	41,621	1.0	3- 5	41,621	0	41,621	1.0
EQUIP OPERATOR	6200	3- #	41,621	0	41,621	1.0	3- 5	41,621	0	41,621	1.0
EQUIP OPERATOR	6200	3- #	39,416	0	39,416	1.0					
EQUIP OPERATOR	6200	3- #	39,416	0	39,416	1.0	3- 5	39,416	0	39,416	1.0
FULL TIME SUBTOTALS			1,037,413	21,934	1,059,347	19.0		934,818	18,879	953,697	17.0
SEASONAL P/T (1)	6610		0		0			0		0	
WORK STUDY (2)	6610		5,400		5,400			0		0	
OVERTIME	6620		124,500		124,500			124,500		124,500	
SHIFT DIFFERENTIAL	6621		500		500			500		500	
HOLIDAY PREMIUM	6622		9,000		9,000			9,000		9,000	
WEEKEND PREMIUM	6623		37,000		37,000			37,000		37,000	
OTHER SUBTOTALS			176,400	0	176,400	0.0		171,000	0	171,000	0.0
WATER DEPARTMENT TOTALS			1,213,813	21,934	1,235,747	19.0		1,105,818	18,879	1,124,697	17.0

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

WATER FUND

Expenditures:

Water Department

PERSONNEL SERVICES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
6020 Supervisory	\$232,494	\$240,167	\$263,711	\$265,690	\$243,200	\$254,552
6030 Engineering/Technical	48,534	49,696	51,852	52,960	50,220	0
6080 Clerical	41,925	43,208	46,699	46,970	42,110	45,615
6200 Line Maintenance	339,327	402,898	427,344	419,350	396,110	383,792
6210 Inspectors	40,534	47,054	55,117	55,190	49,150	53,604
6220 Plant Operators	173,206	182,580	193,881	197,260	187,420	197,255
6570 Flex Pay	553	1,987	0	0	0	0
6580 Service Award	16,867	19,208	21,638	21,930	21,930	18,879
6590 Sick Pay	7,096	7,460	6,077	6,500	5,766	6,500
6600 Part-Time	3,243	0	0	0	0	0
6610 Seasonal	16,354	0	0	5,400	0	0
6619 Standby Pay	0	0	0	0	0	0
6620 Overtime	229,941	143,285	175,050	171,000	160,000	124,500
6621 Shift Differential	0	0	0	0	0	500
6622 Holiday Premium	0	0	0	0	0	9,000
6623 Weekend Premium	0	0	0	0	0	37,000
6920 Unemployment Comp. Ins.	3,012	3,410	4,333	5,450	5,400	5,550
6930 Social Security Taxes	88,707	85,008	90,038	88,950	88,427	86,540
6940 City Pension Plan	105,399	114,949	120,843	163,680	163,680	180,070
6950 Term Life Insurance	5,384	5,604	5,136	5,040	5,150	4,590
6960 Group Hospitalization Ins.	204,664	203,991	206,123	222,280	214,060	205,730
6961 Long-Term Disability Ins.	815	2,396	1,722	2,460	1,700	2,190
6962 Dental Insurance	16,191	15,708	13,016	19,110	13,740	20,330
6963 Flexible Spending Account	0	0	0	0	50	100
6965 Post-Employment Benefits	0	0	25,850	51,690	51,690	69,150
6970 Workmens Compensation Ins.	0	0	0	0	0	0
TOTAL PERSONNEL SERVICES	\$1,574,246	\$1,568,609	\$1,708,430	\$1,800,910	\$1,699,803	\$1,705,447

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

WATER FUND

Expenditures:

Water Department

MATERIALS AND SUPPLIES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
7080 Pumping Station Operation	\$60,400	\$89,912	\$65,425	\$64,000	\$51,000	\$51,000
7090 Treatment Plant Operation	50,073	48,175	73,620	118,000	75,000	80,000
7110 Safety Shoes and Supplies	5,034	1,412	4,626	3,500	3,000	3,000
7130 Tools, Field Sup., & Small Eq.	8,773	3,939	3,338	10,000	5,000	7,500
7140 Uniforms	2,443	2,538	1,935	2,500	2,500	2,500
7150 Office Supplies	1,385	1,060	2,575	1,600	1,600	10,000
7260 Line Maintenance	48,679	37,483	65,222	40,000	40,000	51,000
7270 Station Maintenance	16,955	866	3,268	10,000	5,000	5,000
7275 Reservoir Maintenance	0	0	0	0	0	10,000
7280 Treatment Plant Maintenance	35,841	27,610	28,447	30,000	20,000	30,000
7300 Machinery & Equipment Maint.	487	25	0	1,000	500	1,000
7320 Well Maintenance	3,115	5,646	248	5,000	2,500	5,000
7330 Meter Testing and Repairs	17,580	23,376	33,209	25,000	30,000	45,000
7430 House Service Maintenance	53	300	0	0	593	0
7540 Inventory Adjustment	1,212	4,035	(7,703)	0	0	0
7550 Miscellaneous Supplies	1,063	1,188	1,256	1,000	2,500	0
TOTAL MATERIALS & SUPPLIES	\$253,093	\$247,565	\$275,466	\$311,600	\$239,193	\$301,000

CONTRACTUAL SERVICES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
8020 Advertising	\$568	\$5,822	\$6,175	\$6,500	\$4,500	\$6,500
8030 Casualty Insurance	56,063	43,158	103,830	94,070	90,000	88,750
8040 Merchant Fees and Discounts	0	0	0	0	6,000	6,000
8050 Telephone	5,575	5,312	5,301	5,200	5,200	5,200
8120 Outside Engineering	70,760	45,171	57,320	69,000	65,000	84,000
8130 Building & Equipment Rental	577	1,236	796	2,000	1,000	2,000
8260 Line Maintenance	55,775	28,590	116,123	40,000	35,000	100,000
8270 Station Maintenance	5,015	15,922	10,661	12,000	9,000	12,000
8275 Reservoir Maintenance	0	0	0	0	0	27,000
8280 Treatment Plant Maintenance	11,257	22,286	45,093	17,000	50,000	50,000
8300 Machinery & Equip. Maint.	253	490	37	1,000	500	500
8301 Computer System Maintenance	9,484	9,900	6,159	0	0	0
8310 Vehicle Maintenance	0	0	0	0	600	0
8320 Well Maintenance	863	2,240	6,661	10,000	4,000	30,000
8330 Meter Testing and Repairs	0	0	0	2,500	2,000	2,500
8480 Communication Equip. Maint.	539	324	667	1,000	500	1,000
8550 Misc. Contracted Services	5,627	4,341	120,927	750	2,000	500
TOTAL CONTRACTUAL SERVICES	\$222,356	\$184,792	\$479,750	\$261,020	\$275,300	\$415,950

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

WATER FUND

Expenditures:

Water Department

OTHER CHARGES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
9010 Bad Debt Expense	\$0	\$77	(\$77)	\$0	\$0	\$0
9020 Mileage & Small Bus. Expense	8	0	130	0	150	150
9040 Dues & Conference Expense	1,434	1,275	1,608	3,000	3,000	3,000
9051 Debt Service Principal	725,000	745,000	765,000	790,000	790,000	815,000
9052 Debt Service Interest	646,055	627,930	605,580	582,630	582,630	558,930
9060 Depreciation Expense	76,683	79,449	77,120	63,810	63,810	65,130
9070 Training	792	553	1,697	1,500	1,000	1,500
TOTAL OTHER CHARGES	\$1,449,972	\$1,454,284	\$1,451,058	\$1,440,940	\$1,440,590	\$1,443,710

INTER-DEPT. CHARGES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
Vehicle and Equipment	\$80,034	\$76,999	\$109,229	\$90,950	\$96,890	\$113,260
Buildings and Grounds	10,874	11,057	12,432	13,840	12,853	13,870
Billings & Accounting	111,719	119,254	131,788	144,830	148,212	102,273
Printing and Reproduction	315	350	314	410	337	330
Warehousing	15,166	16,007	17,115	17,490	15,821	13,144
Electricity	235,013	267,500	276,200	214,780	214,780	293,140
Other Indirect Charges	(62,094)	(61,990)	(55,357)	(57,000)	(71,623)	(73,500)
TOTAL INTER-DEPT. CHARGES	\$391,027	\$429,177	\$491,721	\$425,300	\$417,270	\$462,517

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

WATER FUND

Water Department

CAPITAL PROJECTS BUDGET	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
9562 Legal Fees	\$0	\$0	\$0	\$0	\$0	\$0
9580 Consulting Fees	3,675	0	0	0	30,000	0
9620 Land & Land Improvement	1,338,098	370,529	17,958	0	0	0
9621 Building & Structures	0	0	0	0	29,190	0
9622 Machinery & Equipment	120,264	1,178	93,692	20,000	35,000	210,000
9623 Autos & Trucks	11,372	20,545	0	0	25,267	0
9730 CIP - Station Material	0	38,488	0	55,000	50,000	35,000
9740 CIP - Water Treat. Plant Mat'l	3,500	56,563	632,323	28,000	30,000	0
9750 CIP - Utility Svc Material	79	0	415	0	1,000	0
9760 CIP - Lines Material	310,431	25,419	6,919	212,750	25,000	508,000
9840 CIP - Water Treat. Plant Labor	0	0	0	0	0	0
9850 CIP - Utility Svc Labor	0	0	0	0	0	0
9860 CIP - Lines Labor	0	0	2,278	162,500	0	2,250
9960 CIP - Lines Contractual	0	0	0	0	0	580,000
TOTAL CAPITAL PROJECTS BUDGET	\$1,787,419	\$512,722	\$753,585	\$478,250	\$225,457	\$1,335,250
CAPITAL PROJECT NUMBER & DESCRIPTION	GRANTS	CAPITAL RESERVES	CURRENT RESOURCES	EQUIPMENT REPLACEMENT		
W1001 Pressure Sustaining Station Rosevil	\$0	\$0	\$35,000	\$0		
W1002 Valve Exerciser	0	0	25,000	0		
W1003 Elkton Road Water Main Replacem.	700,000	0	500,000	0		
W0802 Purchase Vacuum Excavation Equi	0	0	60,000	0		
W0803 New Crossing - White Clay Creek	0	0	230,000	0		
W0808 Replace Northwest Booster Station	170,000	55,000	225,000	0		
W0503 Well Restoration	0	0	25,000	0		
W0402 Fire Hydrant Replacements	0	10,250	10,250	0		
W9302 Supervisory Control and Data Syste	0	0	125,000	0		
W9308 Water Main Renovation Program	0	200,000	100,000	0		
WEQSF Equipment Replacement Program	0	0	0	21,000		
TOTAL WATER FUND	\$870,000	\$265,250	\$1,335,250	\$21,000		

CITY OF NEWARK, DELAWARE
Activities Measurements --- Water and Waste Water Department

	<u>2006</u>	<u>2007</u>	<u>2008</u>
Performance Indicators:			
Miles of Distribution	170	170	170
Wells in Operation	11	11	11
 Meters in Service			
In Town	7,348	7,348	7,500
Out of Town	2,245	2,219	2,217
 Meter Appointments	332	251	400
Meters Added/Replaced	183	158	282
Hydrants Maintained	200	200	52
Gallons of Water Sold (1000's)	1,105,380	1,152,011	1,104,554
Gallons of Sewage collected (1000's)	1,148,817	1,020,098	967,267
Miles of Sewer Distribution Lines	97	97	97
 Water Sources			
City Wells	597,055	674,743	608,846
Treatment Plant	504,360	650,382	784,872
Purchased	318,355	111,429	2,890
Flushing/Lost Water	114,000	140,000	130,000
Unaccounted Water	177,393	144,543	174,156
Unmetered Ratio (%)	12.5%	10.1%	12.5%

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

SEWER FUND

Sewer Department

	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
REVENUES						
Sewer Service Charge	\$5,233,180	\$5,009,670	\$4,520,742	\$5,383,600	\$4,467,233	\$5,289,000
No. of Gallons (Thousands)	1,148,817	1,020,098	967,267	1,132,000	817,808	797,421
Penalties & Service Fees	33,001	12,542	13,157	23,700	13,271	13,200
Total	\$5,266,181	\$5,022,212	\$4,533,899	\$5,407,300	\$4,480,504	\$5,302,200
Less: County Sewer Charge	3,680,643	3,893,969	3,602,344	3,840,000	3,474,052	3,669,910
No. of Gallons (Thousands)	1,155,273	1,047,735	1,001,741	1,117,000	880,036	851,507
Gross Operating Revenue	\$1,585,538	\$1,128,243	\$931,555	\$1,567,300	\$1,006,452	\$1,632,290
OPERATING EXPENSES						
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$145,385
Materials & Supplies	20,216	14,419	21,989	20,770	14,550	19,750
Contractual Services	68,863	85,332	75,272	89,820	89,130	158,630
Other Charges	608	608	304	0	3,858	0
Subtotal	\$89,687	\$100,359	\$97,565	\$110,590	\$107,538	\$323,765
Inter-Dept. Charges	189,875	198,811	203,164	213,670	211,662	175,793
Total Operating Expenses	\$279,562	\$299,170	\$300,729	\$324,260	\$319,200	\$499,558
Net Operating Margin	\$1,305,976	\$829,073	\$630,826	\$1,243,040	\$687,252	\$1,132,732

**SEWER DEPARTMENT
2010 ESTIMATED WAGE AND SALARY BUDGET**

POSITION	BUDGET ACCT	2009				2010					
		GRADE STEP	ANNUAL				GRADE STEP	ANNUAL			
			REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT	FT POS		REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT	FT POS
MAINTENANCE IV	6200					8- 5	47,549	0	47,549	1.0	
EQUIP OPERATOR	6200					3- 5	39,416	0	39,416	1.0	
FULL TIME SUBTOTALS			0	0	0	0.0	86,965	0	86,965	2.0	
OTHER SUBTOTALS			0	0	0	0.0	0	0	0	0.0	
SEWER DEPARTMENT TOTALS			0	0	0	0.0	86,965	0	86,965	2.0	

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

SEWER FUND

Expenditures:

Sewer Department

PERSONNEL SERVICES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
6200 Line Maintenance	\$0	\$0	\$0	\$0	\$0	\$86,965
6580 Service Award	0	0	0	0	0	0
6590 Sick Pay	0	0	0	0	0	0
6600 Part-Time	0	0	0	0	0	0
6610 Seasonal	0	0	0	0	0	0
6619 Standby Pay	0	0	0	0	0	0
6620 Overtime	0	0	0	0	0	0
6621 Shift Differential	0	0	0	0	0	0
6622 Holiday Premium	0	0	0	0	0	0
6623 Weekend Premium	0	0	0	0	0	0
6920 Unemployment Comp. Ins.	0	0	0	0	0	650
6930 Social Security Taxes	0	0	0	0	0	6,660
6940 City Pension Plan	0	0	0	0	0	16,900
6950 Term Life Insurance	0	0	0	0	0	560
6960 Group Hospitalization Ins.	0	0	0	0	0	25,000
6961 Long-Term Disability Ins.	0	0	0	0	0	270
6962 Dental Insurance	0	0	0	0	0	0
6963 Flexible Spending Account	0	0	0	0	0	0
6965 Post-Employment Benefits	0	0	0	0	0	8,380
6970 Workmens Compensation Ins.	0	0	0	0	0	0
TOTAL PERSONNEL SERVICES	\$0	\$0	\$0	\$0	\$0	\$145,385

MATERIALS AND SUPPLIES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
7110 Safety Shoes and Supplies	\$0	\$70	\$0	\$310	\$300	\$500
7130 Tools, Field Sup., & Small Eq.	2,274	3,214	11,658	5,000	3,000	4,000
7140 Uniforms	297	318	502	460	250	250
7260 Line Maintenance	11,783	7,225	9,074	6,000	8,000	10,000
7270 Station Maintenance	6,202	3,573	721	9,000	3,000	5,000
7300 Machinery & Equipment Maint.	0	0	0	0	0	0
7540 Inventory Adjustment	(340)	19	(3)	0	0	0
7550 Miscellaneous Supplies	0	0	37	0	0	0
TOTAL MATERIALS & SUPPLIES	\$20,216	\$14,419	\$21,989	\$20,770	\$14,550	\$19,750

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

SEWER FUND

Expenditures:

Sewer Department

	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
CONTRACTUAL SERVICES						
8030 Casualty Insurance	\$638	\$1,484	\$4,943	\$4,950	\$1,500	\$0
8040 Merchant Fees and Discounts	0	0	0	0	6,000	6,000
8050 Telephone	900	605	563	1,130	1,130	1,130
8120 Outside Engineering	40,919	22,559	10,530	30,000	20,000	45,000
8130 Building & Equipment Rental	32	0	0	200	0	0
8260 Line Maintenance	5,383	32,418	34,834	40,000	55,000	86,000
8270 Station Maintenance	11,141	9,818	6,695	12,000	5,000	20,000
8301 Computer System Maintenance	9,484	9,900	9,159	0	0	0
8550 Misc. Contracted Services	366	8,548	8,548	1,540	500	500
TOTAL CONTRACTUAL SERVICES	\$68,863	\$85,332	\$75,272	\$89,820	\$89,130	\$158,630

	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
OTHER CHARGES						
9010 Bad Debt Expense	\$0	\$0	\$0	\$0	\$3,858	\$0
9060 Depreciation Expense	608	608	304	0	0	0
TOTAL OTHER CHARGES	\$608	\$608	\$304	\$0	\$3,858	\$0

	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
INTER-DEPT. CHARGES						
Buildings and Grounds	\$5,019	\$5,103	\$5,738	\$6,390	\$5,932	\$6,400
Billings & Accounting	78,202	83,478	92,252	101,380	103,748	73,663
Printing and Reproduction	158	175	157	200	168	160
Warehousing	10,110	10,671	11,409	11,660	10,547	0
Electricity	12,576	13,500	14,100	13,740	13,740	14,970
Other Indirect Charges	83,810	85,884	79,508	80,300	77,527	80,600
TOTAL INTER-DEPT. CHARGES	\$189,875	\$198,811	\$203,164	\$213,670	\$211,662	\$175,793

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

SEWER FUND

Sewer Department

CAPITAL PROJECTS BUDGET	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
9580 Consulting Fees	\$0	\$0	\$0	\$0	\$0	\$225,000
9620 Land & Land Improvement	4,420	40,567	0	1,200,000	900,000	0
9622 Machinery & Equipment	0	0	0	0	0	40,000
9760 CIP - Lines Material	4,680	1,632	0	35,000	35,000	35,000
9860 CIP - Lines Labor	0	5,485	0	5,000	5,000	5,000
9960 CIP - Lines & Streets Contractual	0	0	52,767	0	150,000	0
TOTAL CAPITAL PROJECTS BUDGET	\$9,100	\$47,684	\$52,767	\$1,240,000	\$1,090,000	\$305,000
CAPITAL PROJECT NUMBER & DESCRIPTION	GRANTS	CAPITAL RESERVES	OTHER SOURCES	CURRENT RESOURCES	EQUIPMENT REPLACEMENT	
S0902 Refine/Replace Sewer Line on Elktc	\$0	\$20,000	\$0	\$0	\$0	
S0903 Sewer Easement Jet	0	0	0	40,000	0	
S0904 Sanitary Sewer Study	0	0	0	225,000	0	
S0801 Repair Sewer Line Crossings-Christ	0	0	270,000	0	0	
S0802 Replace Pumps & Controls at Belle	0	0	0	40,000	0	
TOTAL SEWER FUND	\$0	\$20,000	\$270,000	\$305,000	\$0	

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

PARKING FUND

Planning Department-Parking Division

	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
REVENUE						
Parking Lot Revenues	<u>\$695,673</u>	<u>\$768,521</u>	<u>\$807,394</u>	<u>\$737,300</u>	<u>\$939,600</u>	<u>\$873,500</u>
OPERATING EXPENSES						
Personnel Services	\$327,965	\$350,283	\$412,773	\$398,320	\$419,699	\$455,967
Materials and Supplies	17,873	23,374	28,820	48,730	48,730	37,630
Contractual Services	77,240	93,082	118,327	112,410	146,110	141,703
Other Charges	<u>48,459</u>	<u>47,777</u>	<u>48,746</u>	<u>48,360</u>	<u>48,410</u>	<u>48,825</u>
Subtotal	\$471,537	\$514,516	\$608,666	\$607,820	\$662,949	\$684,125
Inter-Dept. Charges	<u>23,701</u>	<u>30,199</u>	<u>31,818</u>	<u>31,920</u>	<u>28,702</u>	<u>66,900</u>
Total Operating Expenses	<u>\$495,238</u>	<u>\$544,715</u>	<u>\$640,484</u>	<u>\$639,740</u>	<u>\$691,651</u>	<u>\$751,025</u>

**PARKING DIVISION
2010 ESTIMATED WAGE AND SALARY BUDGET**

POSITION		BUDGET ACCT	2009					2010				
			GRADE STEP	ANNUAL				GRADE STEP	ANNUAL			
				REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT	FT POS		REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT	FT POS
PARKING ADMINISTRATOR	6020	19- D	54,300	0	54,300	1.0	19- D	54,827	0	54,827	1.0	
PARKING SUPERINTENDEN	6020	8- D	40,026	661	40,687	1.0	5- I	37,389	679	38,068	1.0	
BOOKKEEPER	6040	8- F	41,798	691	42,489	1.0	8- G	42,200	767	42,967	1.0	
MAINTENANCE IV	6230	8- #	45,698	0	45,698	1.0	8- 5	47,549	0	47,549	1.0	
FULL TIME SUBTOTALS			181,822	1,352	183,174	4.0		181,965	1,446	183,411	4.0	
PARKING ATTENDANTS	6600	E	101,207		101,207			133,688		133,688		
MAINTENANCE WORKER	6230		19,812		19,812	0.5	E	19,812		19,812	0.5	
OVERTIME	6620		5,000		5,000			8,316		8,316		
OTHER SUBTOTALS			126,019	0	126,019	0.5		161,816	0	161,816	0.5	
PARKING DIVISION TOTALS			307,841	1,352	309,193	4.5	343,781			1,446	345,227	4.5

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

PARKING FUND

Expenditures:

Planning Department-Parking Division

PERSONNEL SERVICES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
6020 Supervisory	\$81,381	\$86,104	\$88,673	\$94,330	\$81,280	\$92,216
6040 Accounting	31,865	34,717	39,788	41,800	37,390	42,200
6230 Maintenance Workers	0	0	37,838	45,700	42,090	67,361
6570 Flex Pay	1,434	1,452	0	0	0	0
6580 Service Award	0	0	0	1,350	1,360	1,446
6590 Sick Pay	906	798	822	900	863	900
6600 Part-Time	139,372	145,292	154,087	121,020	153,500	133,688
6620 Overtime	10,258	16,933	11,251	5,000	8,316	8,316
6920 Unemployment Comp. Ins.	2,097	2,461	2,712	3,630	4,300	4,900
6930 Social Security Taxes	20,290	21,825	25,400	22,300	24,730	26,480
6940 City Pension Plan	15,756	17,185	18,074	24,480	24,480	35,540
6950 Term Life Insurance	968	946	823	810	900	900
6960 Group Hospitalization Ins.	21,755	20,770	26,194	27,250	28,970	28,290
6961 Long-Term Disability Ins.	316	310	304	330	330	330
6962 Dental Insurance	1,567	1,490	2,947	1,690	3,460	1,800
6963 Flexible Spending Account	0	0	0	0	0	0
6965 Post-Employment Benefits	0	0	3,860	7,730	7,730	11,600
6970 Workmens Compensation Ins.	0	0	0	0	0	0
TOTAL PERSONNEL SERVICES	\$327,965	\$350,283	\$412,773	\$398,320	\$419,699	\$455,967

MATERIALS AND SUPPLIES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
7110 Safety Shoes and Supplies	\$75	\$75	\$180	\$180	\$180	\$180
7130 Tools, Field Supplies, Small Equip	2,405	6,392	3,886	4,180	4,180	4,000
7140 Uniforms	711	266	1,180	1,000	1,000	800
7150 Office Supplies	2,319	3,252	2,582	3,000	3,000	2,500
7160 Books, Periodicals, Etc.	0	0	0	0	0	0
7180 Billing & Collection Supplies (1)	8,462	12,374	16,894	17,000	17,000	17,000
7200 Copying Supplies	0	0	0	0	0	0
7250 Building & Grounds Maintenance	2,411	156	2,241	2,450	2,450	2,450
7300 Mach & Equip Maintenance (2)	0	0	1,857	20,400	20,400	10,200
7550 Miscellaneous Supplies	1,490	859	0	520	520	500
TOTAL MATERIALS & SUPPLIES	\$17,873	\$23,374	\$28,820	\$48,730	\$48,730	\$37,630

(1) Includes Marketing for Parking Validation Program

(2) Parking Meter function transferred from Finance Department

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

PARKING FUND

Expenditures:

Planning Department-Parking Division

CONTRACTUAL SERVICES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
8020 Advertising/Signage (1)	\$0	\$840	\$373	\$1,630	\$1,630	\$1,000
8030 Casualty Insurance	10,227	7,856	7,259	6,300	6,000	5,740
8040 Merchant Fees and Discounts	0	0	0	0	28,000	26,500
8050 Telephone	1,705	2,936	2,939	2,840	2,840	2,840
8130 Building & Equipment Rental	51,527	62,542	64,443	66,100	66,100	68,083
8250 Building & Grounds	218	0	3,990	1,540	1,540	1,540
8300 Mach. & Equip. Maint. (2)	11,932	16,797	33,435	30,000	36,000	32,000
8550 Misc. Contracted Services	1,631	2,111	5,888	4,000	4,000	4,000
TOTAL CONTRACTUAL SERVICES	\$77,240	\$93,082	\$118,327	\$112,410	\$146,110	\$141,703

(1) Includes Marketing for Parking Reimbursement Program
(2) Includes new lot #1 maintenance agreement

OTHER CHARGES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
9020 Mileage & Small Bus. Expense	\$2,478	\$879	\$175	\$500	\$50	\$50
9040 Dues & Conference Expense	670	1,903	2,946	3,500	4,000	4,125
9052 Debt Service Interest	1,403	21	0	0	0	0
9060 Depreciation Expense	43,908	44,974	45,560	43,860	43,860	44,550
9070 Training	0	0	65	500	500	100
TOTAL OTHER CHARGES	\$48,459	\$47,777	\$48,746	\$48,360	\$48,410	\$48,825

INTER-DEPT. CHARGES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
Vehicles and Equipment	\$3,118	\$5,494	\$5,790	\$6,510	\$4,289	\$6,050
Buildings and Grounds	7,807	7,938	8,926	9,930	9,228	9,960
Billings & Accounting	0	0	0	0	0	32,450
Electricity	14,918	15,300	16,900	14,980	14,980	17,940
Other Indirect Expenses	(2,142)	1,467	202	500	205	500
TOTAL INTER-DEPT. CHARGES	\$23,701	\$30,199	\$31,818	\$31,920	\$28,702	\$66,900

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

PARKING FUND

Planning Department-Parking Division

CAPITAL PROJECTS BUDGET	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
9580 Capital Project Consulting Fees	\$17,200	\$12,800	\$0	\$50,000	\$0	\$50,000
9620 Land & Land Improvement	3,291	0	0	0	0	190,000
9622 Machinery & Equipment	13,225	14,500	5,861	0	0	0
9623 Autos and Trucks	0	0	11,436	0	0	0
TOTAL CAPITAL PROJECTS BUDGET	\$33,716	\$27,300	\$17,297	\$50,000	\$0	\$240,000
CAPITAL PROJECT NUMBER & DESCRIPTION				CURRENT RESOURCES	EQUIPMENT REPLACEMENT	
V1001 Parking Lot Surface Maintenance				\$190,000	\$0	
V0901 Downtown Parking Garage Study				50,000	0	
TOTAL PARKING FUND				\$240,000	\$0	

CITY OF NEWARK, DELAWARE
Activities Measurements --- Planning Department Parking Division

	<u>2007</u>	<u>2008</u>	<u>Increase Over Previous Year</u>
Performance Indicators:			
Parking Meter Revenue:			
First Quarter	\$ 91,036.97	\$ 120,930.79	\$ 29,893.82
Second Quarter	148,222.92	162,831.30	14,608.38
Third Quarter	96,387.95	105,314.19	8,926.24
Fourth Quarter	<u>109,184.74</u>	<u>113,264.07</u>	<u>4,079.33</u>
Total	<u>\$ 444,832.58</u>	<u>\$ 502,340.35</u>	<u>\$ 57,507.77</u>

Meter Revenue through August 31, 2009 totals \$355,637.64, an increase of \$8,563.54 over the same period in 2008.

Parking Lot Revenue:

Lot 1	\$ 394,645.44	\$ 428,482.41	\$ 33,836.97
Lot 2	15,885.25	17,495.00	1,609.75
Lot 3	140,342.76	126,221.40	(14,121.36)
Lot 4	145,438.40	174,095.68	28,657.28
Lot 5	24,441.00	35,150.00	10,709.00
Christina Lot	<u>16,830.00</u>	<u>25,625.00</u>	<u>8,795.00</u>
Total	<u>\$ 737,582.85</u>	<u>\$ 807,069.49</u>	<u>\$ 69,486.64</u>

Lot Revenue through August 31, 2009 totals \$602,327.82, an increase of \$68,515.92 over the same period in 2008.

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

MAINTENANCE FUND

Public Works -- Maintenance Division

	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
OPERATING EXPENSES						
Personnel Services	\$439,257	\$450,809	\$454,887	\$514,870	\$486,937	\$463,763
Materials and Supplies	580,030	659,803	756,448	744,730	541,530	681,340
Contractual Services	133,129	145,402	200,733	226,180	182,300	205,110
Other Charges	17,809	16,789	15,472	14,920	14,920	14,260
Subtotal	\$1,170,225	\$1,272,803	\$1,427,540	\$1,500,700	\$1,225,687	\$1,364,473
Inter-Dept. Charges	(1,170,225)	(1,272,803)	(1,427,540)	(1,500,700)	(1,225,687)	(1,364,473)
Total Operating Expenses	\$0	\$0	\$0	\$0	\$0	\$0

**MAINTENANCE DEPARTMENT
2010 ESTIMATED WAGE AND SALARY BUDGET**

POSITION	BUDGET ACCT	2009					2010				
		GRADE STEP	ANNUAL				GRADE STEP	ANNUAL			
			REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT	FT POS		REGULAR RATE	SERVICE AWARD	TOTAL AMOUNT	FT POS
CHIEF MECHANIC	6020	17- I	64,523	2,859	67,382	1.0	17- I	62,673	2,878	65,551	1.0
SENIOR MECHANIC	6250	13- #	56,118	0	56,118	1.0	13- 5	56,468	935	57,403	1.0
MECHANIC II	6250	11- #	51,355	0	51,355	1.0	11- 5	51,355	0	51,355	1.0
MECHANIC II	6250	11- #	53,477	0	53,477	1.0	11- 5	53,477	0	53,477	1.0
MECHANIC II	6250	11- #	53,477	0	53,477	1.0	11- 5	53,477	0	53,477	1.0
MAINTENANCE IV	6230	8- #	48,549	2,219	50,768	1.0					
FULL TIME SUBTOTALS			327,499	5,078	332,577	6.0		277,450	3,813	281,263	5.0
MAINT. WORKER-13 WKS	6230		5,500		5,500			0		0	
OVERTIME	6620		22,600		22,600			17,500		17,500	
OTHER SUBTOTALS			28,100	0	28,100	0.0		17,500	0	17,500	0.0
MAINTENANCE DEPARTMENT TOTALS			355,599	5,078	360,677	6.0		294,950	3,813	298,763	5.0

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

MAINTENANCE FUND

Expenditures:

Public Works -- Maintenance Division

PERSONNEL SERVICES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
6020 Supervisory	\$64,884	\$59,836	\$64,445	\$64,520	\$57,850	\$62,673
6230 Maintenance Workers	43,788	45,067	47,622	48,550	46,040	0
6250 Mechanics	180,340	196,324	203,754	214,430	201,320	214,777
6570 Flex Pay	215	944	0	0	0	0
6580 Service Award	4,037	4,394	4,752	5,080	5,080	3,813
6590 Sick Pay	1,336	2,500	2,523	2,600	3,047	3,200
6610 Seasonal	0	0	0	5,500	5,500	0
6620 Overtime	13,215	21,133	9,806	22,600	12,580	17,500
6920 Unemployment Comp. Ins.	992	1,031	1,507	1,820	1,800	1,630
6930 Social Security Taxes	23,377	24,589	25,361	26,120	24,560	23,100
6940 City Pension Plan	32,937	35,919	37,760	51,150	51,150	54,180
6950 Term Life Insurance	2,045	1,864	1,578	1,560	1,670	1,670
6960 Group Hospitalization Ins.	64,175	51,741	43,367	48,290	55,390	50,130
6961 Long-Term Disability Ins.	151	806	551	830	570	830
6962 Dental Insurance	4,676	4,661	3,781	5,670	4,230	6,030
6963 Flexible Spending Account	0	0	0	0	0	0
6965 Post-Employment Benefits	0	0	8,080	16,150	16,150	24,230
6970 Workmens Compensation Ins.	3,089	0	0	0	0	0
TOTAL PERSONNEL SERVICES	\$439,257	\$450,809	\$454,887	\$514,870	\$486,937	\$463,763

MATERIALS AND SUPPLIES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
7020 Heating Fuel	\$5,919	\$5,472	\$4,502	\$8,000	\$6,000	\$7,000
7060 Tire & Tire Repair Expense	48,660	64,331	56,556	60,000	60,000	60,000
7070 Gasoline, Oil, Coolant, Etc.	383,387	413,474	533,480	495,000	300,000	450,000
7110 Safety Shoes & Supplies	635	1,021	840	1,300	1,200	1,000
7130 Tools, Field Sup., & Small Eq.	6,207	9,442	6,878	17,600	15,000	15,600
7140 Uniforms	1,136	1,392	1,598	1,630	1,630	1,540
7150 Office Supplies	293	286	318	500	500	400
7160 Books	151	0	0	300	0	0
7230 Janitorial Supplies	13,046	13,736	15,748	13,900	13,900	13,500
7250 Buildings and Grounds Maint.	10,247	15,791	11,046	14,000	12,000	0
7300 Machinery & Equip. Maintenance	316	2,030	1,524	2,000	1,000	2,000
7310 Vehicle Maintenance	109,658	132,454	123,605	130,000	130,000	130,000
7550 Miscellaneous Supplies	231	345	267	500	300	300
7870 Railroad Station Maintenance	144	29	86	0	0	0
TOTAL MATERIALS & SUPPLIES	\$580,030	\$659,803	\$756,448	\$744,730	\$541,530	\$681,340

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

MAINTENANCE FUND

Expenditures:

Public Works – Maintenance Division

CONTRACTUAL SERVICES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
8030 Casualty Insurance	\$15,789	\$11,770	\$47,983	\$43,220	\$43,000	\$43,350
8050 Telephone	1,446	1,140	1,077	1,200	1,200	1,200
8230 Janitorial Service	32,480	32,481	32,643	35,310	33,500	33,450
8250 Buildings and Grounds Maint.	41,521	31,854	57,879	61,350	45,000	48,400
8300 Machinery & Equip. Maintenance	346	593	872	4,500	2,000	4,000
8310 Vehicle Maintenance	34,393	64,732	52,524	75,000	50,000	70,000
8311 Vehicle Accidents	4,355	867	5,176	0	3,000	0
8480 Communication Equip	679	0	59	100	100	100
8550 Misc. Contracted Services	0	0	295	1,500	1,000	750
8870 Railroad Station Maintenance	2,120	1,965	2,225	4,000	3,500	3,860
TOTAL CONTRACTUAL SERVICES	\$133,129	\$145,402	\$200,733	\$226,180	\$182,300	\$205,110

OTHER CHARGES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
9060 Depreciation Expense	\$15,816	\$15,197	\$13,344	\$12,920	\$12,920	\$12,260
9070 Training	1,993	1,592	2,128	2,000	2,000	2,000
TOTAL OTHER CHARGES	\$17,809	\$16,789	\$15,472	\$14,920	\$14,920	\$14,260

INTER-DEPT. CHARGES	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
Vehicles and Equipment	(\$982,708)	(\$1,080,118)	(\$1,217,041)	(\$1,270,620)	(\$1,022,761)	(\$1,261,260)
Buildings and Grounds	(278,812)	(283,503)	(318,772)	(354,790)	(329,566)	(258,798)
Electricity	94,405	101,500	109,900	128,210	128,210	116,650
Other Indirect Charges	(3,110)	(10,682)	(1,627)	(3,500)	(1,570)	38,935
TOTAL INTER-DEPT. CHARGES	(\$1,170,225)	(\$1,272,803)	(\$1,427,540)	(\$1,500,700)	(\$1,225,687)	(\$1,364,473)

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

MAINTENANCE FUND

Public Works -- Maintenance Division

CAPITAL PROJECTS BUDGET	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
9620 Land Improvements	\$0	\$0	\$0	\$0	\$0	\$0
9621 Buildings & Structures	0	0	86,183	0	0	0
9622 Machinery & Equipment	0	0	0	20,000	0	0
9623 Autos and Trucks	17,805	0	0	0	0	0
TOTAL CAPITAL PROJECTS BUDGET	\$17,805	\$0	\$86,183	\$20,000	\$0	\$0
CAPITAL PROJECT NUMBER & DESCRIPTION						
			<u>CAPITAL RESERVES</u>	<u>CURRENT RESOURCES</u>	<u>EQUIPMENT REPLACEMENT</u>	
M0801 Replace Diesel & Gasoline Pumps			\$20,000	\$0	\$0	
TOTAL MAINTENANCE FUND			\$20,000	\$0	\$0	

**CITY OF NEWARK, DELAWARE
OPERATING BUDGET - 2010**

INSURANCE FUND

Expenditures:

Self Insurance

SELF INSURANCE	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	BUDGET 2009	PROJECTED 2009	BUDGET 2010
8162 Legal/Consulting Service	\$10,000	\$15,530	\$4,189	\$0	\$8,000	\$10,000
8891 Claims - Medical	88,290	94,964	20,714	30,000	17,850	25,000
8892 Claims - Property	46,441	11,264	0	30,000	0	0
8893 Claims - Disability	17,154	7,352	8,717	60,000	3,950	60,000
8894 Claims - Liability	19,146	19,306	14,876	10,000	10,000	0
8895 Claims - Permanent Impairment	30,540	0	142,416	50,000	0	50,000
TOTAL SELF-INSURANCE	\$211,571	\$148,416	\$190,912	\$180,000	\$39,800	\$145,000